#### ADMINISTRATION COMMITTEE AGENDA

Tuesday, September 22, 2020 – 2:00 P.M. County Council Conference Room

Committee Members: Johnny Vaught, Chairman, Harold Worley, Tyler Servant, Orton Bellamy

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l. ''		l to Orderocation	Jonnny	vaugnt
		blic Input		
		view and Approval of Agenda Contents		
		proval of Minutes – August 25, 2020 (pg. 2-8)		
		w Business		
		EMS Write-Off	Robbie Jordan	(pg. 9-11)
	В.	Interim Financial – July 2020	Robbie Jordan	(pg. 12-49)
	C.	Capital Improvement Policy Review	Barry Spivey	(pg. 50-54)
	D.	Shoreline Future Plans	Barry Spivey	(pg. 55-58)
VII.	Res	solution		
	A.	A Resolution to adopt the Horry County Home Consortium Con	solidated	
		Annual Performance and Evaluation Report (caper) for Fiscal Ye	ear	
		2019-2020	Courtney Fr	appaolo (pg. 59 -99)
	В.	Community Benefit Fund Requests	Pat Hartley	(pg. 100-103)
VIII	.Ord	dinance:		
	A.	An Ordinance Approving and Authorizing the County Administr	ator	
		to undertake such actions as may be necessary to list and sell t	he	
		Rankin House for the Benefit of Conway Memorial Library		
		(TMS #123-14-45-001)	Bar	ry Spivey (pg.104-116)
	В.	An Ordinance to Amend the Horry County Code "Chapter 2 Adı	ministration;	
		Article V. Finance and Fiscal Procedures" to increase the Reven	ue	
		Stabilization Reserve to five (5) Percent for certain Funds and p	rovide Reserve	
		Requirements for the Waste Management Recycling Fund	Ва	rry Spivey (pg.117-126
	C.	An Ordinance Amending Ordinance 93-16 for the Express Purp	ose of	
		Deleting Sub-Section (d)(1) of Section I, Retroactive to January	1, 2017Arr	igo Carotti (pg.127-128
		ATTACHMENTS (for information only)		
		A. County Council Expenses (pg. 129)		
IX.	Old	Business		
Χ.	Anı	nouncements		
XI.	Exe	ecutive Session – If necessary		
	AD.	JOURN		
		9.17.2020		
		Barry Spivey, Asst. County Administrator/Administration 9.17.2020		
		Steve Gosnell, County Administrator		
		9.17.2020		

Johnny Vaught, Committee Chairman

#### MINUTES HORRY COUNTY COUNCIL

Administration Committee Meeting Council Conference Room August 25, 2020 2:00 p.m.

MEMBERS PRESENT: Johnny Vaught, Chairman and Orton Bellamy.

**MEMBERS ABSENT:** Tyler Servant and Harold Worley.

**OTHERS PRESENT:** Pat Hartley; Barry Spivey; Steve Gosnell; Arrigo Carotti; Councilmen Gary Loftus and Danny Hardee; Robbie Jordan; David Gilreath; John Barnhill; Samantha Wallace; and Kelly Moore.

In accordance with the FOIA, notices of the meeting were provided to the press stating the time, date, and place of the meeting.

CALL TO ORDER: Chairman Vaught called the meeting to order at approximately 2:00 p.m.

**INVOCATION:** Mr. Bellamy gave the invocation.

PUBLIC INPUT: None.

REVIEW AND APPROVAL OF AGENDA CONTENTS: Mr. Bellamy moved to approve the agenda contents. The motion was unanimously passed.

APPROVAL OF MINUTES: July 21, 2020: Mr. Bellamy moved to approve the minutes as submitted. The motion was unanimously passed.

#### **NEW BUSINESS:**

Interim Financial - June 2020 (Robbie Jordan): Mr. Jordan stated that their fiscal year end was June 30th and they had before them the financials as of that date. He asked that they please note that they were preliminary and unaudited as noted on the report. There were still adjustments being made and the auditors would be in in October. They were trying to finish things up but there were still some things to be done. He presented a PowerPoint presentation with slides and explanation for executive summary general fund for the twelve months ended June 30, 2020, significant revenue variances from prior year twelve months ended, significant expenditure variances from prior year - twelve months ended, and executive summary special revenue fund for the twelve months ended June 30, 2020. The year to date revenue was a little over \$179 million vs. the budget of \$176 million. They were over budget by about \$3 million. There were some one time monies in there. There was a little over \$1 million from the FEMA Cares Act where they got money at the front end instead of waiting to get it on the back end. They would see \$1.7 million as a use of fund balance. They did anticipate that there would be a use of fund balance for the year where the expenditures and other financing sources would exceed the revenues by \$1.7 million. The one time monies this year helped them to mitigate some of their revenue shortfalls. They recognized that there were shortfalls in things like the hospitality and accommodations and things where they knew that that was going to happen. Now as they were more aware than they would like to be they were 6 – 8 months into Covid-19 which couldn't have been foreseen by anyone.

Chairman Vaught said they had extended the deadlines for business license fees and those kinds of things. How much impact was showing on the statements?

Mr. Spivey said it had not made a negative impact. Actually the business license revenues were over for the year. The business license staff actually collected more prior year revenues because of their efforts which actually was causing them to be over budget.

Mr. Jordan said they wanted to point out with revenues, not only with this year but also into 2021, the effects that many of the revenues would have on, not just in 2020, but they still didn't know how to anticipate for 2021 and how that would be. He reviewed the significant revenue variances from the prior year and the expenditure variances from the prior year. He noted that the cost control measures implemented by the administration really did help with the finances this year. There was a freeze on anything that was not essential. He then reviewed the special revenue funds.

Chairman Vaught asked Mr. Gosnell about the stormwater system budget wise.

Mr. Gosnell said they still had a long way to go stormwater wise. Their stormwater program was 20 years old but still young. They were fighting the easement issue. Fighting all this new weather patterns that they were seeing so they still had a lot of work to do in stormwater.

Chairman Vaught asked if funding was holding them up.

Mr. Gosnell replied no.

Mr. Spivey said the additional revenues that they were anticipating falling to the bottom line, to fund balance, would be eat up mostly with the carryover projects that they had under construction that were not finished yet. By budget ordinance those monies are moved forward to finish those projects so the new money in this years would be applied to the new projects.

Mr. Jordan referred to the recreation fund and said the revenues were holding just at budget, \$7.4 million. \$2.5 million of that was from business licenses because of the different way that Council approved for funding recreation. Expenditures were down to \$4.9 million. There was a lot of programming that didn't happen in recreation and the business license helped to cover shortfalls in the fees. They didn't collect many, if any, fees this year because there was no programming. \$1.8 million did fall to their fund balance so that would allow for some projects or things like that going forward if Council so desired. Most of that was because of the lack of programming that went on in recreation during FY20.

On Waste Management recycling there was \$3.4 million one-time funding from FEMA. They could see in the expenditure column that last year was \$10.14 and this year was \$9.6. That \$10.14 million did include the disaster expenditures so those expenditures would be more this year and not less. They didn't want that to reflect that it was going to be less.

The other financing sources, \$1.5 million, was actually monies that they received back from FEMA but they paid that back. They would see it going out of this fund because it was paying back the general fund for the loan that the general fund made to it in a previous storm so this was paying that back.

One fund that they wanted to mention that had had some trouble in FY20 was the tourism and promotion fund. That includes beach patrol, beach cleanup, roadside litter, and some of those things that they do with that money. They felt like they were going to have to find some ways to help fund that in FY21 just because of the situation that Covid-19 and other things had put them into.

**Discuss Property Tax Items (Dr. Lois Eargle/Dr. Angie Jones):** Ms. Eargle said that her term would be up June 30<sup>th</sup> of the next year. She had enjoyed working with all of them. She had been in the government business 52 years and gave a history of her career. The auditor, treasurer, and assessor work very close together. What one does affects the other person in the office as a whole. She had thoroughly enjoyed working with them.

Ms. Jones said that the first thing that they had been able to do... Their teams, treasurer, assessor, and auditor, came together and redesigned the tax notices. They went by the call volumes that they had and the frequently asked questions. She had a copy of a bill and said the bills would have your zone on them. She reviewed the new way that the bills would look and its different sections. The savings for the printing alone was \$14,000. The postage, with only one insert going out, was between \$15,000 - \$20,000. The

redesigning and elimination of inserts was going to save \$35,000, and that was conservative. They were hoping this would help with their call volumes.

She stated that at the last meeting they had talked about a tax sale and at the time did not know if they were going to have an in person tax sale or a virtual sale. The cost estimate on doing a tax sale virtually would be \$50,000. Her team had come up with the idea of having the tax sale at the museum like the old days. Their tax sale would be held at the museum in the auditorium with social distancing and this would eliminate the \$50,000 needed for a virtual sale.

She said that years ago they contracted out to Palmetto Posting to do their levies for real estate because they didn't have the staff to do it in a timely fashion. With them not knowing if they would have a tax sale and how they would do it this year there were some fees placed on there to pay Palmetto Posting. That line item in her budget was at least \$80,000 that they pay them to do those levies for them. They recoup it because they have to get it from the taxpayers or whatever but they didn't know if they would be able to recoup all of it. Team Assessor and Team Treasurer came together and Mr. Roscoe's staff was going to assist her staff in levying. They were going to do it in-house and this may be something they could do every year. With the new mobile homes and things that they were placing on there because of the FLC formation, they were talking about probably \$80,000 - \$100,000 in revenue that would be coming to them that had not been allocated out. So it was kind of like their way to give back because they know that they were struggling during Covid-19 and she thanked Mr. Roscoe. If this worked well and they were able to do this, this may be something they continue. Why outsource it out when they had the people and could do it between her staff and Mr. Roscoe's staff. Business license may help them out as well. They were going to utilize as much as they could. They had put their heads together to see what they could save and give back to the county. She wanted to mirror what Mr. Eargle had said in that it was a wonderful thing to have teams that work together. Mr. Spivey had sat in with them on the tax redesign. Mr. Carotti made sure they could get out of the Palmetto Posting contract and that was why they didn't bring it to them the last time. She thanked Mr. Carotti for that. Everybody had been great and as long as they work as a team they would be able to do great things.

Chairman Vaught said he wanted to voice his pleasure at the teamwork aspect of this. He didn't think he had ever seen these three offices work any more closely together and their people working closely together. Top level people working together and working with Messrs. Spivey and Carotti. They had a great team and it shows up more every day. They have such a staff. He could make a phone call or send an email regarding a problem someone had approached him with and something happens right then. Whether it was with the auditor, treasurer, assessor or whatever. It always happens right now and that was just an awesome feeling as a Councilman. He appreciated all of them for that.

Ms. Jones said there would be one insert in the tax notices this year.

Discuss Solar Farm Projects (David Jordan): Mr. Jordan said they were in front of them one year ago with a smaller solar farm project and they elected not to go forward because of the size and environmental concerns. They had had two others come to them since then that nothing happened with and they had the same group come back with a much larger project. It was over \$150 million. The annual fee in lieu would be over \$500,000 for 30 years. They took it to the transportation/economic development committee but decided to come back to them since they heard it a year ago. The company had agreed to the environmental concerns that they had the previous year which were mainly decommissioning costs. So from year one they would have a bond in place that covers 125% of the estimated decommissioning costs less the salvage value of the equipment. That would be in place for the first 10 years and would be singed off by a PE. After year 10 it would go to a letter of credit which would be easier to draw upon until the project was done. The fee in lieu agreement would be 30 years. They would be in decommissioning if they don't produce power after 6 months of it getting started. So if something happened to the project in year 23 and they were not making power for 6 months they would then call on that letter of credit to decommission.

Chairman Vaught said at that point in time they would be shutting them down and their bond or whatever would go towards cleanup.

#### Mr. Jordan said correct.

Chairman Vaught said he had talked with a couple other committee members and a couple other Councilmen and they still remain committed to them staying out of that business. There were several issues to do with it. One of which was disposal. If they had been out to the Solid Waste Authority anytime in the past (inaudible) they would see a whole stack of televisions, computers and stuff like that because there was no place (inaudible). Currently, as far as he could find out there was no place in this country, landfill or whatever, to dispose of solar panels. These things have gallium, arsenic, phosphate, mercury, all kinds of mess in them that they didn't want to put in their waste stream anywhere. Even if they pay for the decommission, that stuff had to go somewhere. Whether it goes to our county or somewhere else, it had to go somewhere.

Mr. Hardee said in the last 5 years they had spent over \$3 million getting rid of electronics in Horry County.

Chairman Vaught said yes. You were talking about huge big square solar panels and who knows what the obsolescence of these things was. They all know what televisions, computers, and everything else... You buy the latest today and tomorrow it was obsolete and something else had beat it out. Especially in terms of solar energy. Currently solar energy had not proven to be effective. For one thing there was no way to store it when the sun goes down. This was just from an engineering standpoint. They didn't have the battery storage capabilities to store that energy when the sun goes down or when the clouds cover up the sun. It was not going to be commercially viable until they come up with some way of storing this stuff, storing energy. They were going to commit 1,000 Horry County acres, developable and farming acres, to stuff like this. If these people say screw the bonds and letter of credit. He was out of here. That farmer was left with a mess. He just thought the risk was too great and that was just his opinion. He just felt like the risk was too great at this point in time.

Mr. Bellamy said he was in the same position on the environmental issues that he had elaborated on and that was his concerns also. Also, Horry County was a fast developing community and they liked to be environmentally friendly. Those were his concerns and he concurred with Chairman Vaught's comments in regards to the chemical compositions that would adversely affect the environment here in Horry County.

Mr. Loftus said he agreed. The minuses exceed the pluses. They had ocean breezes and they could put big propellers up and do the same thing. Off shore you couldn't even see them and why they were messing with this stuff was beyond him. Look at what they did at the airport. Even that little thing worried him. It was a great thing today and tomorrow but down the road...

Mr. Hardee said he had been against it from day one. He thought it was too big of a liability to the county. They could get themselves... Most of that stuff was backed by the government and he just didn't think it was something they needed to get into.

Chairman Vaught said he thought that was a large part of what was pushing these people to put in these things was the subsidies they get from the government. There had been a lot of industries that had had money put into them and failed.

Mr. Spivey said he wanted to add one thing that was a little bit different in the context of this proposal. He thought they would see it as they move forward. In our market up to this point in time really the only opportunity they had was in the western part of the county. CP&L, Duke Power, and Progress Energy were there and would be required to actually buy the energy. What they see now was that Santee Cooper had announced and had in their long term plans a large investment throughout the state that they serve, the customers that they serve, and wanting to add solar as a portion of their means of generating electricity to replace some of their coal powered plants. To supplement those and to take some of those out of their service. If Santee Cooper comes in and does that, they get almost nothing. If they accept something of this nature, they get \$500,000 per year up to 30 years. So for them if it was going to be here one way or the other, they were much more enriched in this type of arrangement than they were

letting Santee Cooper develop it themselves. He just wanted the committee to understand where the market was going.

Chairman Vaught asked if it was the wishes of the committee to forward this to County Council with a negative recommendation.

#### Mr. Bellamy said that was correct. He moved to forward to County Council.

Chairman Vaught asked without a positive recommendation and Mr. Bellamy said yes. Chairman Vaught asked if they just give no recommendation. Was that right?

Mr. Carotti said correct.

Mr. Loftus asked if Santee Cooper could come here and do that without any word from the county one way or the other.

Mr. Spivey said typically there would be a decision point for the county based on the zoning of that individual property. He thought the one out on Hwy 701 as well as the one at the airport on our property had to be approved by Council. On Hwy 701 he thought there was a zoning issue that Council did have to act on before they could actually build it there. He thought there was a decision point but his point was just if they allow it to go on (inaudible).

Mr. Loftus said then they would owe Santee Cooper many years from now.

Chairman Vaught said yes.

#### **RESOLUTIONS:**

Authorizing the County Administrator to submit amendments to the US Department of Housing & Urban Development 2019 - 2020 annual action plan to allocate supplemental funds toward emergency solutions grant Covid-19 (Courtney Frappaolo): Ms. Frappaolo said as a part of their Coronavirus funding that they had received from HUD, this was their second (inaudible) of that funding. The first batch of money was around \$622,000 for homeless assistance. This was a second (inaudible) of that in the amount of \$1.5 million that would be designated to continue their operations to help house individuals who were literally homeless as a result of the Coronavirus and it would also allow them to deal with those who were facing an eviction due to job loss or sickness or some connection to how the individual or family had been impacted by coronavirus. The budget in front of them allowed for all of the various components of that HUD program to be utilized and they spend the money based on who walks through the door. So housing prevention was the money that was really designated and focused on evictions and rapid rehousing focuses on people who might be living in their cars and literally homeless. Those numbers could change and they work with finance as that process moves forward so they could make adjustments based on what they were seeing. This budget was in addition to that original \$622,000 and they would continue to work and anticipate seeing the impacts on their families from this pandemic for many months to come.

Chairman Vaught asked what kind of administrative infrastructure, for a lack of a better word, for making these decisions as to who gets the money and how it was administered and all that.

Ms. Frappaola said HUD had an established system that they set up. It was coordinated through their regional continuum of care. Someone would walk through the door and there was a case manager who conducts an intake. They would ask them a lot of questions to figure out where they needed to be prioritized in housing. Typically they would prioritize someone who was continually and chronically homeless to get them housing. For this particular pot of funding you also have to have that coronavirus note that says okay this person is susceptible to being infected. They have to have an underlying health condition that makes them vulnerable. Those indictors get them put into housing. They have a sub-

recipient that manages that process for them and that was the Eastern Carolina Homeless Organization. They refer people to them for intakes.

Mr. Bellamy reviewed the process with Ms. Frappaola.

Ms. Frappaola said correct. Once they house people they send the case files over to them and they do their review. Then they reimburse those costs for the housing.

#### Mr. Bellamy moved to approve.

Chairman Vaught said they would send this on to Council for a full review.

Community Benefit Fund Requests (Pat Hartley): Ms. Hartley said the first one in their packet was for the Finklea High & Loris Training Schools. It was for supplies and various programs that they have for their afterschool program. The amount was \$3,000 from District 10. Mr. Bellamy moved to approve. Chairman Vaught said the ayes have it and it was so ordered.

Ms. Hartley said the next one was for Sonshine Recovery Ministries and it was funding support for homeless and substance abuse recovery programs that they have throughout the county. It was in the amount of \$7,000 from Districts 2, 3, 4, 6, 7, 8, and 10 for \$1,000 each. **Mr. Bellamy moved to approve. Chairman Vaught said it was so ordered.** 

Ms. Hartley said the next one was for the American Legion Post 40. It was supporting various programs that they have like the Palmetto Boys State Program, the Veteran's Day/Memorial Day observances and scholarship programs. The amount was \$5,000 from District 6. **Mr. Bellamy moved to approve.** Chairman Vaught said the ayes have it.

Ms. Hartley said the next one was for Caleb's Dragonfly Dreams and this group had a fundraising festival each year to raise money for abused and neglected community youth. They were a 501(c)(3) and the amount was \$1,000 from District 6. **Mr. Bellamy moved to approve. Chairman Vaught said it was so ordered.** 

Ms. Hartley said the next one was for the Phoenix Renaissance for funding support for their after school programs in the Racepath community. It was for \$2,500 from District 3. **Mr. Bellamy moved to approve. Chairman Gardner said it was so ordered.** 

Ms. Hartley said there was one that was not in their packet that came in after the packet was prepared. It was for the Youth Angler's Club that was supported by Horry County Schools for the students to be in the fishing league. It was for \$1,000 from Districts 4 and 11 at \$500.00 each. **Mr. Bellamy moved to approve. Chairman Vaught said it was so ordered.** 

ORDINANCE: None.

#### **ANNOUNCEMENTS:**

Request of Dorothy Sadler Rankin for Conway Memorial Library (Barry Spivey): Mr. Spivey said he had a couple of announcements that he would like to make. One was on the agenda and if they would permit him he would make a second one. They would like to share with the committee and with Council and would issue a press release after sharing with them. If they remembered the previous year they were celebrating the 75<sup>th</sup> anniversary of the Conway Memorial Library system. They had a big event at the administration building and had various speakers to honor that occasion. One of those speakers was Senator Luke Rankin. He made a surprise in his remarks at that meeting and said... That day they were honoring the Thompson family for their large contribution to the memorial library system. He made the announcement that his mother had decided to give her house to the Conway Memorial Library system. They received the deed to that property and were in possession of that property which was located just off of the intersection of 12<sup>th</sup> Avenue, Winding Road, in Conway. They have possession of that property

and wanted to begin discussions about how that could be used. It would be discussed at the library board meeting that week introducing it to them and letting them know of the contribution. They plan to hold their next meeting at the property for their board so they could begin coming up with some ideas of how it could be used. It was not restricted for them to have to use it. They could dispose of it and then use those funds elsewhere for the benefit of the Conway Memorial Library system.

Chairman Vaught said he knew the Thompson request had some boxes around it.

Mr. Spivey said this just had for the benefit of the Conway Memorial Library.

Chairman Vaught verified the Conway Memorial Library and not the Horry County Memorial Library system.

Mr. Spivey said correct. They were very blessed in that regard.

He then said they typically come in the spring to this committee and share with the committee some of the awards that they receive as a county. Because of Covid-19 all the normal processes and timeframes for when things get reviewed, because these were reviewed by their peers in the financial world. They were busy for the last six months addressing some issues that they had not anticipated but he was pleased to be able to share with them that Horry County had been honored and awarded the Certificate of Achievement of Excellence in Financial Reporting for the Fiscal Year Ended June 30, 2019. That was their most recent completed report and published report. This was the 33<sup>rd</sup> consecutive year that Horry County has received this award. Secondly, Horry County had received the Distinguished Budget Presentation Award for the Fiscal Year Ended June 30<sup>th</sup>, 2020 and that was the most recent published budget that they had completed. That was 31 consecutive years. Mr. Jordan was there and they wanted to express their appreciation to the finance and budget processes that they had and each of the team members that were a part of that. They don't want to miss the real... An additional part of that was it really takes... It was a whole organization that works together to be able to achieve this type of recognition. From any manager or supervisor that has procurement authority all the way to the very top. Everybody contributes in multiple ways for them to be able to accomplish that objective.

Chairman Vaught asked if he would present that to full Council.

Mr. Spivey said they could and he was told to definitely do it.

**OLD BUSINESS:** None.

Chairman Vaught stated that the expenses for County Council was in their packet for their review.

**EXECUTIVE SESSION:** None.

ADJOURNMENT: Mr. Bellamy moved to adjourn the meeting at approximately 2:49 p.m. and it was so moved.



#### County Council Memorandum

#### Horry County, South Carolina

Date: September 8, 2020

From: Robbie Jordan, Finance Director

**Division:** Administration Committee & Public Safety Committee

Cleared By: Steve Gosnell, County Administrator

Barry Spivey, Assistant County Administrator

Joey Tanner, Fire Chief

Re: EMS Write-offs

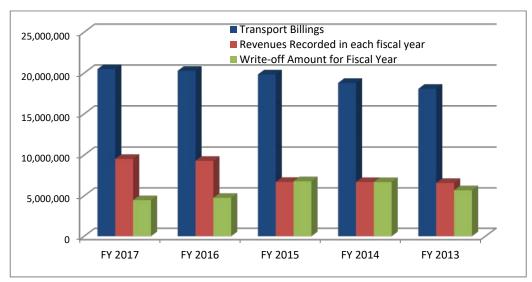
#### **ISSUE**

In order to properly state account balances as of June 30, 2020 in accordance with generally accepted accounting principles, we are communicating to the Administration and Public Safety Committee, as provided in Resolution R-10-16, the write-off account balances that total \$4,466,571 in uncollected EMS charges originating in fiscal year 2017.

#### **BACKGROUND**

The EMS accounts that are written off are more than three (3) years old and originated from services provided by Horry County EMS on or before June 30, 2017. Collection attempts have been made on these accounts to include Set-off Debt. Set-off Debt collections received during fiscal year 2020 on accounts that were over a year delinquent totaled \$358,950. These collections have been on amounts that were previously written off. Historical analysis and actual collections experience subsequent to FY2017 reveals an improved collections rate resulting in a reduction of the allowance for doubtful accounts of approximately (21.7%) twenty-one and seven tenths percent of EMS charges for Fiscal Year 2018 and (23%) twenty-three percent of EMS charges for Fiscal Year 2019 and 2020. The charts below are a history of the EMS write offs:

FY 2017	\$ 20,483,707	\$ 4,466,571	21.81%
FY 2016	\$ 20,275,325	\$ 4,752,025	23.44%
FY 2015	\$ 19,826,554	\$ 6,798,383	34.29%
FY 2014	\$ 18,795,203	\$ 6,699,943	35.65%
FY 2013	\$ 18,071,289	\$ 5,697,250	31.53%



Due to the age and nature of the receivables, and the history of collections on receivables of this age and type, the probability for collection is highly unlikely.

#### **CALCULATION OF FY 2020 ALLOWANCE FOR UNCOLLECTIBLE EMS RECEIVABLES**

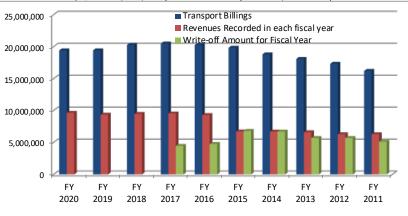
Methodology: The history of what percentage of the transport billings ultimately is charged-off was the basis for calculating the needed allowance against accounts

Year of Service	Increase in Charges over prior year	Transport Billings	Allowance Percentage based on Transport Billings	Required Allowance based on indicated allowance percentage	f	Balance as of June 30, 2020 from services provided in the fiscal years indicated	eceivable net f allowance
FY 2020 charges for services	-0.03%	\$ 19,415,569	23.00%	\$ 4,465,580.96	\$	6,385,720.10	\$ 1,920,139
FY 2019 charges for services	-4.21%	\$ 19,421,579	23.00%	\$ 4,466,963.17	\$	4,477,790.03	\$ 10,827
FY 2018 charges for services	1.03%	\$ 20,274,910	21.68%	\$ 4,394,586.74	\$	4,394,598.84	\$ 12
		\$ 59,112,058	22.55%	\$ 13,327,130.87	\$	15,258,108.97	\$ 1,930,978.10

<sup>\*</sup> Similar collection rates in FY2018, FY2019 and FY2020 allows the allow ance percentage to remain constant.

							% Increase			% increase		
				W	rite-off	% of Write-off to	(Decrease) in	R	Revenues	in revenue		% increase in #
		•	Transport	Am	ount for	Transport	Billings over	Re	corded in	over prior		of calls over
	Year of Service		Billings	Fis	cal Year	Billings	prior fiscal year	eacl	h fiscal year	fiscal year	# of calls	prior fiscal year
	FY 2020	\$	19,415,569				-0.03%	\$	9,635,150	3.08%	49,146	-9.13%
	FY 2019	\$	19,421,579				-4.21%	\$	9,347,454	-1.18%	53,450	-1.17%
	FY 2018	\$	20,274,910				-1.02%	\$	9,459,456	-0.74%	54,083	1.85%
write-off for FY 2017 charges	FY 2017	\$	20,483,707	\$	4,466,571	21.81%	1.03%	\$	9,529,997	2.51%	53,100	4.71%
write-off for FY 2016 charges	FY 2016	\$	20,275,325	\$	4,752,025	23.44%	2.26%	\$	9,296,957	38.36%	50,710	3.29%
write-off for FY 2015 charges	FY 2015	\$	19,826,554	\$	6,798,383	34.29%	5.49%	\$	6,719,336	0.26%	49,094	7.82%
write-off for FY 2014 charges	FY 2014	\$	18,795,203	\$	6,699,943	35.65%	4.01%	\$	6,701,942	1.60%	45,533	6.80%
write-off for FY 2013 charges	FY 2013	\$	18,071,289	\$	5,697,250	31.53%	4.39%	\$	6,596,374	5.10%	42,635	5.26%
write-off for FY 2012 charges	FY 2012	\$	17,311,634	\$	5,694,011	32.89%	6.87%	\$	6,276,449	-0.01%	40,503	-11.04%
write-off for FY 2011 charges	FY 2011	\$	16,198,520	\$	5,121,379	31.62%	3.85%	\$	6,277,193	-0.44%	45,529	21.16%

	FY 2020		FY 2019	FY 2018		FY 2017
EMS Receivables	\$ 15.258.109	\$	16.036.874	\$ 16.456.144	\$	19,128,653
Allowance for uncollectibles	\$ 13,327,131	\$	13,841,445	\$ 14,037,807	\$	17,426,450
Net receivable	\$ 1,930,978	\$	2,195,429	\$ 2,418,337	\$	1,702,203
Allowance as a % of receivables	87.34%		86.31%	85.30%		91.10%
Variance in %	 1.03%		1.01%	-5.80%		-0.89%
60 Day Accrual (Estimate)	\$ 829,136	\$	909,962	\$ 870,372	\$	861,959
EMS Revenue	\$ 9,635,150	\$	9,347,454	\$ 9,459,456	\$	9,529,997
Transport Billings for current year	\$ 19,415,569	\$	19,421,579	\$ 20,274,910	\$	20,483,707
EMS Revenue as a % of Transport						
Billings	 49.63%		48.13%	46.66%		46.52%
Variance in %	1.50%	•	1.47%	0.13%	•	0.67%



2011									
Month	Fire	Medical	Total						
January	446	2,906	3,352						
February	551	2,686	3,237						
March	635	3,016	3,651						
April	440	3,305	3,745						
May	425	3,691	4,116						
June	671	3,820	4,491						
July	728	4,200	4,928						
August	566	3,638	4,204						
September	418	3,319	3,737						
October	419	3,108	3,527						
November	431	2,945	3,376						
December	479	2,845	3,324						
Total	6,209	39,479	45,688						
2015									
Month	Fire	Medical	Total						

2012									
Month	Fire	Medical	Total						
January	536	2,771	3,307						
February	499	2,936	3,435						
March	488	3,411	3,899						
April	429	3,413	3,842						
May	491	3,934	4,425						
June	471	3,983	4,454						
July	653	4,339	4,992						
August	406	3,982	4,388						
September	393	3,576	3,969						
October	408	3,264	3,672						
November	409	3,101	3,510						
December	451	3,278	3,729						
Total	5,634	41,988	47,622						

2013										
Month	Fire	Medical	Total							
January	536	3,123	3,659							
February	369	2,823	3,192							
March	640	3,559	4,199							
April	468	3,530	3,998							
May	518	3,979	4,497							
June	535	4,081	4,616							
July	543	4,568	5,111							
August	444	4,224	4,668							
September	439	3,653	4,092							
October	506	3,468	3,974							
November	513	3,231	3,744							
December	479	3,416	3,895							
Total	5,990	43,655	49,645							
2017										

	20	)14	
Month	Fire	Medical	Total
January	616	3,377	3,993
February	1,012	3,130	4,142
March	541	3,593	4,134
April	519	3,825	4,344
May	554	4,630	5,184
June	579	4,418	4,997
July	537	4,802	5,339
August	494	4,491	4,985
September	415	3,987	4,402
October	478	3,903	4,381
November	488	3,508	3,996
December	480	3,740	4,220
Total	6,713	47,404	54,117

2015											
Month	Fire	Medical	Total								
January	496	3,630	4,126								
February	504	3,336	3,840								
March	542	3,962	4,504								
April	527	4,082	4,609								
May	539	4,816	5,355								
June	638	4,837	5,475								
July	626	4,881	5,507								
August	574	4,734	5,308								
September	531	4,347	4,878								
October	745	4,029	4,774								
November	491	3,717	4,208								
December	547	3,780	4,327								
Total	6,760	50,151	56,911								

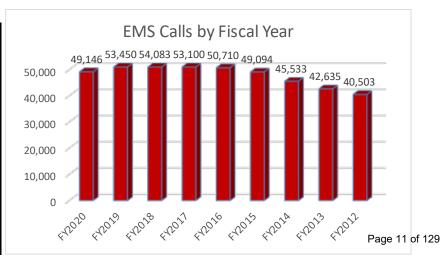
	2016										
Month	Fire	Medical	Total								
January	603	3,578	4,181								
February	556	3,639	4,195								
March	632	4,324	4,956								
April	590	4,076	4,666								
May	579	4,664	5,243								
June	622	4,941	5,563								
July	751	5,361	6,112								
August	627	4,920	5,547								
September	647	4,340	4,987								
October	1,292	4,223	5,515								
November	719	3,806	4,525								
December	592	3,959	4,551								
Total	8,210	51,831	60,041								

2017											
Month	Fire	Medical	Total								
January	586	3,968	4,554								
February	678	3,878	4,556								
March	748	4,361	5,109								
April	576	4,420	4,996								
May	687	4,949	5,636								
June	607	4,915	5,522								
July	713	5,464	6,177								
August	724	5,072	5,796								
September	662	4,482	5,144								
October	644	4,435	5,079								
November	630	3,990	4,620								
December	628	3,995	4,623								
Total	7,883	53,929	61,812								

	20	18	
Month	Fire	Medical	Total
January	911	4,387	5,298
February	574	3,928	4,502
March	608	4,031	4,639
April	673	4,381	5,054
May	644	4,787	5,431
June	740	5,131	5,871
July	672	5,098	5,770
August	610	4,982	5,592
September	1,027	4,341	5,368
October	674	4,357	5,031
November	649	3,893	4,542
December	653	3,965	4,618
Total	8,435	53,281	61,716

	20	)19	
Month	Fire	Medical	Total
January	694	3,876	4,570
February	602	3,787	4,389
March	793	4,490	5,283
April	741	4,431	5,172
May	844	5,184	6,028
June	845	5,046	5,891
July	814	5,399	6,213
August	715	4,931	5,646
September	802	4,323	5,125
October	784	4,536	5,320
November	738	4,007	4,745
December	661	4,319	4,980
Total	9,033	54,329	63,362

	20	2020										
Month	Fire	Medical	Total									
January	679	4,213	4,892									
February	661	4,041	4,702									
March	768	249	1,017									
April	739	3,385	4,124									
May	726	4,595	5,321									
June	751	5,148	5,899									
July	914	5,441	6,355									
August	891	4,962	5,853									
September			0									
October			0									
November			0									
December			0									
Total	6,129	32,034	38,163									



# Horry County Selected Financial Highlights For the Month Ended July 31, 2020

September 22, 2020

### Executive Summary General Fund July 31, 2020 Interim Results

#### FOR THE ONE MONTH ENDED,

		July 31, 2020		July 31, 2019				
			Variance					
		YTD	Annual Budget /	YTD	Variance			
	Annual Budget	Actual	Actual	Actual	Actual / Actual			
Revenues	\$ 172,925,386	\$ 3,584,131	\$ (169,341,255)	\$ 3,320,152	\$ 263,979			
Expenditures	172,646,284	9,902,547	162,743,737	10,290,435	387,888			
	279,102	(6,318,416)	(6,597,518)	(6,970,283)	651,867			
Other Financing Sources & (Uses)	(9,185,925)	(1,635,121)	7,550,804	(2,386,568)	751,447			
Net Change in Fund Balance	\$ (8,906,823)	(7,953,537)	\$ 953,286	(9,356,851)	\$ 1,403,314			
Fund Balance, July 1		79,819,328		80,009,617				
Fund Balance, July 31		<u>\$ 71,865,791</u>		\$ 70,652,766				
		FY20		FY19				
		% Actual to		% Actual to				
		Budget		Budget				
	Revenues Expenditures	2.07% 5.74%		1.90% 5.96%				

### Executive Summary General Fund July 31, 2020 Interim Results

#### Significant Revenue Variances from Prior Year - One Month Ended

	July 31,			July 3	1, 201	Comments				
		Y	ear-to-date	Y	ear-to-date		Variance			
	Annual Budget		Actual		Actual	Ac	tual/Actual			
Register of deeds fees	8,499,363		895,278		705,605	<u> </u>	189,673	Certain rates added/increased effective 8/1/2019.Recording fees up \$65k.		
Building permits	6,020,537		791,727		585,851	<b>^</b>	205,876	Overall number of permits issued up 12% from prior year; construction value up 49%. Residential revenue is up 31% or \$126k.		
Business Licenses	3,401,724		242,329		162,109		80,220	Rate increase and timing of payments.		
Interest income	1,801,333		46,453		147,134	ightharpoons	(100,681)	Reduction in interest rates.		
Other	153,202,429		1,608,344		1,719,453	ightharpoons	(111,109)			
	\$ 172,925,386	\$	3,584,131	\$	3,320,152	\$	263,979			

### Executive Summary General Fund July 31, 2020 Interim Results

#### Significant Expenditure Variances from Prior Year - One Month Ended

	 July 31, 2	020			July 3	1, 2019		Comments			
		Υ	ear-to-date	Υ	'ear-to-date	٧	ariance				
	 Annual Budget		Actual		Actual	Actu	ual/Actual				
Personnel costs	\$ 121,968,530	\$	6,125,690	\$	6,537,458	<b>\$</b>	411,768	Decreases in general government and public safety.			
Supplies & materials	12,596,668		403,520		620,152	•	216,632	Decreases in postage \$135k and asphalt supplies \$240k.			
Business & transportation	6,271,504		117,829		272,816	_	154,987	Decrease in training & meetings \$105k and vehicle maintenance \$59k.			
Contractual services	19,434,580		2,257,194		2,052,061	▼	(205,133)	Increases in service contracts (\$258k), computer services (\$63k) and a decrease in insurance \$109k. Largely due to the timing of the recording of expenditures.			
Other operating expenditures	12,375,002		998,314		807,948	ightharpoons	(190,366)				
	\$ 172,646,284	\$	9,902,547	\$	10,290,435	\$	387,888	•			

## Executive Summary Special Revenue Fund July 31, 2020 Interim Results

July 31, 2020

#### FOR THE ONE MONTH ENDED,

July 31, 2019

	<u> </u>	, 2020	- Outy C	71, 2013	-
	Annual Budget	Year-to-date Actual	Year-to-date Actual	Variance Actual / Actual	Comments
Fire			- / totaai	/totaar//totaar	
Revenues	\$ 23,412,594	\$ 267,563	\$ 277,890	<b>&gt;</b> \$ (10,327)	
Expenditures	22,984,372	966,980	1,150,260	<b>183,280</b>	Decrease in personnel costs \$88k and contractual services \$114k.
Other Financing Sources (Uses)	(1,362,338	3) (22,083)	(100,167)	<u>~ 78,084</u>	Decrease in transfers for fire capital plan.
Net Change in Fund Balance	\$ (934,116	<u>\$ (721,500)</u>	\$ (972,537)	\$ 251,037	
Road Maintenance & CTC	_				
Revenues	\$ 17,266,625	5 \$ 1,632,544	\$ 1,778,416	<b>&gt;</b> \$ (145,872)	Decreases in road maint. fees (\$89k)and interest income (\$57k).
Expenditures	43,545,062	644,493	634,763	<b>(9,730)</b>	Increase in personnel cost and infrastructure/construction projects.
Net Change in Fund Balance	\$ (26,278,437	<u>\$ 988,051</u>	\$ 1,143,653	\$ (155,602)	

## Executive Summary Special Revenue Fund July 31, 2020 Interim Results

Luly 24 2020

#### FOR THE ONE MONTH ENDED,

Luly 24 2040

		July 31,	202	20		July 3	31, 20	19	
		Annual Budget	Υe	ear-to-date Actual	Υe	ear-to-date Actual		ariance al / Actual	Comments
Beach Renourishment	_								
Revenues	\$	1,040,000	\$	1,998	\$	6,430	▼\$	(4,432)	
Expenditures		2,848,931		6,100		-	~	(6,100)	
Net Change in Fund Balance	\$	(1,808,931)	\$	(4,102)	\$	6,430	\$	(10,532)	
Stormwater	_								
Revenues	\$	8,052,794	\$	8,023	\$	20,271	<b>~</b> \$	(12,248)	Decrease in fees and interest on investments.
Expenditures		9,130,337		438,230		484,777	<b>^</b>	46,547	Increases in supplies and materials (\$115k), decrease in capital outlay/construction projects \$170k.
Other Financing Sources (Uses)		(77,500)		(6,458)		(6,458)			
Net Change in Fund Balance	\$	(1,155,043)	\$	(436,665)	\$	(470,964)	<u>\$</u>	34,299	

## Executive Summary Special Revenue Fund July 31, 2020 Interim Results

#### FOR THE ONE MONTH ENDED,

	July 31	1, 2020	July	31, 2019	
	Annual Budget	Year-to-date Actual	Year-to-date Actual	Variance Actual / Actual	Comments
Recreation					
Revenues	\$ 7,469,507	7 \$ 196,829	\$ 199,416	<b>&gt;</b> \$ (2,587)	Increase in business licenses \$96k, and a decrease in program/athletic revenue (\$94k).
Expenditures	6,811,150	) 163,275	222,962	<b>5</b> 9,687	Decreases in personnel costs \$47k and contractual services \$13k.
Other Financing Sources (Uses)	(750,000	D)	117,456	<u>(117,456)</u>	Decrease in transfer from Socastee recreation.
Net Change in Fund Balance	\$ (91,643	3) \$ 33,554	\$ 93,910	\$ (60,356)	
Waste Management Recycling	<u>l</u>				
Revenues	\$ 9,253,668	3 \$ 176,913	\$ 124,364	<b>\$</b> 52,549	Increase in business licenses \$60k.
Expenditures	11,915,970	<u> </u>			
Net Change in Fund Balance	\$ (2,662,302	2) \$ 176,913	\$ 124,364	\$ 52,549	



#### ....., ...

#### INTERIM FINANCIAL STATEMENTS

### GENERAL AND SELECTED SPECIAL REVENUE FUNDS

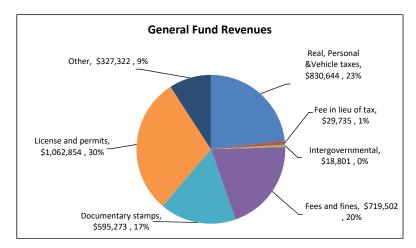
July 31, 2020

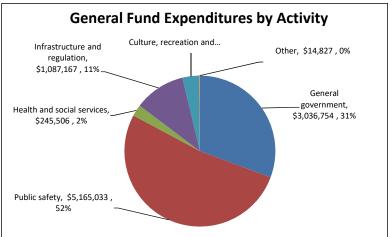
#### **UNAUDITED**

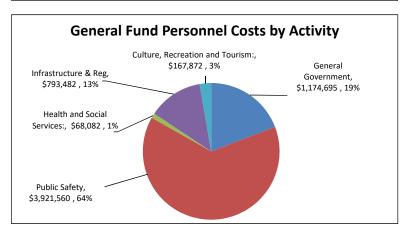
Prepared By the Horry County Finance Department

Interim financial statement reports are presented as a financial snapshot of operations with analysis.

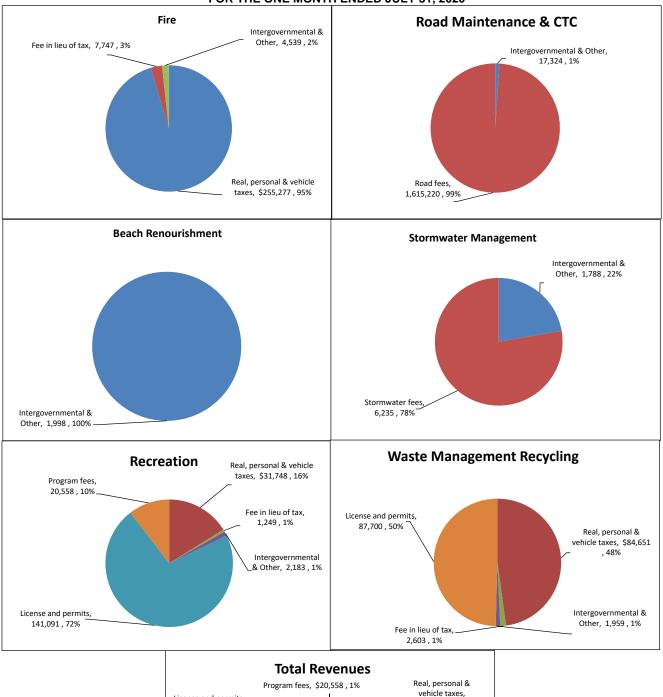
#### GENERAL FUND HIGHLIGHTS FOR THE ONE MONTH ENDED JULY 31, 2020

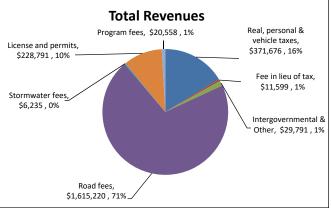






#### REVENUE SOURCES FOR SELECTED SPECIAL REVENUE FUNDS FOR THE ONE MONTH ENDED JULY 31, 2020





### EXECUTIVE OVERVIEW FOR THE ONE MONTH ENDED JULY 31, 2020 Omparative actual amounts for the period end July 31, 20:

(with comparative actual amounts for the period end July 31, 2019) UNAUDITED

General Fund - Budgetary Basis

			FY 202	1						
		Α	С		D	E		F		G
					Variance	% Actual				Variance
		Annual		Aı	nnual Budget /	to Annual				Actual /
		Budget	 Actual		Actual	Budget	_	Actual	_	Actual
Total revenues	\$	172,925,386	\$ 3,584,131	\$	(169,341,255)	2.07%	\$	3,320,152	\$	263,979
Total expenditures		172,646,284	9,902,547		162,743,737	5.74%		10,290,435		387,888
Excess of revenues	_									
over expenditures		279,102	(6,318,416)		(6,597,518)	-2263.84%		(6,970,283)		651,867
Other Financing Sources (Uses)		(9,185,925)	(1,635,121)		7,550,804	17.80%		(2,386,568)		751,447
Net Change in Fund Balance	\$	(8,906,823)	\$ (7,953,537)	\$	953,286		\$	(9,356,851)	\$	1,403,314
Total expenditures	\$	172,646,284	\$ 9,902,547	\$	162,743,737	5.74%	\$	10,290,435	\$	387,888
Total encumbrances		-	5,354,004		(5,354,004)			4,631,706		(722,298)
Total expenditures & encumbrances	\$	172,646,284	\$ 15,256,551	\$	157,389,733	8.84%	\$	14,922,141	\$	(334,410)

#### Highlights relating to Revenues and Expenditures

#### INTRODUCTION

Total actual revenues of \$3.6M was offset by expenditures of \$9.9M and other financing uses of \$1.6M to produce a decrease in fund balance of \$7.9M.

#### **REVENUES**

Total general fund actual revenues increased by \$264k over prior year. Below lists each revenue category with year to date total and comparison to prior year to date total and the explanation of the change.

#### Significant Revenue Variances from Prior Year - One Month Ended

	July 31, 2	2020	July 3	31, 2019	Comments				
•		Year-to-date	Year-to-date	Variance	•				
	Annual Budget	Actual	Actual	Actual/Actual					
Register of deeds fees	8,499,363	895,278	705,605	<b>1</b> 89,673	Certain rates added/increased effective 8/1/2019.Recording fees up \$65k.				
Building permits	6,020,537	791,727	585,851	<b>2</b> 05,876	Overall number of permits issued up 12% from prior year; construction value up 49%. Residential revenue is up 31% or \$126k.				
Business Licenses	3,401,724	242,329	162,109	<b>a</b> 80,220	Rate increase and timing of payments.				
Interest income	1,801,333	46,453	147,134	<b>(100,681)</b>	Reduction in interest rates.				
Other	153,202,429	1,608,344	1,719,453	<b>(111,109)</b>					
-	\$ 172,925,386	\$ 3,584,131	\$ 3,320,152	\$ 263,979	-				

### EXECUTIVE OVERVIEW FOR THE ONE MONTH ENDED JULY 31, 2020 (with comparative actual amounts for the period end July 31, 2019) UNAUDITED

#### **EXPENDITURES**

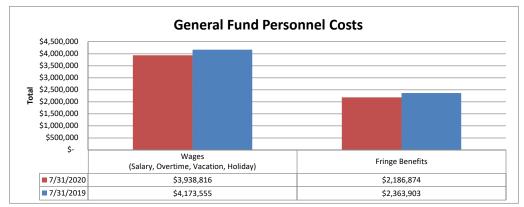
General Fund - Budgetary Basis

				FY 202	21			FY 2020				
		Α		С		D	E		F		G	
						Variance	% Actual			١	/ariance	
		Annual Budget		Actual & Encumbrances		nnual Budget / Actual	to Annual Budget	Actual & Encumbrances		Actual / Actual		
Personnel costs	\$	121,968,530	\$	6,125,690	\$	115,842,840	5.02%	\$	6,537,458	\$	411,768	
Other operating expenditures		50,677,754		3,776,857		46,900,897	7.45%		3,752,977		(23,880)	
Subtotal expenditures		172,646,284		9,902,547		162,743,737			10,290,435		387,888	
Encumbrances		-		5,354,004		(5,354,004)			4,631,706		(722,298)	
Total Expenditures & Encumbrances	\$	172,646,284	\$	15,256,551	\$	157,389,733	8.84%	\$	14,922,141	\$	(334,410)	
	<u></u>			Highlights		_			<u>.</u>			

#### **EXPENDITURES**

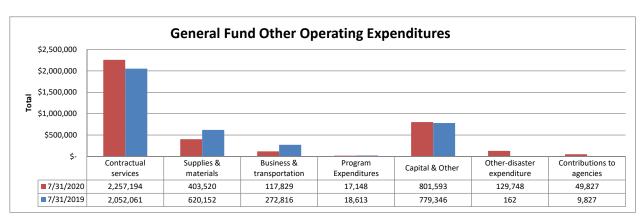
Total general fund actual expenditures are \$388k lower than prior year. The general fund expenditures annual budget of \$172,646,284 includes personnel costs (salaries and fringe benefits) of \$121,986,530 which is 70.65% of the total expenditure budget.

Actual personnel costs are (\$412k) lower than last year. The change in personnel costs is illustrated below:



<sup>•</sup>Total general fund actual salaries have decreased (\$235k) and fringe benefits have decreased (\$177k).

Total general fund actual other operating expenditures for FY21 are \$24k lower than FY20. The change in other operating expenditures is illustrated below:



Contractual services are up (\$205K), increase primarily due to timing differences of service contracts (\$258K). Disaster expenditures have increased by \$130k. Contributions to agencies have increased \$40k due to timing of payments.

### HORRY COUNTY, SOUTH CAROLINA GENERAL FUND

#### BALANCE SHEETS As of July 31, 2020

#### (with comparative amounts as of July 31, 2019)

#### UNAUDITED

	2021		2020
Assets			
Cash and cash equivalants	\$ 3,250,226	\$	3,077,226
Pooled cash and investments	82,745,213		85,281,752
Receivables, net:			
Property taxes and other taxes	2,557,719		3,747,613
Accounts and other	4,334,948		6,909,228
Fees	1,005,724		940,368
Due from other funds	1,032,896		912,132
Due from other governments	4,654,335		6,022,224
Inventories	355,436		66,537
Prepaid items	 5,019,702		4,498,851
Total Assets	\$ 104,956,199	\$	111,455,931
Liabilities	 		
Accounts payable - trade	1,742,638		5,576,975
Accrued salaries & wages	2,258,915		2,395,466
Due to other governments	1,939,957		2,821,422
Due to component unit	284,832		307,893
Due to taxpayers for overpayment	244,312		244,312
Funds held in trust - proceeds from sale	,		•
of properties due to delinquent taxes	9,835,490		11,085,478
Other accrued liabilities	5,460,838		4,571,166
Total Liabilities	 21,766,982		27,002,712
Deferred inflows of resources			
Unavailable revenues - fees and other	7,760,748		9,585,312
Unavailable revenues - property taxes	3,562,678		4,215,141
Total deferred inflows of resources	 11,323,426		13,800,453
Fund balances	 _		_
Nonspendable	5,375,138		4,565,388
Committed to public safety	2,253,554		2,001,085
Committed to culture, recreation & tourism	54,572		327,045
Committed to infrastructure & regulation	1,761,958		1,412,475
Committed to reserves	53,966,261		40,750,230
Committed to other purposes	459,881		2,007,677
Committed to mosquito abatement	-		3,000,000
Committed to early lease payoff	-		6,918,492
Committed to capital projects	5,000,000		6,200,000
Committed to OPEB	5,462,474		2,425,323
Committed to abatement/demolition	832,487		961,420
Unassigned (deficit)	 (3,300,534)		83,631
Total fund balances	 71,865,791		70,652,766
Total liabilities, deferred inflows of resources and fund balances	\$ 104,956,199	\$	111,455,931
	 ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	<u> </u>	,

#### **GENERAL FUND**

#### STATEMENTS OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES

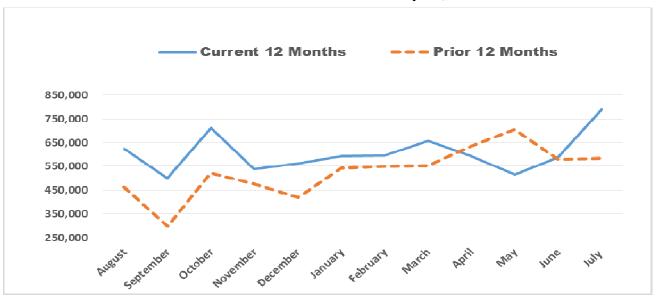
#### FOR THE ONE MONTH ENDED JULY 31, 2020

(with comparative actual amounts for the period end July 31, 2019)

#### UNAUDITED

				FY 2021	 FY 2020				
Revenues	_	A Annual Budget		B Actual	C iance Annual idget / Actual	D Prior Year Actual	Ac	E Variance ctual / Actual	
Real and personal property taxes	\$	94,055,272	\$	368	\$ (94,054,904)	\$ 835	\$	(467)	
Vehicle taxes		8,475,230		830,276	(7,644,954)	877,817		(47,541)	
Fee in lieu of tax		3,676,000		29,735	(3,646,265)	2,585		27,150	
Intergovernmental		12,950,019		18,801	(12,931,218)	5,621		13,180	
Fees and fines		29,945,472		719,502	(29,225,970)	820,723		(101,221)	
Documentary stamps		5,437,163		595,273	(4,841,890)	478,275		116,998	
License and permits		9,782,161		1,062,854	(8,719,307)	787,103		275,751	
Cost allocation		4,219,450		-	(4,219,450)	-		-	
Other		4,384,619		327,322	(4,057,297)	347,193		(19,871)	
Total revenues		172,925,386		3,584,131	(169,341,255)	3,320,152		263,979	
Expenditures									
Current:									
General government		42,804,660		3,036,754	39,767,906	2,770,294		(266,460)	
Public safety		101,015,539		5,165,033	95,850,506	5,829,852		664,819	
Health and social services		1,643,200		245,506	1,397,694	242,188		(3,318)	
Infrastructure and regulation		21,035,621		1,087,167	19,948,454	1,123,019		35,852	
Culture, recreation and tourism		6,082,956		353,260	5,729,696	315,255		(38,005)	
Other		64,308		14,827	 49,481	 9,827		(5,000)	
Total expenditures		172,646,284		9,902,547	 162,743,737	 10,290,435		387,888	
Excess (deficiency) of revenues over (under)									
expenditures	_	279,102		(6,318,416)	 (6,597,518)	 (6,970,283)		651,867	
Other Financing Sources (Uses)									
Sales of assets		50,000		68,253	18,253	21,625		46,628	
Transfers in		467,404		27,000	(440,404)	27,000		-	
Transfers out		(9,703,329)		(1,730,374)	 7,972,955	 (2,435,193)		704,819	
Total other financing sources (uses)	_	(9,185,925)		(1,635,121)	 7,550,804	 (2,386,568)		751,447	
Net change in fund balance		(8,906,823)	-	(7,953,537)	 953,286	 (9,356,851)		1,403,314	
Fund balance at beginning of year		79,819,328		79,819,328	 	 80,009,617		(190,289)	
Fund balance at of end of period	\$	70,912,505	\$	71,865,791	\$ 953,286	\$ 70,652,766	\$	1,213,025	

### Horry County, South Carolina General Fund Revenue - Building Permits For the Twelve Month Period ended July 31, 2020 and 2019



### Horry County, South Carolina General Fund Revenue - Business License For the Twelve Month Period ended July 31, 2020 and 2019



### Horry County, South Carolina General Fund Revenue - Documentary Stamps For the Twelve Month Period ended July 31, 2020 and 2019



### Horry County, South Carolina General Fund Revenue - EMS Fees For the Twelve Month Period ended July 31, 2020 and 2019



### EXECUTIVE OVERVIEW FOR THE ONE MONTH ENDED JULY 31, 2020 (with comparative amounts as of July 31, 2019) UNAUDITED

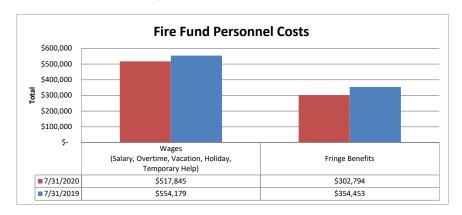
Fire Fund - Budgetary Basis

				FY 202	1			FY 2020			
		Α		С		D	E		F		G
						Variance	% Actual		Prior	١	/ariance
		Annual			An	nual Budget /	to Annual		Year		Actual /
	Budget			Actual	Actual		Budget	Actual		_	Actual
Total revenues	\$	23,412,594	\$	267,563	\$	(23,145,031)	1.14%	\$	277,890	\$	(10,327)
Total expenditures		22,984,372		966,980		22,017,392	4.21%		1,150,260		183,280
Excess of revenues											
over expenditures		428,222		(699,417)		(1,127,639)	-163.33%		(872,370)		172,953
Other Financing Sources (Uses)		(1,362,338)		(22,083)		1,340,255	1.62%		(100,167)		78,084
Net Change in Fund Balance	\$	(934,116)	\$	(721,500)	\$	212,616		\$	(972,537)	\$	251,037
Total expenditures	\$	22,984,372	\$	966,980		22,017,392	4.21%	\$	1,150,260	\$	183,280
Total encumbrances				636,501		(636,501)			444,134		(192,367)
Total expenditures & encumbrances	\$	22,984,372	\$	1,603,481	\$	21,380,891	6.98%	\$	1,594,394	\$	(9,087)

Highlights relating to Revenues and Expenditures

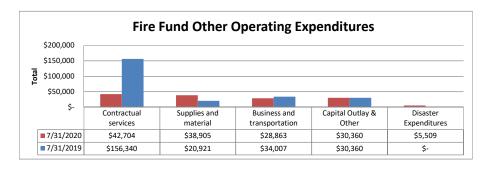
Total actual revenues through July 31, 2020 were down (\$10k) from prior year.

Total actual expenditures decreased \$183k. The change in personnel costs is illustrated below:



•Salaries decreased by \$36k and benefits decreased by \$52k.

The change in other operating expenditures is illustrated below:



Supplies & materials increased by (\$18k). Disaster expenditures have increased by (\$6k). Business and transportation decreased by \$5k. Contractual services decreased by \$114k.

### EXECUTIVE OVERVIEW FOR THE ONE MONTH ENDED JULY 31, 2020 (with comparative amounts as of July 31, 2019) UNAUDITED

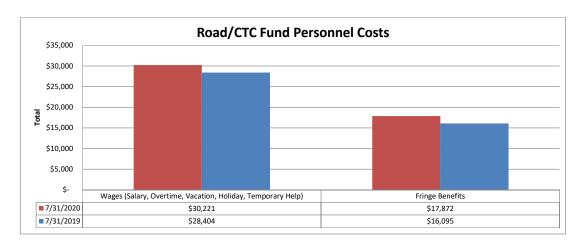
Road Maintenance & CTC Fund - Budgetary Basis

				FY 202	1				FY 2	2020		
		Α		С		D	E		F		G	
						Variance	% Actual		Prior	,	Variance	
	Annual				Ar	nual Budget /	to Annual	Year Actual			Actual /	
		Budget	Actual		Actual		Budget			_	Actual	
Total revenues	\$	17,266,625	\$	1,632,544	\$	(15,634,081)	9.45%	\$	1,778,416	\$	(145,872)	
Total expenditures		43,545,062		644,493		42,900,569	1.48%		634,763		(9,730)	
Excess of revenues												
over expenditures		(26,278,437)		988,051		27,266,488	-3.76%		1,143,653		(155,602)	
Other Financing Sources (Uses)		-		-		-	0.00%		-		-	
Net Change in Fund Balance	\$	(26,278,437)	\$	988,051	\$	27,266,488		\$	1,143,653	\$	(155,602)	
Total expenditures	\$	43,545,062	\$	644,493	\$	42,900,569	1.48%	\$	634,763	\$	(9,730)	
Total encumbrances		-		7,853,663		(7,853,663)			7,384,130		(469,533)	
Total expenditures & encumbrances	\$	43,545,062	\$	8,498,156	\$	35,046,906	19.52%	\$	8,018,893	\$	(479,263)	

Highlights relating to Revenues and Expenditures

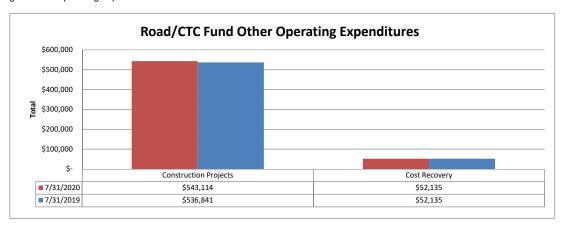
Total actual revenues through July 31, 2020 decreased by (\$146k), with decreases in fees (\$89k) and interest on investments (\$57k).

Total actual expenditures increased (\$10k). The change in personnel costs is illustrated below:



•Salaries increased by (\$2k) and benefits increased by (\$2k).

The change in other operating expenditures is illustrated below:



Construction projects increased by (\$6k). Certain other expenditure categories were insignificant to include in this graph.

### EXECUTIVE OVERVIEW FOR THE ONE MONTH ENDED JULY 31, 2020 (with comparative amounts as of July 31, 2019) UNAUDITED

Beach Renourishment Fund - Budgetary Basis

				FY 202	1				FY 2		
		Α		С		D	E		F		G
						Variance	% Actual		Prior	١	/ariance
		Annual				to Annual		Year		Actual /	
	Budget		Actual		Actual		Budget	Actual		_	Actual
Total revenues	\$	1,040,000	\$	1,998	\$	(1,038,002)	0.19%	\$	6,430	\$	(4,432)
Total expenditures		2,848,931		6,100		2,842,831	0.21%		-		(6,100)
Excess of revenues											
over expenditures		(1,808,931)		(4,102)		1,804,829	0.23%		6,430		(10,532)
Net Change in Fund Balance	\$	(1,808,931)	\$	(4,102)	\$	1,804,829		\$	6,430	\$	(10,532)
Total expenditures	\$	2,848,931	\$	6,100	\$	2,842,831	0.21%	\$	-	\$	(6,100)
Total encumbrances		-		222,394		(222,394)			371,799		149,405
Total expenditures & encumbrances	\$	2,848,931	\$	228,494	\$	2,620,437	8.02%	\$	371,799	\$	143,305

Both revenues and expenditures have minimal activity.

### EXECUTIVE OVERVIEW FOR THE ONE MONTH ENDED JULY 31, 2020 (with comparative amounts as of July 31, 2019) UNAUDITED

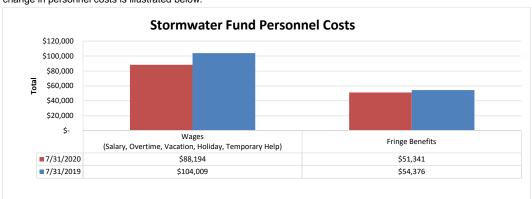
Stormwater Fund - Budgetary Basis

				FY 202	1				FY 2		
		Α		С		D	Е		F		G
					Variance		% Actual		Prior	١	/ariance
		Annual			An	nual Budget /	to Annual		Year		Actual /
	_	Budget	Actual			Actual	Budget	Actual		_	Actual
Total revenues	\$	8,052,794	\$	8,023	\$	(8,044,771)	0.10%	\$	20,271	\$	(12,248)
Total expenditures		9,130,337		438,230		8,692,107	4.80%		484,777		46,547
Excess of revenues											
over expenditures		(1,077,543)		(430,207)		647,336	39.92%		(464,506)		34,299
Other Financing Sources (Uses)		(77,500)		(6,458)		71,042	8.33%		(6,458)		-
Net Change in Fund Balance	\$	(1,155,043)	\$	(436,665)	\$	718,378		\$	(470,964)	\$	34,299
Total expenditures	\$	9,130,337	\$	438,230	\$	8,692,107	4.80%	\$	484,777	\$	46,547
Total encumbrances		-		903,285		(903,285)			275,329		(627,956)
Total expenditures & encumbrances	\$	9,130,337	\$	1,341,515	\$	7,788,822	14.69%	\$	760,106	\$	(581,409)

Highlights relating to Revenues and Expenditures

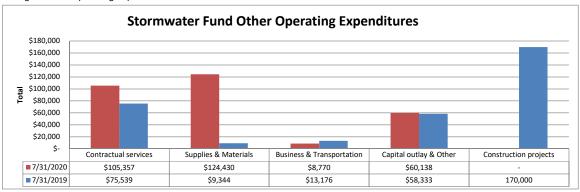
Total actual revenues through July 31, 2020 decreased by (\$12k) over prior year.

The change in personnel costs is illustrated below:



Salaries decreased by (\$16k) and related benefits increased by (\$3k).

The change in other operating expenditures is illustrated below:



Increases in contractual services (\$30k) and supplies & materials (\$115k). Capital outlay/construction projects decreased by \$168k.

### EXECUTIVE OVERVIEW FOR THE ONE MONTH ENDED JULY 31, 2020 (with comparative amounts as of July 31, 2019) UNAUDITED

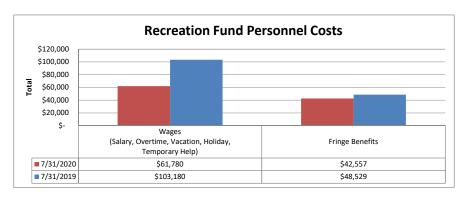
Recreation Fund - Budgetary Basis

			FY 202	FY 2021								
	Α		С		D	E		F		G		
					Variance	% Actual		Prior	١	/ariance		
	Annual			An	nual Budget /	to Annual		Year		Actual /		
	 Budget	Actual			Actual	Budget	Actual		_	Actual		
Total revenues	\$ 7,469,507	\$	196,829	\$	(7,272,678)	2.64%	\$	199,416	\$	(2,587)		
Total expenditures	6,811,150		163,275		6,647,875	2.40%		222,962		59,687		
Excess of revenues												
over expenditures	658,357		33,554		(624,803)	5.10%		(23,546)		57,100		
Other Financing Sources (Uses)	(750,000)		-		750,000			117,456		(117,456)		
Net Change in Fund Balance	\$ (91,643)	\$	33,554	\$	125,197		\$	93,910	\$	(60,356)		
Total expenditures	\$ 6,811,150	\$	163,275	\$	6,647,875	2.40%	\$	222,962	\$	59,687		
Total encumbrances	-		47,513		(47,513)			3,300		(44,213)		
Total expenditures & encumbrances	\$ 6,811,150	\$	210,788	\$	6,600,362	3.09%	\$	226,262	\$	15,474		

Highlights relating to Revenues and Expenditures

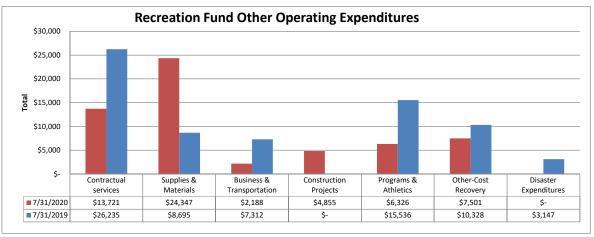
Total actual revenues through July 31, 2020 decreased by \$3k, with an increase in business licenses of \$96k and decrease in program/athletics revenue of (\$94k).

Total actual expenditures decreased by (\$60k) over last year. The change in personnel costs is illustrated below:



Salaries decreased by \$16k and related benefits decreased by 3k over prior year.

The change in other operating expenditures is illustrated below:



Supplies & materials increased (\$16k). Decreases in programs & athletics (\$9k) and contractual services (\$13k).

### EXECUTIVE OVERVIEW FOR THE ONE MONTH ENDED JULY 31, 2020 (with comparative amounts as of July 31, 2019) UNAUDITED

Waste Management Recycling Fund - Budgetary Basis

				FY 202	1				FY 2		
		Α		С		D	E		F		G
						Variance	% Actual		Prior		ariance
		Annual			An	nual Budget /	to Annual	Year			Actual /
	Budget			Actual		Actual	Budget	Actual		Actual	
Total revenues	\$	9,253,668	\$	176,913	\$	(9,076,755)	1.91%	\$	124,364	\$	52,549
Total expenditures		11,915,970		-		11,915,970	0.00%		-		-
Excess of revenues over expenditures		(2,662,302)		176,913		2,839,215			124,364		52,549
Other Financing Sources (Uses) Net Change in Fund Balance	\$	(2,662,302)	\$	176,913	\$	2,839,215		\$	124,364	\$	52,549
Total expenditures	\$	11,915,970	\$	_	\$	11,915,970	0.00%	\$	-	\$	-
Total encumbrances		-		11,896,256		(11,896,256)			2,550,000	(9	9,346,256)
Total expenditures & encumbrances	\$	11,915,970	\$	11,896,256	\$	19,714	99.83%	\$	2,550,000	\$ (9	9,346,256)

Total actual revenues through July 31, 2020 increased by \$53k, primarily due to license and permits.

#### SELECTED SPECIAL REVENUE FUNDS COMBINING BALANCE SHEET

#### As of July 31, 2020 UNAUDITED

	Fire	М	Road aintenance & CTC	Re	Beach nourishment	Stormwater Janagement	ſ	Recreation	Ма	Waste anagement Recycling		Total
Assets						 				, ,		
Cash and cash equivalents	\$ 9,110,459	\$	32,543,018	\$	3,833,186	\$ 2,980,259	\$	5,030,251	\$	3,754,571	\$ 5	7,251,744
Receivables, net:												
Property taxes	800,838		-		-	-		114,370		262,288		1,177,496
Fees	270		1,972,327		-	160,072		24		83		2,132,776
Due from other governments	725,384		852,710		-	597,566		194,128		1,601,290		3,971,078
Prepaid items	-		-		-	-		5,195		-		5,195
Total assets	\$ 10,636,951	\$	35,368,055	\$	3,833,186	\$ 3,737,897	\$	5,343,968	\$	5,618,232	\$ 6	64,538,289
	_		_			_				_		
Liabilities												
Liabilities												
Accounts payable-trade	\$ 3,471	\$	175,886	\$	9,944	\$ 440,893	\$	4,646	\$	-	\$	634,840
Accrued salaries and wages	 		<u>-</u>					1,242				1,242
Total Liabilities	 3,471		175,886		9,944	 440,893		5,888			-	636,082
Deferred Inflows of Resources												
Unavailable revenue-property taxes and other fees	1,526,493		2,848,000		_	676,281		334,107		1,863,662		7,248,543
Total deferred inflows of resources	 1,526,493		2,848,000		-	676,281		334,107		1,863,662		7,248,543
Fund balances (deficit):												
Nonspendable	-		-		-	-		5,195		-		5,195
Restricted for public safety	9,106,987		-		-	-		-		-		9,106,987
Restricted for culture, recreation and tourism	-		-		-	-		4,998,778		-		4,998,778
Restricted for infrastructure and regulation	-		-		-	2,620,723		-		3,754,570		6,375,293
Restricted for capital projects	-		12,979,831		-	-		-		-	1	2,979,831
Committed to culture, recreation and tourism	-		-		3,823,242	-		-		-		3,823,242
Committed to infrastructure and regulation			19,364,338			 					1	9,364,338
Total fund balances	9,106,987		32,344,169		3,823,242	2,620,723		5,003,973		3,754,570	5	6,653,664
Total liabilities, deferred inflows of resources	 											
and fund balances	\$ 10,636,951	\$	35,368,055	\$	3,833,186	\$ 3,737,897	\$	5,343,968	\$	5,618,232	\$ 6	4,538,289

### FIRE SPECIAL REVENUE FUND SCHEDULES OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE BUDGET (GAAP BASIS) AND ACTUAL

### FOR THE ONE MONTH ENDED JULY 31, 2020 (with comparative actual amounts for the period end July 31, 2019) UNAUDITED

		FY 2021	FY 2020					
	Annual		Variance Annual	Prior Year	Variance			
	Budget	Actual	Budget / Actual	Actual	Actual / Actual			
Revenues								
Real, personal & vehicle taxes	\$ 23,020,000	\$ 255,277	\$ (22,764,723)	\$ 266,827	\$ (11,550)			
Fee in lieu of tax	116,000	7,747	(108,253)	2,172	5,575			
Intergovernmental	26,594	-	(26,594)	-	-			
Interest	200,000	4,539	(195,461)	8,891	(4,352)			
Other	50,000		(50,000)					
Total revenues	23,412,594	267,563	(23,145,031)	277,890	(10,327)			
Expenditures								
Current:								
Public safety:								
Personnel costs	16,135,382	820,641	15,314,741	908,633	87,992			
Contractual services	1,300,499	42,704	1,257,795	156,339	113,635			
Supplies and material	1,391,188	38,903	1,352,285	20,921	(17,982)			
Business and transportation	1,083,120	28,863	1,054,257	34,007	5,144			
Capital outlay	109,137	-	109,137	-	-			
Other	1,225,892	30,360	1,195,532	30,360	-			
Disaster expenditure	-	5,509	(5,509)	-	(5,509)			
Contingency	487,631	-	487,631	-	-			
Cost allocation	1,251,523		1,251,523					
Total expenditures	22,984,372	966,980	22,017,392	1,150,260	183,280			
Excess (deficiency) of revenues								
over (under) expenditures	428,222	(699,417)	(1,127,639)	(872,370)	172,953			
Other Financing Sources (Uses)								
Transfer out	(1,362,338)	(22,083)	1,340,255	(100,167)	78,084			
Total other financing sources (uses)	(1,362,338)	(22,083)	1,340,255	(100,167)	78,084			
Net change in fund balance	(934,116)	(721,500)	212,616	(972,537)	251,037			
Fund balance at beginning of year	9,828,487	9,828,487		8,147,433	1,681,054			
Fund balance at end of period	\$ 8,894,371	\$ 9,106,987	\$ 212,616	\$ 7,174,896	\$ 1,932,091			

#### ROAD MAINTENANCE & CTC SPECIAL REVENUE FUND SCHEDULES OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE -BUDGET (GAAP BASIS) AND ACTUAL

### FOR THE ONE MONTH ENDED JULY 31, 2020 (with comparative actual amounts for the period end July 31, 2019) UNAUDITED

		FY 2021	FY 2020				
	Annual		Variance Annual	Prior Year	Variance		
Revenues	Budget	Actual	Budget / Actual	Actual	Actual / Actual		
Intergovernmental	\$ 684,000	\$ -	\$ (684,000)	\$ -	\$ -		
Fees	15,832,625	1,615,220	(14,217,405)	1,704,247	(89,027)		
Interest	750,000	17,324	(732,676)	74,169	(56,845)		
Total revenues	17,266,625	1,632,544	(15,634,081)	1,778,416	(145,872)		
Expenditures							
Current:							
Engineer:							
Construction Projects - CTC	684,000	-	684,000	4,434	4,434		
Capital Outlay - Infrastructure	23,725,580	437,212	23,288,368	532,407	95,195		
Cost allocation	515,000		515,000				
Total engineer	24,924,580	437,212	24,487,368	536,841	99,629		
Operations:							
Personnel costs	748,888	48,093	700,795	44,499	(3,594)		
Contractual services	16,802	-	16,802	509	509		
Supplies and Material	16,266	972	15,294	646	(326)		
Business and Transportation	98,769	179	98,590	133	(46)		
Construction Projects	12,019,859	105,902	11,913,957	-	(105,902)		
Distributions to Municipalities	2,749,657	-	2,749,657	-	-		
Contributions to Agencies	2,079,626	-	2,079,626	-	-		
Other-cost recovery	785,056	52,135	732,921	52,135	-		
Cost allocation	105,559	-	105,559	-	-		
Total operations	18,620,482	207,281	18,413,201	97,922	(109,359)		
Total expenditures	43,545,062	644,493	42,900,569	634,763	(9,730)		
Excess of revenues							
over (under) expenditures	(26,278,437)	988,051	27,266,488	1,143,653	(155,602)		
Fund balance at beginning of year	31,356,118	31,356,118		35,234,024	(3,877,906)		
Fund balance at end of period	\$ 5,077,681	\$ 32,344,169	\$ 27,266,488	\$ 36,377,677	\$ (4,033,508)		

# BEACH RENOURISHMENT SPECIAL REVENUE FUND SCHEDULES OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE -BUDGET (GAAP BASIS) AND ACTUAL

# FOR THE ONE MONTH ENDED JULY 31, 2020 (with comparative actual amounts for the period end July 31, 2019) UNAUDITED

				FY 2021				FY 2020				
	Annual Budget			Actual	Variance Annual Budget / Actual			Prior Year Actual		Variance ctual / Actual		
Revenues Local accommodations tax Interest	\$	1,000,000 40,000	\$	- 1,998	\$	(1,000,000) (38,002)	\$	- 6,430	\$	- (4,432)		
Total revenues		1,040,000		1,998		(1,038,002)		6,430		(4,432)		
Expenditures Current: Infrastructure & Regulation:												
Contractual services		1,482,894		6,100		1,476,794		-		(6,100)		
<b>Business &amp; Transportation</b>		500		-		500		-		-		
Capital outlay		1,339,537				1,339,537				-		
Total expenditures		2,848,931		6,100		2,842,831				(6,100)		
Excess of revenues												
over (under) expenditures		(1,808,931)		(4,102)		1,804,829		6,430		(10,532)		
Fund balance at beginning of year		3,827,344		3,827,344		-		3,407,361		419,983		
Fund balance at end of period	\$	2,018,413	\$	3,823,242	\$	1,804,829	\$	3,413,791	\$	409,451		

# STORMWATER MANAGEMENT SPECIAL REVENUE FUND SCHEDULES OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE - BUDGET (GAAP BASIS) AND ACTUAL

# FOR THE ONE MONTH ENDED JULY 31, 2020 (with comparative actual amounts for the period end July 31, 2019) UNAUDITED

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	FY 2021					FY 2020				
		Annual			Vari	ance Annual	F	Prior Year	'	Variance
		Budget	_	Actual	Bu	dget / Actual		Actual	Act	ual / Actual
Revenues										
Fees	\$	7,437,966	\$	6,235	\$	(7,431,731)	\$	15,480	\$	(9,245)
Intergovernmental		596,828		-		(596,828)		-		-
Interest		18,000		1,788		(16,212)		4,791		(3,003)
revenues		8,052,794		8,023		(8,044,771)		20,271		(12,248)
Expenditures										
Current:										
Infrastructure & Regulation:										
Personnel costs		2,884,870		139,535		2,745,335		158,385		18,850
Contractual services		1,309,294		105,357		1,203,937		75,539		(29,818)
Supplies & Materials		427,714		124,430		303,284		9,344		(115,086)
<b>Business &amp; Transportation</b>		229,300		8,770		220,530		13,176		4,406
Construction projects		1,893,563		-		1,893,563		170,000		170,000
Capital Outlay - Infrastructure		510,123		1,805		508,318		-		(1,805)
Other - cost recovery		928,279		58,333		869,946		58,333		-
Disaster Expenditure		596,828		-		596,828		-		-
Cost allocation		350,000		-		350,000		-		-
Total expenditures		9,130,337		438,230		8,692,107		484,777		46,547
Excess (deficiency) of revenues										
over (under) expenditures		(1,077,543)		(430,207)		647,336		(464,506)		34,299
Other Financing Sources (Uses)										
Transfers out		(77,500)		(6,458)		71,042		(6,458)		-
Total other financing sources (uses)		(77,500)		(6,458)		71,042		(6,458)		-
Net change in fund balance		(1,155,043)		(436,665)		718,378		(470,964)		34,299
Fund balance at beginning of year		3,057,388		3,057,388	-			2,019,971		1,037,417
Fund balance at end of period	\$	1,902,345	\$	2,620,723	\$	718,378	\$	1,549,007	\$	1,071,716

# RECREATION SPECIAL REVENUE FUND SCHEDULES OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE -BUDGET (GAAP BASIS) AND ACTUAL

# FOR THE ONE MONTH ENDED JULY 31, 2020 (with comparative actual amounts for the period end July 31, 2019) UNAUDITED

		FY 2021	FY 2020		
	Annual		Variance Annual	Prior Year	Variance
	Budget	Actual	Budget / Actual	Actual	Actual / Actual
Revenues					
Real, Personal and Vehicle taxes	\$ 3,925,297	\$ 31,748	\$ (3,893,549)	\$ 34,761	\$ (3,013)
Fee in lieu of tax	28,210	1,249	(26,961)	366	883
Hospitality fees	200,000	-	(200,000)	-	-
License and permits	2,130,000	141,091	(1,988,909)	44,735	96,356
Interest	36,000	2,183	(33,817)	4,918	(2,735)
Program fees	1,150,000	20,558	(1,129,442)	114,636	(94,078)
Total revenues	7,469,507	196,829	(7,272,678)	199,416	(2,587)
Expenditures					
Current:					
Culture, Recreation and Tourism:					
Personnel costs	3,228,646	104,337	3,124,309	151,710	47,373
Contractual services	634,226	13,721	620,505	26,235	12,514
Supplies & Materials	666,149	24,347	641,802	8,695	(15,652)
Business & Transportation	154,500	2,188	152,312	7,312	5,124
Capital outlay	275,000	4,855	270,145	-	(4,855)
Cost allocation	525,000	-	525,000	-	-
Disaster	-	-	-	3,147	3,147
Distributions to Municipalities & Agencies	246,000	-	246,000	-	-
Programs	287,354	5,518	281,836	12,445	6,927
Athletics	170,650	808	169,842	3,090	2,282
Other-Cost Recovery	369,780	7,501	362,279	10,328	2,827
Contingency	253,845	· <u>-</u>	253,845	-	-
Total expenditures	6,811,150	163,275	6,647,875	222,962	59,687
Funda (deficience) of reconnect	·				
Excess (deficiency) of revenues over (under) expenditures	658,357	33,554	(624,803)	(23,546)	57,100
over (drider) experialitates			(024,000)	(20,040)	
Other Financing Sources (Uses)					
Transfers in	-	-	-	117,456	(117,456)
Transfers out	(750,000)	-	750,000	-	-
Total other financing sources (uses)	(750,000)	-	750,000	117,456	(117,456)
Net change in fund balance	(91,643)	33,554	125,197	93,910	(60,356)
Fund balance at beginning of year	4,970,419	4,970,419	-	3,124,744	1,845,675
Fund balance at end of period	\$ 4,878,776	\$ 5,003,973	\$ 125,197	\$ 3,218,654	\$ 1,785,319

# WASTE MANAGEMENT RECYLCLING SPECIAL REVENUE FUND SCHEDULES OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE - BUDGET (GAAP BASIS) AND ACTUAL

# FOR THE ONE MONTH ENDED JULY 31, 2020 (with comparative actual amounts for the period end July 31, 2019) UNAUDITED

			FY	′ 2020	
	Annual Budget	Actual	Variance Annual Budget / Actual	Prior Year Actual	Variance Actual / Actual
Revenues  Real, Personal and Vehicle taxes Fee in lieu of tax License and permits Interest Total revenues	\$ 7,852,700 42,000 1,323,968 35,000 9,253,668	\$ 84,651 2,603 87,700 1,959 176,913	\$ (7,768,049) (39,397) (1,236,268) (33,041) (9,076,755)	\$ 91,204 769 27,806 4,585 124,364	\$ (6,553) 1,834 59,894 (2,626) 52,549
Expenditures Current: Infrastructure and regulation Contractual services Capital outlay Cost allocation	10,727,370 1,173,600 15,000	-	10,727,370 1,173,600 15,000	-	-
Total expenditures	11,915,970		11,915,970		
Excess (deficiency) of revenues over (under) expenditures	(2,662,302)	176,913	2,839,215	124,364	52,549
Fund balance at beginning of year Fund balance at end of period	3,577,657 \$ 915,355	3,577,657 \$ 3,754,570	\$ 2,839,215	1,457,157 \$ 1,581,521	2,120,500 \$ 2,173,049

#### **Capital Projects Sales Tax - RIDE 3** (shown by month of sales and net of .7% State administrative fee ) Year 6 Year 8 Year 1 Year 2 Year 3 Year 4 Year 5 Year 7 **FY 2018** FY 2019 FY 2020 FY 2021 FY 2022 FY 2023 FY 2024 FY 2025 6,231,423 \$ May 6,853,549 \$ 7,591,972 7,899,135 \$ \$ \$ \$ June 7,988,418 8,836,865 9,197,668 \$ 8,816,317 \$ \$ \$ 9,085,753 9,048,487 10.135.914 July Ś \$ \$ Ś Aug 7,512,049 8,106,258 8,471,806 \_ \_ \$ \_ \_ \$ 5,965,135 5,304,936 \$ 6.614.873 Ś \$ Sept 6,234,595 \$ Oct 5,902,326 6,019,996 5,130,067 5,455,846 6,056,900 Nov \$ \$ Ś Ś 5,718,778 6,071,345 \$ \$ Dec 6,664,732 \$ \$ 4,327,222 \$ 4,798,261 \$ 5,149,554 \$ \$ Jan --Feb 4,774,793 5,192,821 \$ 5,306,997 \$ 6,178,934 \$ Mar 6,612,878 \$ 4,226,694 \$ Ś Apr 7,003,940 7.537.495 \$ 4,423,209 79.838.737 80.074.913 16,715,452 Actual 75.818.838 \$ 70,692,358 \$ 74,359,306 Ś 75,623,414 Ś 76,909,012 \$ Budget 69,510,676 71,894,128 73,116,328 79,894,778 **Actual Over** 6,308,162 | \$ (Under) Budget 9,146,379 \$ 8,180,785 \$ (56,400,876) Cumulative Variance 6,308,162 \$ 15,454,540 \$ 23,635,325 \$ (32,765,551) Cumulative \$75,818,838 \$ 155,657,575 \$ 235,732,487 \$ 252,447,939 Ś 252,447,939 252,447,939 \$ 252,447,939 Receipts \$ 252,447,939 Estimate Revenue 592,000,000 Balance to Collect/(Excess) 339,552,061

Highest individual month since inception is highlighted in yellow.

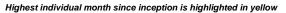
	Year To Date By Month														
		Year 1 FY 2018		Year 2 FY 2019		Year 3 FY 2020		Year 4 FY 2021		Year 5 FY 2022		Year 6 FY 2023	Year 7 Y 2024		Year 8 Y 2025
May	\$	6,231,423	\$	6,853,549	\$	7,591,972	\$	7,899,135	\$	-	\$	-	\$ -	\$	-
June	\$	14,219,841	\$	15,690,414	\$	16,789,639	\$	16,715,452							
July	\$	23,305,594	\$	24,738,901	\$	26,925,553									
Aug	\$	30,817,643	\$	32,845,159	\$	35,397,359									
Sept	\$	36,782,778	\$	38,150,095	\$	42,012,232									
Oct	\$	42,685,104	\$	44,170,091	\$	48,246,828									
Nov	\$	47,815,171	\$	49,625,937	\$	54,303,727									
Dec	\$	53,533,949	\$	55,697,282	\$	60,968,459									
Jan	\$	57,861,171	\$	60,495,543	\$	66,118,013									
Feb	\$	62,635,964	\$	65,688,363	\$	71,425,010									
Mar	\$	68,814,898	\$	72,301,241	\$	75,651,704									
Apr	\$	75,818,838	\$	79,838,737	\$	80,074,913		_							

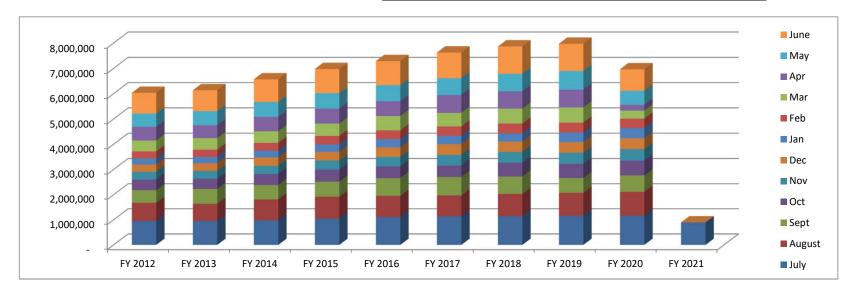
<sup>&</sup>lt;sup>1</sup> Preliminary and Unaudited.

		ear to Date Bud	ct Status - JULY Iget Report			
ACCOUNT DESCRIPTION	ORIGINAL APPROP	REVISED BUDGET	YTD ACTUAL	ENCUMBRANCE	AVAILABLE BUDGET	% USED
Fund balance	\$ (1,600,000.00)	(4,484,696.35)	\$ (4,484,696.35)	\$ -	\$ -	100.00%
Intergovernmental-other	(400,000.00)	, , , ,		-	(400,000.00)	0.00%
Total 000 Undefined-Department	(2,000,000.00)	, , ,		-	(400,000.00)	91.81%
				400.000.54		100.000
Financial System Total 103 Finance	-	130,089.64 130,089.64	-	130,089.64 130,089.64	-	100.00% 100.00%
IT Transfer from general	(1,391,875.00)	(1,391,875.00)	(115,989.58)	-	(1,275,885.42)	8.33%
IT Transfer from stormwater	(77,500.00)	, , , ,		-	(71,041.67)	8.33%
IT-CJIS security program	100,000.00	100,000.00	-	60,540.60	39,459.40	60.54%
IT Computer Replacements	100,000.00	100,000.00	-	-	100,000.00	0.00%
IT-GIS aerial photography	174,375.00	255,127.62	-	80,752.62	174,375.00	32.32%
IT Servers/Switches/Storage	945,000.00	976,558.33	83,266.97	407,811.43	485,479.93	50.29%
IT Data Backup/Disaster Recove	150,000.00	150,000.00	0.01	149,999.99	-	100.00%
Total 107 IT/GIS	-	159,363.31	(39,180.93)	746,157.00	(547,612.76)	443.63%
ASR-CAMA Software	-	687,191.45	-	687,191.45	-	100.00%
Total 108 AssessorFinance	-	687,191.45	-	687,191.45	-	100.00%
ROD SW Replacement		204,325.67	-	204,325.67	_	100.00%
Total 114 Register Of Deeds	-	204,325.67	-	204,325.67	-	100.00%
Interest income	_	_	(27,037.31)		27,037.31	
Land & Building	2,000,000.00	15,000.00	-	15,000.00	-	100.00%
Land & Building	-	1,994,750.00	_	-	1,994,750.00	0.00%
Central Coast Complex	-	26,285.41	-	26,285.41	-	100.00%
Total 119 Department Overhead	2,000,000.00	2,036,035.41	(27,037.31)	41,285.41	2,021,787.31	0.70%
Total 10 General Government	2,000,000.00	2,529,814.03	(66,218.24)	1,121,857.72	1,474,174.55	41.73%
DC CAD & December Cettering		100 110 00	_	244 422 26	(4.42.74.4.20)	242 420/
PS CAD & Records Software Courthouse Security	-	100,418.00	69,778.59	244,132.36 21,286.64	(143,714.36)	243.12%
Total 300 Public Safety Division	-	100,418.00	69,778.59	265,419.00	(91,065.23) (234,779.59)	333.80%
Energency Operations Cntr(New)	-	903,793.44	-	2,903,793.44	(2,000,000.00)	321.29%
Total 329 Emergency Management	-	903,793.44	-	2,903,793.44	(2,000,000.00)	321.29%
Transfer from E911	(250,000.00)	(250.000.00)	(20,833.33)		(229,166.67)	8.33%
911 System and Equipment	250,000.00	332,096.00	( -,,	82,095.96	, , ,	24.72%
Total 330 E-911	-	82,096.00	(20,833.33)	82,095.96	20,833.37	74.62%
Transfer from general	(250,000.00)	(250,000.00)	-	-	(250,000.00)	0.00%
Detention life cycle maint	250,000.00	250,000.00	-	-	250,000.00	0.00%
Detention cameras/ security	-	381,800.00	-	381,800.00	-	100.00%
TeleStaff Software	-	6,526.25	-	6,526.25	-	100.00%
Total 332 Detention Center	-	388,326.25	-	388,326.25	-	100.00%
Transfer from general	(304,875.00)	(304,875.00)	(25,406.25)	-	(279,468.75)	8.33%
Telestaff Software	-	7,980.00	-	7,980.00	-	100.00%
EMS Body Stretchers & Lifepack	304,875.00	304,875.00	-	-	304,875.00	0.00%
Total 333 EMS	-	7,980.00	(25,406.25)	-	33,386.25	-318.37%
Transfer from fire	(465,000.00)			-	(442,916.67)	4.75%
Life cycle maintenance	200,000.00	210,415.00	-	10,415.00	200,000.00	4.95%
Fire SCBA Breathing Apparatus	265,000.00	265,000.00	-	-	265,000.00	0.00%
Longs Fire Station Rebuild	-	97,100.00	-	97,100.00	-	100.00%
Total 338 Fire	-	107,515.00	(22,083.33)	107,515.00		79.46%
Total 11 Public Safety	-	1,590,128.69	1,455.68	3,747,149.65	(2,158,476.64)	235.74%

Horry County Capital Project Status - JULY 2020										
	Υ	ear to Date Bud	get Report							
ACCOUNT DESCRIPTION	ORIGINAL APPROP	REVISED BUDGET	YTD ACTUAL	ENCUMBRANCE	AVAILABLE BUDGET	% USED				
Transfer from general	(226,000.00)	(226,000.00)	(18,833.33)	-	(207,166.67)	8.33%				
Fiber relocation-roadways	226,000.00	226,000.00	-	-	226,000.00	0.00%				
Total 501 Engineering	-	-	(18,833.33)	-	18,833.33					
State-Sunday alcohol sales	(535,000.00)	(535,000.00)	-	-	(535,000.00)	0.00%				
Transfer from recreation	(750,000.00)	(750,000.00)	-	-	(750,000.00)	0.00%				
Life cycle maintenance	750,000.00	750,000.00	-	155,440.00	594,560.00	20.73%				
Sports Park Lighting (Tourism)	535,000.00	535,000.00	-	-	535,000.00	0.00%				
Total 505 Recreation	-	-	-	155,440.00	(155,440.00)					
Transfer from general	(1,250,000.00)	(1,250,000.00)	_	-	(1,250,000.00)	0.00%				
Life cycle maintenance	1,250,000.00	1,327,562.18	22,034.31	251,043.10	1,054,484.77	20.57%				
Total 511 Maintenance	-	77,562.18	22,034.31	251,043.10	(195,515.23)	352.08%				
Total 12 Infrastructure & Reg	-	77,562.18	3,200.98	406,483.10	(332,121.90)	528.20%				
Revenue Total	(7,500,250.00)	(10,384,946.35)	(4,721,337.81)	-	(5,663,608.54)					
Expense Total	7,500,250.00	10,384,946.35	175,079.88	5,970,661.92	4,239,204.55					
Revenues Over Expenditures	\$ -	\$ -	\$ (4,546,257.93)	\$ 5,970,661.92	\$ (1,424,403.99)					
·										

			Hospita	lity 1% (Ur	nincorpora	ted Area C	nly)				variance from	prior year
Fees	on Accommodat	ions, Prepared F						h in which the s	ale took place	-		
	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	dollars	%
July	955,598	955,275	985,038	1,048,404	1,108,955	1,143,039	1,144,358	1,169,091	1,164,806	897,837	(266,969)	-22.92%
August	720,899	684,783	826,709	871,787	844,871	827,716	887,910	907,240	954,582			
Sept	504,896	591,767	574,377	599,513	706,316	736,540	692,321	590,716	646,902			
Oct												
Nov	308,316	313,625	326,990	360,434	374,974	421,354	423,598	439,833	459,755			
Dec	286,391	299,958	333,666	341,751	378,790	418,325	403,956	419,685	427,941			
Jan	240,108	251,676	269,513	293,480	318,345	331,905	323,491	377,761	403,411			
Feb	278,637	285,636	307,125	335,571	352,143	372,770	396,045	396,198	372,489			
Mar	433,268	458,199	456,963	485,630	568,190	536,419	587,687	599,423	316,627			
Apr	542,321	511,823	573,483	591,915	587,077	705,706	684,139	705,072	230,482			
May	517,418	549,655	586,581	614,746	631,869	663,000	691,692	736,815	554,796			
June	824,602	831,630	894,504	954,964	953,182	1,016,330	1,084,467	1,078,415	848,118			
Total for the Year	6,035,556	6,138,703	6,569,420	6,977,400	7,289,832	7,626,202	7,869,298	7,976,975	6,964,709	897,837	(266,969)	-22.92%
YTD Totals	955,598	955,275	985,038	1,048,404	1,108,955	1,143,039	1,144,358	1,169,091	1,164,806	897,837		





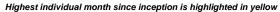
Inception to Date

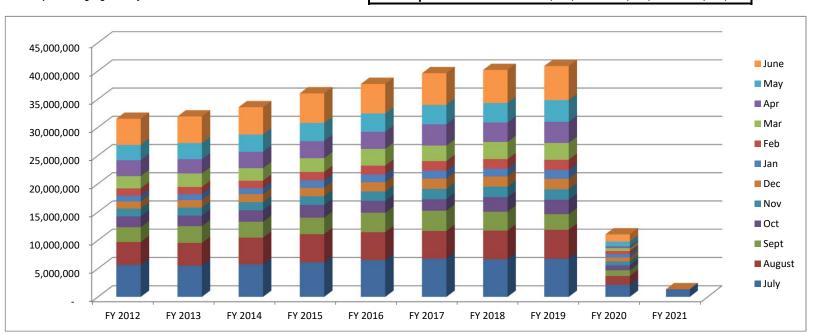
129,671,449

136,636,158

137,533,995

			11/29	% HOSPIT	ALITY FEE	REVENUE					variance from	prior year
	Fees on Accom	modations, Prep	oared Foods, B	everages, and A	Admissions (Co	unty-wide) Show	n by month in w	hich the sale too	ok place			ĺ
	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	dollars	%
July	5,677,384	5,511,806	5,753,438	6,090,798	6,489,767	6,734,421	6,646,734	6,717,900	2,131,886	1,348,366	(783,520)	-36.75%
August	4,010,672	4,007,074	4,699,964	4,984,300	4,941,282	4,901,422	5,056,005	5,134,796	1,554,731			
Sept	2,610,920	2,964,782	2,820,904	2,920,360	3,425,659	3,581,945	3,344,953	2,757,435	1,000,028			
Oct	1,924,087	1,873,142	2,032,911	2,240,019	2,119,470	2,036,763	2,584,898	2,542,853	875,616			
Nov 1,388,423 1,421,382 1,447,945 1,563,440 1,658,860 1,856,303 1,853,201 1,895,456 690,123												1
Dec	1,236,548	1,300,034	1,386,442	1,486,290	1,634,395	1,794,675	1,806,041	1,817,333	674,733			
Jan	1,029,499	1,061,020	1,059,047	1,316,737	1,379,978	1,409,296	1,365,688	1,567,085	596,012			
Feb	1,308,499	1,298,574	1,337,122	1,494,763	1,581,421	1,700,528	1,718,297	1,818,158	561,440			
Mar	2,153,801	2,382,070	2,229,085	2,428,137	2,951,366	2,753,758	3,033,462	2,986,669	506,886			
Apr	2,842,027	2,538,913	2,895,927	3,041,321	3,026,644	3,759,545	3,453,688	3,737,033	335,473			1
May	2,699,467	2,845,392	3,066,567	3,210,863	3,242,796	3,452,510	3,444,353	3,849,892	833,620			
June	4,642,688	4,720,756	4,835,586	5,245,493	5,239,363	5,604,418	5,864,846	6,030,521	1,274,020			
Total for the Year	31,524,015	31,924,945	33,564,937	36,022,521	37,691,002	39,585,583	40,172,166	40,855,130	11,034,570	1,348,366	(783,520)	-36.75%
YTD Totals	5,677,384	5,511,806	5,753,438	6,090,798	6,489,767	6,734,421	6,646,734	6,717,900	2,131,886	1,348,366		
Highest individual mont	th since inception is i	highlighted in yell	ow			Inceptior	to Date	647,160,948	658,195,517	659,543,883		





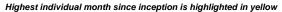
		Local Ad	ccommod	ations Tax	(½% in th	e unincorp	orated are	as)				
			Si	hown by month	in which the sal	e took place					variance from	prior year
	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	dollars	%
July	216,443	214,425	228,395	241,406	253,560	262,440	254,995	256,595	238,103	191,357	(46,747)	-19.63%
August	147,473	137,466	169,981	182,872	169,544	158,109	171,207	183,206	180,209			
Sept	89,053	110,073	107,427	115,379	145,567	155,455	136,381	117,728	120,528			
Oct	52,612	44,802	51,478	61,659	54,459	55,291	67,835	66,521	71,201			
Nov	29,458	29,266	31,529	35,436	36,299	44,157	40,508	41,951	41,923			
Dec	26,006	27,476	33,582	35,754	40,103	46,681	38,055	35,751	36,735			
Jan	16,282	15,558	26,314	20,007	25,947	23,547	20,638	27,692	27,512			
Feb	23,018	23,550	31,598	31,067	32,008	32,526	38,816	32,006	29,054			
Mar	46,898	50,145	53,326	55,900	73,143	67,015	71,151	65,911	29,545			
Apr	72,499	64,493	78,727	78,333	72,695	100,461	90,704	93,461	8,186			
May	73,916	81,089	94,444	94,751	95,936	97,636	101,227	108,891	70,173			
June	180,393	178,370	200,918	216,857	212,296	222,038	251,072	232,200	177,687			
Total for the Year	974,052	976,715	1,107,719	1,169,420	1,211,555	1,265,356	1,282,589	1,261,913	1,030,856	191,357	(46,747)	-19.63%
YTD Totals	216,443	214,425	228,395	241,406	253,560	262,440	254,995	256,595	238,103	191,357		
Highest individual mont	h since inception is l	highlighted in yelle	ow			Inceptior	to Date	17,538,461	18,569,317	18,760,673	•	

FY 2017

FY 2018

FY 2019

FY 2016



1,400,000

1,200,000

1,000,000

800,000

600,000

400,000

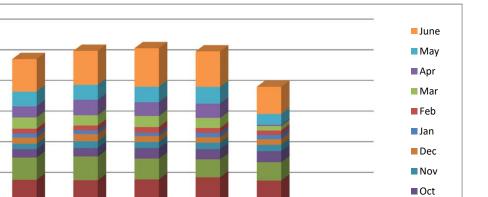
200,000

FY 2012

FY 2013

FY 2014

FY 2015



FY 2020

FY 2021

■ Sept

■ August July

		County (	Quarterly R	eceipts fror	n the State f	or State ATA	X Distribution	ons	_		variance from prior year	
	* FY 2012	* FY 2013	FY 2014	FY 2015	** FY 2016	** FY 2017	** FY 2018	** FY 2019	** FY 2020	** FY 2021	dollars	%
Jun, Jul, Aug	2,049,416	2,167,105	2,126,110	2,010,686	1,814,377	1,923,006	1,990,959	2,087,325	2,038,194			
Sept, Oct, Nov	586,693	585,562	467,042	600,975	557,168	578,502	630,998	601,931	652,763			
Dec, Jan, Feb	220,772	429,458	173,429	124,173	378,739	238,720	243,033	276,949	280,061			
Mar, Apr, May	1,041,322	678,224	1,367,922	1,153,711	1,276,040	1,378,338	1,387,023	1,449,600	834,085			
Total for the Year	3,898,203	3,860,349	4,134,504	3,889,546	4,026,325	4,118,566	4,252,014	4,415,805	3,805,103	-	-	#DIV/0!
YTD Totals	YTD Totals											
Highest individual mon	th since incention is	hiahliahted in vell	OW/			Inception	to Date	58.213.188	62.018.291	62.018.291		

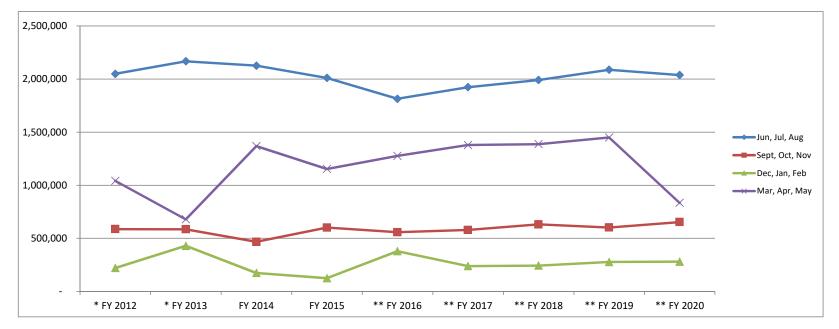
Highest individual month since inception is highlighted in yellow

58,213,188 62,018,291 62,018,291

Qtr 1 and 2 only % of total for yr

Qtr 1,2 and 3 only % of total for yr

\$ 2,636,108 \$ 2,752,667 \$ 2,593,152 \$ 2,611,661 \$ 2,371,546 \$ 2,501,507 \$ 2,621,957 \$ 2,689,256 \$ 2,690,957 \$ 67.62% 71.31% 62.72% 67.15% 58.90% 60.74% 61.66% 60.90% 70.72% #DIV/0! \$ 2,856,881 \$ 3,182,124 \$ 2,766,581 \$ 2,735,835 \$ 2,750,285 \$ 2,740,228 \$ 2,864,990 \$ 2,966,205 \$ 2,971,018 \$ 73.29% 82.43% 66.91% 70.34% 68.31% 66.53% 67.38% 67.17% 78.08% #DIV/0!



HOR	RY COUNTY DEBT	1		
Debt Issue	<b>Total Interest Cost</b>	Original Amt	Balance as of 06/30/20	Balance as of 07/31/20
General	Debt Service Mil	lage	1	
G.O. Bonds of 2010 (Series B) dated June 3 for \$12.02 million with interest at 2.5% to 4.0% - Series 2001 A&B Refunding - S.S. Complex, Libraries & Court House	2.6180%	\$12,020,000	\$1,575,000	\$1,575,000
GO Bonds of 2015 (Series A) dated Dec 4 for \$15.41 million with interest at 1.92% - Series2005A Refunding for Government & Justice Center	1.9200%	\$15,410,000	\$5,570,000	\$5,570,000
G.O. Bonds of 2015 (Series B) dated April 30 for \$4.774 M with interest at 1.56% - Series 2007 Refunding	1.5600%	\$4,774,000	\$1,963,000	\$1,963,000
G.O. Bonds of 2015 (Series C) dated April 30 for \$24.7 M with interest at 1.77% - Series 2008 Refunding	1.7700%	\$24,726,000	\$19,278,000	\$19,278,000
G.O. Bonds of 2016 (Series B) dated November 16 for \$6.985M with interest at 1.68% - Series 2009B Refunding - Recreation and Library	1.6800%	\$6,985,000	\$6,985,000	\$6,985,000
G.O. Bonds of 2020 (Series A) dated March 11 for \$18.8M with interest at 1.19% - Emergency Operations Center	1.1900%	\$18,800,000	\$18,800,000	\$18,800,000
TOTAL BONDS OUTSTANDING RELA				\$54,171,000
Special Purpos	e District (Distri	ct Millage)		
2010 GO Bonds, 2001 (Series A&B) Refunding	2.6180%	\$1,670,000	\$215,000	\$0
2011 GO Bonds, 2004 (Series B) Refunding	2.6200%	\$2,100,000	\$935,000	\$935,000
TOTAL SPECIAL PURPOSE/TAX D				\$935,000
Fire GO	<b>Bonds (Fire Mill</b>	age)		
G.O. Bonds of 2011 (Series A) dated December 6 for \$6.64M with interest at 2% to 4% - Series 2004A Refunding - Fire Protection District	2.0508%	\$6,640,000	\$2,015,000	\$2,015,000
G.O. Bonds of 2016 (Series A) dated November 15 for \$3M with interest at 2.19% - Fire Protection District	2.1900%	\$3,000,000	\$2,020,000	\$2,020,000
G.O. Bonds of 2020 (Series B) dated March 11 for \$2.1M with interest at 1.22% - Fire Protection District	1.2200%	\$2,100,000	\$2,100,000	\$2,100,000
	OTAL FIRE PROTEC			\$6,135,000
Airport Revenue - Airport Improvements	GENERAL OBLIGA	\$60,590,000	\$52,520,000	\$61,241,000 \$52,520,000
Fire Apparatus - 2015	2.0290%	\$7,750,000	\$3,487,500	\$3,487,500
15 Motorola Lease	2.1150%	\$3,921,747	\$1,140,158	\$1,140,158
Fire Apparatus - 2016	1.7400%	\$5,500,000	\$3,300,000	\$3,300,000
Capitalized leases		\$42,084,118	\$7,927,658	\$7,927,658

#### Horry County, South Carolina Summary of Major Liabilities Balance as of 07/31/20

	Original Amount	Balance - July 1, 2020	Current Balance	Reserve Balance	Projected Revenue	Available Funding	Debt Service	Coverage	% Repaid in 10 Yrs	Remaining Term (Yrs)	Weighted Average Maturity	Interest Rate
Bonds & Notes General Obligation Bonds	82,715,000	54,171,000	54,171,000	11,694,214	12,353,784	24,047,998	13,935,558	1.73	96.9%	10.00	4.24	1.5807%
Higher Ed Commission	1,670,000	215,000	-	-	223,600	223,600	223,600	1.00	100.0%	1.00	1.04	2.6180%
HGTC	2,100,000	935,000	935,000	-	253,050	253,050	253,050	1.00	100.0%	4.00	3.14	2.6200%
Fire Fund	11,740,000	6,135,000	6,135,000	-	897,938	897,938	1,196,738	0.75	91.4%	11.00	5.04	1.9992%
Total Bonds & Notes	98,225,000	61,456,000	61,241,000	11,694,214	13,728,372	25,422,586	15,608,946	1.63	94.0%	13.00	4.14	1.6419%
Total Capital Leases	17,171,747	7,927,658	7,927,658		=	2,073,308	2,073,308	1.00	100.0%	6.00	3.23	2.0312%
Other												

OPEB	42,084,118	42,084,118
Pension Liability	202,932,425	202,932,425
Compensated Absences	13,405,953	13,405,953
COVID19 Leave	1,778,650	1,778,650
Total Other	260,201,146	260,201,146

#### Legal Debt Margin

-oga: -oo:a.g	
Assessed Value	2,614,807,834
Debt Limit (8%)	209,184,627
Internal Limit (75% of Statutory Debt Limit)	156,888,470
G.O. Bonds Outstanding	54,171,000
Available Capacity	102,717,470



# **Horry County Council Decision Memorandum**

Date: September 15, 2020

From: Barry Spivey, Assistant County Administrator

Division: Administration Division

Cleared By: Steve Gosnell, County Administrator

Committee: Administration Committee

Re: Annual Review of the Capital Improvement Program Policies

# **ISSUE**

Resolution R-158-04, as amended, authorized staff to proceed with the development of a five-year capital improvements program (CIP) in accordance with the attached capital improvements program.

# **BACKGROUND**

The approved policies provide guidance for the types of projects to be included in the CIP, as well as addressing funding considerations. Under the "CIP Review Process" of the policy, County Council reviews and adopts CIP policies annually to help guide funding decisions during the CIP process. These policies are being presented to County Council to complete this review.

Staff is not recommending any changes in the Capital Improvement Policies at this time.

As a reminder, several substantive changes occurred in the 2019 by Resolution R-113-19 as noted below:

- 1. A change in the introductory paragraph reiterate existing priorities and linkage to the County's Strategic Plan.
- 2. The addition of a provision for the plan to include an inventory and physical condition ratings for all facilities and major capital assets updated not less frequent than every three year period.
- 3. The addition of a provision for the plan to include a ten-year facilities needs projection, updated annually, including expansions, renovation, relocations, and major lifecycle expenditures consistent with the Comprehensive and Strategic Plans.
- 4. The addition of a provision for the plan to include a list of requested but unfunded projects. This exists currently in the published document.

# **RECOMMENDATION**

Staff recommends approval of the Capital Improvements Program Policies.

#### CAPITAL IMPROVEMENTS PROGRAM POLICIES

The Capital Improvements Program (CIP) is a short-range schedule of public improvement projects planned by County Government to occur over a five-year period and includes project descriptions, costs and sources of funding. The CIP is designed to be comprehensive, fiscally sustainable, and multiyear capital plans to ensure effective management of capital assets. The CIP identifies and prioritizes expected needs based on the strategic plan, establishes project scope and cost, details estimated amounts of funding from various sources, and projects future operating and maintenance costs. The Capital Budget is the first year of the CIP and includes those projects for which funds have been appropriated. The subsequent four years included in the program reflect planned activity, subject to budget approval by the Council in the respective future year. These four years are subject to change due to changing circumstances and funding uncertainties, and should be viewed only as a plan. The following CIP policies are intended to guide funding decisions during the CIP review process:

- 1. The County will prepare and adopt a five-year Capital Improvements Program (CIP), update it annually, and make all capital improvements in accordance with the Capital Budget.
- 2. The plan will include an inventory and physical condition ratings for all facilities and major capital assets updated not less frequent than every three year period.
- 3. The County will prepare a ten-year facilities needs projection, updated annually, including expansions, renovation, relocations, and major lifecycle expenditures consistent with the Comprehensive and Strategic Plans.
- 4. The County will attempt to budget as pay-as-you-go funding (current year transfer of funds from General Fund) for capital improvements an amount equal to at least 3% of General Fund operating revenues.
- 5. The County will annually review the adequacy of the debt service millage in relation to the need for debt funding of capital projects. This review will also include consideration of potential financial benefits of debt refundings.
- 6. A capital project in the CIP shall have all of the following applicable characteristics:
  - a. The project will fall in to one of the following categories:
    - i. the government's public infrastructure, including technology infrastructure;
    - ii. vertical and horizontal construction;
    - vehicles and equipment with a projected useful life of more than ten years, which meet the dollar threshold criteria, exclusive of those included in an existing replacement plan;
    - iv. major capital acquisitions which would distort financial resources trend data if not reported separately from the County's operating activities.
  - b. The project will include infrequent expenditures with an individual project cost totaling \$100,000 or more. Projects of less than \$100,000 will generally be included when required for State or Federal funding; and multiple projects in a single category, when bid as a single item of \$100,000 or more, will also be considered if they meet other applicable characteristics.
  - c. The project will result in a newly constructed facility or expanded facility or a major repair of a fixed asset.

- d. Acquisition of land for future projects (land banking) will be eligible when it has been identified as a need in the five-year CIP, in the County Comprehensive Plan, or when it can be shown as necessary and based on recent growth trends or Council policy decisions.
- 7. All capital projects will be consistent with the County Comprehensive Plan, the County's Strategic Plan, the County's Region Plans, and the approved County Facility Plans, as applicable.
- Any capital project that is or may be the recipient of federal funding will comply with the County's Title VI Plan. The Title VI Coordinator and Department Title VI Liaison will be involved in the project development and implementation process to ensure Title VI compliance.
- 9. Projects scheduled in previously approved CIP's should be considered when establishing priorities for future CIP programs.
- 10. A Capital Improvements Program Committee (CIP Committee) will be formed to develop a staff recommended CIP to be presented to the County Council for their consideration. The CIP Committee will be comprised of the Administrator, Assistant Administrator(s), Chief Information Officer, Maintenance Director, Planning Director, Finance Director, and Budget Manager. Technology related projects will be recommended to the CIP Committee by the County's technology steering committee. The following criteria will be used by the CIP Committee to evaluate the merits of each approved capital project:
  - a. The CIP will consider the "Community Concept" of the County Comprehensive Plan by directing capital investments to designated growth areas.
  - b. Capital projects will implement a component of an approved facility plan.
  - c. Projects will be consistent and timed with other capital projects.
  - d. Projects generally should not duplicate other County public facilities or services.
  - e. Projects will be implemented in a timely manner.
  - f. Projects will reduce the cost of operations or energy consumption whenever possible.
  - g. Projects will provide for the health and welfare of the community.
- 11. Eligible capital costs will include land acquisition, easements, site improvements, design, construction, inspection/overhead, equipment, project management, fiber/software/hardware costs communications implementation costs (including data conversion), initial training costs, ancillary costs necessary to place the asset in its intended location (freight charges), and ancillary costs necessary to place the asset in its intended condition for use (installation and site preparation charges).
- 12. All capital costs listed in the CIP will be presented in current dollars for the initial year, then inflated when applicable for each subsequent year presented. Any change in project costs and inflation factor from the previously approved CIP must be justified in writing and include a new project summary form along with the reasons for the change in the project cost.
- 13. The plan will include a list of requested but unfunded projects.
- 14. Following completion of a project, remaining surplus capital funds will revert to the capital projects fund, fund balance account, and will be allocated by the County Administrator to other approved capital projects, as appropriate.
- 15. The County shall consider the operating cost impact of the projects considered and will adequately account for their impact in future budgets.

- 16. Any budget transfer within the General Capital Projects Fund from one project to another project that exceeds \$100,000 must first be approved by County Council through a resolution before the transfer is completed. These resolutions are not required to first go through a Council Committee.
- 17. All new capital project requests must be submitted through the annual CIP process.
- 18. The County will attempt to match timing of bond issues with construction needs. Use of General Fund surplus to forward -fund projects will be limited to the extent possible. The feasibility of establishing lines-of-credit and other short-term borrowings will be investigated to control cash flow requirements.
- 19. Construction of a project must be forecast within two years of completion of design work or funding for design will not be approved.
- 20. When construction funds are approved and construction is not undertaken within two years, the CIP Committee will consider whether the project should be dropped from the Program and treated as a new request in future years, unless the project includes grant funding that has been accepted by County Council designated for said project.
- 21. The County funds equipment replacement reserves in various operating funds, which are not included in the Capital Improvement Plan. Vehicles and heavy equipment that represent new additions to the current fleet are included in the Capital Improvement Plan.
- 22. A Fleet Replacement Program is budgeted in the Fleet Internal Service Fund and provides replacement vehicles funded through user charges over a three ten year period, including funding for ambulances, police cars and other County vehicles.
- 23. A Fire Apparatus Replacement Program began in FY 2014 and is budgeted in a separate Fire Apparatus Replacement Fund. Replacement of apparatus is based on standards established by the Insurance Services Office (ISO). This replacement fund is funded through a separate dedicated millage.
- 24. Stormwater and Public Works have been budgeting an equipment replacement program for heavy equipment, which was previously budgeted in the Stormwater and General Funds, but beginning in FY 2012, this Heavy Equipment Replacement Program is being budgeted in a Heavy Equipment Internal Service Fund.
- 25. An Information Technology Replacement Program that provides for replacing of IT infrastructure and computers shall be proposed for inclusion beginning in the FY 2017 budget.

## **CIP REVIEW PROCESS**

**Review and Adoption of CIP Policies** - In September, the County Council reviews and adopts CIP policies that will guide funding decisions during the CIP review process.

<u>Departmental Submittal</u> - In October, capital projects requested for the next five years are submitted by all departments for review. The CIP Committee carries out this review.

<u>Staff Recommended CIP</u> - The CIP Committee reviews all the departmental requests and then prepares a staff-recommended CIP based upon a number of factors which include: consistency with the Comprehensive Plan; projected populations and development; consistency with the last approved CIP; current funding resources; and debt affordability.

<u>County Planning Commission Review</u> - The Planning Commission reviews the Staff-Recommended

CIP for consistency with the Comprehensive Plan, timing of projects and their need. A public hearing is held in which the public may make comments. Departmental directors are also present to comment on the CIP. The comments of the Planning Commission are submitted to the County Council for their consideration.

<u>County Council Public Hearing</u> – Several public meetings are held on the CIP and Capital Budget (first year of the CIP) prior to the hearing. A public hearing is held on the County Council Proposed Capital Budget in May or June.

Approved by County Council: November 9, 2004 by Resolution R-158-04

Amended by County Council: November 15, 2005 by Resolution R-148-05

Amended by County Council: October 7, 2008 by Resolution R-163-08

Amended by County Council: September 20, 2011 by Resolution R-98-11

Amended by County Council: October 1, 2013 by Resolution R-107-13

Amended by County Council: September 16, 2014 by Resolution R-71-14

Amended by County Council: September 15, 2015 by Resolution R-71-15

Amended by County Council: October 3, 2017 by Resolution R-107-17

Amended by County Council: August 14, 2018 by Resolution R-85-18

Amended by County Council: October 1, 2019 by Resolution R-113-19



Due to increasing need in the community, Shoreline Behavioral Health Services, the drug and alcohol commission serving Horry County, is seeking qualifications from architecture firms to provide planning, programming, and architectural design services for the expansion of substance use disorder services. In assessing community need, the commission has determined the need for building expansion to enhance/expand the following services:

- Increase outpatient capacity,
- Relocate and expand existing women's residential services,
- Enhanced medical services to include Medication Assisted Treatment

Other services, such as inpatient and outpatient withdrawal management programs will be undertaken in phase II of the project.

Executive Director John Coffin/cs





#### Footnotes:

**Editor's note—** Ord. No. 6-85, adopted Apr. 16, 1985, did not specifically amend this Code; hence, codification of §§ 1—7 as §§ 2-81—2-87 was at the editor's discretion.

Ord. No. 32-00, § 4, adopted Apr. 18, 2000, changed the designation of div. 2 from "commission on alcohol and drug abuse" to "Shoreline Behavioral Health Services."

Sec. 2-81. - Establishment.

There is hereby established and designated the Shoreline Behavioral Health Services to be hereafter the sole and single county authority for alcohol and drug abuse programming pursuant to South Carolina Act 301 of 1973, and to 1976 South Carolina Code of Laws section 61-5-320 and any amendments thereto; such agency being designated the sole agency in Horry County authorized to perform the alcohol and drug abuse planning for programs funded by revenues allocated to and by Horry County under 1976 Code of Laws section 61-5-150, and any amendments thereto, and any and all Codes of Laws not inconsistent with one (1) or more of the purposes described in Section 501(c)(3) of the Internal Revenue Code.

(Ord. No. 6-85, § 1, 4-16-85; Ord. No. 32-00, § 4, 4-18-00)

Sec. 2-82. - Membership and appointment.

The Shoreline Behavioral Health Services shall be composed of seven (7) members to be appointed by the county council. Each appointment shall be appointed for three (3) years except for the initial appointment. Three (3) members shall be appointed for three (3) years, two (2) members shall be appointed for two (2) years, and two (2) members shall be appointed for one (1) year. Prior or present service on a Shoreline Behavioral Health Services shall not prohibit appointment of this Shoreline Behavioral Health Services, and persons presently serving shall continue to serve until the expiration of their terms. If a vacancy occurs, the county council shall fill the vacancy by appointment for the unexpired term.

(Ord. No. 6-85, § 2, 4-16-85; Ord. No. 32-00, § 4, 4-18-00)

Sec. 2-83. - Removal.

Any Shoreline Behavioral Health Services member may be removed for cause by a vote of a majority of the county council.

(Ord. No. 6-85, § 3, 4-16-85; Ord. No. 32-2000, § 4, 4-18-00)

Sec. 2-84. - Members qualifications.

All members shall serve without compensation and shall be residents of Horry County. The members shall be selected by the county council from candidates recommended by the Shoreline Behavioral Health Services, to represent a cross-section of the community.

(Ord. No. 6-85, § 4, 4-16-85; Ord. No. 32-2000, § 4, 4-18-00)

Sec. 2-85. - Meeting of officers.

The Shoreline Behavioral Health Services shall meet within thirty (30) days of their appointment for the selection of officers. The Shoreline Behavioral Health Services shall adopt by-laws for the conduct of its business not inconsistent with this division.

(Ord. No. 6-85, § 5, 4-16-85; Ord. No. 32-2000, § 4, 4-18-00)

Sec. 2-86. - Responsibilities and duties.

The Shoreline Behavioral Health Services shall be authorized:

- (1) To develop and submit to county council an approved comprehensive county alcohol and drug abuse plan which is:
  - a. In accordance with South Carolina Act 301 of 1973;
  - b. Consistent with the South Carolina State Plan on Alcohol and Drug Abuse as required by Public Laws 91-616 as amended and 92-255 as amended; and
  - c. Inclusive of all alcohol and drug abuse programs operating in Horry County, to include the identification and accounting of all funds utilized for the implementation and execution of these programs.
- (2) To submit an approved operating budget to county council each fiscal year beginning July 1 and ending June 30 for purposes of carrying out the comprehensive county alcohol and drug abuse plan.
- (3) To receive and expend gifts, bequests, and devises which may be used to further the efforts of alcohol and drug abuse programs.
- (4) To receive and expend contributions and appropriations from public and private sources and to enter into contracts; to seek financial support from private and corporate sources, foundations, and state and federal programs to carry out the programs outlined in the comprehensive county alcohol and drug abuse plan.
- (5) As the county authority for alcohol and drug abuse programming, to cooperate with the South Carolina Commission on Alcohol and Drug Abuse in the implementation of the state plan on alcohol and drug abuse.
- (6) To employ an executive director who shall perform such duties as required to carry out the approved comprehensive county alcohol and drug abuse plan; such other personnel as may be required may be employed by the director with the approval of the Shoreline Behavioral Health Services; and to designated compensation to be paid to the director and other personnel.
- (7) To coordinate all alcohol and drug abuse prevention, intervention, and treatment programs operated by public agencies in the county.
- (8) To facilitate the cooperation of all private agencies having programs directed toward the solving of the alcohol and drug abuse problem.
- (9) Review and make recommendations concerning the application of any agency for alcohol and drug abuse program funds to be utilized in Horry County and to ensure such program is consistent with the comprehensive county alcohol and drug abuse plan.
- (10) Provide to the county council an annual programmatic progress report using a format jointly agreed upon by the commission and county council; and on an annual basis publish an annual report which will report on both programmatic and fiscal activities for the preceding fiscal year.

- (11) Establish an independent, efficient set of management and fiscal controls and as soon as after the close of the fiscal year as practical and in accordance with section 14-3712 of South Carolina Act 283 of 1975 provide for an audit of Shoreline Behavioral Health Services operations with a copy of the audit being incorporated into the annual report of the Shoreline Behavioral Health Services, and a copy filed with the county council.
- (12) To acquire real property by purchase or gift; to lease, sell, or otherwise dispose of real and personal property; and to acquire tangible personal property and supplies to carry out the programs outlined in the comprehensive county alcohol and drug abuse plan.

(Ord. No. 6-85, § 6, 4-16-85; Ord. No. 32-91, § 1, 6-18-91; Ord. No. 32-2000, § 4, 4-18-00)

Sec. 2-87. - Dissolutions.

In the event of dissolutions of the Shoreline Behavioral Health Services, the board of the Shoreline Behavioral Health Services shall, after paying or making provisions for payment of all of the liabilities of the Shoreline Behavioral Health Services, convey all of the remaining assets to Horry County which shall grant such assets to any organization or organizations, organized and operated exclusively for charitable, educational, or scientific purposes as shall at the time qualify as exempt organization or organizations under section 501(c)(3) of the Internal Revenue Code of 1954 (or the corresponding provision of any future United States Internal Revenue Law), as the county council shall determine; provided, however, that as Horry County continues to be required to designate an agency under the S.C. Code 1976, section 61-5-320 and any amendments thereto, such assets shall be granted to the Shoreline Behavioral Health Services successor agency if such successor agency meets the applicable tax exempt status requirement set out above.

(Ord. No. 6-85, § 7, 4-16-85; Ord. No. 32-2000, § 4, 4-18-00)

Secs. 2-88—2-90. - Reserved.

COUNTY OF HORRY	)
STATE OF SOUTH CAROLINA	)

**RESOLUTION R-\_\_\_ -20** 

A RESOLUTION TO ADOPT THE HORRY COUNTY HOME CONSORTIUM CONSOLIDATED ANNUAL PERFORMANCE AND EVALUATION REPORT (CAPER) FOR FISCAL YEAR 2019-2020.

**WHEREAS,** Horry County is a designated entitlement community in accordance with the U.S. Department of Housing and Urban Development (HUD) Community Development Block Grant (CDBG) Program and Emergency Solutions Grant (ESG) as an Urban County;

**WHEREAS**, Horry County is the Participating Jurisdiction for the Horry County HOME Consortium in accordance with the U.S. Department of Housing and Urban Development (HUD) HOME Investment Partnerships Program;

**WHEREAS**, Horry County Government has completed the twelfth fiscal year of its Community Development Block Grant Program, seventh fiscal year of its Emergency Solutions Grant Program, and second year as Participating Jurisdiction for the HOME Investment Partnerships Program;

**WHEREAS**, the Consolidated Annual Performance and Evaluation Report (CAPER) explains how a jurisdiction is carrying out its housing and community development strategies, projects, and activities;

**WHEREAS**, HUD regulations stipulate that grantees must submit a Consolidated Annual Performance and Evaluation Report to HUD within 90 days after the end of the fiscal year; and,

**WHEREAS**, HUD granted availability of a waiver to extend the CAPER submission deadline to 180 days after the end of the fiscal year due to COVID-19.

**NOW, THEREFORE, BE IT RESOLVED,** that the Horry County Council hereby approves the accompanying Horry County HOME Consortium Consolidated Annual Performance and Evaluation Report for fiscal year 2019-2020.

**AND IT IS SO RESOLVED** this 6<sup>th</sup> day of October, 2020.

### HORRY COUNTY COUNCIL

John	ny Gardner, Chairman
Harold G. Worley, District 1 Bill Howard, District 2 Dennis DiSabato, District 3 Gary Loftus, District 4 Tyler Servant, District 5 Cam Crawford, District 6	Orton Bellamy, District 7 Johnny Vaught, District 8 W. Paul Prince, District 9 Danny Hardee, District 10 Al Allen, District 11
Attest:	



# **County Council Decision Memorandum**

# Horry County, South Carolina

Date: September 14, 2020

**From:** Courtney Frappaolo, Community Development Director

**Division:** Administration

**Cleared By:** Barry Spivey, Assistant County Administrator **Re:** Resolution approving the 2019 – 2020 CAPER

# **ISSUE**

The Horry County HOME Consortium Consolidated Annual Performance and Evaluation Report (CAPER) for Fiscal Year 2019-2020 will be made available for public inspection and must be submitted to the U.S. Department of Housing and Urban Development (HUD) on or before December 30, 2020.

# **BACKGROUND**

HUD regulations stipulate that grantees must submit a Consolidated Annual Performance and Evaluation Report (CAPER) to HUD within 90 days after the end of the fiscal year. Due to COVID-19, HUD granted availability of a waiver for a 90 day extension to the CAPER submission deadline. The Consolidated Annual Performance and Evaluation Report reflects the activities and expenditures for Horry County's CDBG, ESG, and HOME Programs during the 2019-2020 program year covering the period from July 1, 2019 to June 30, 2020.

The draft CAPER notice was published in local newspapers and made available on the County's web site for the public to review from September 4<sup>th</sup> through September 18<sup>th</sup>, 2020. The required Public Hearings was held virtually on September 16<sup>th</sup>, 2020 at 4 pm. Attached is the CAPER for Council review.

# RECOMMENDATION

Staff recommends approval of the attached Resolution, which approves the Horry County Consolidated Annual Performance and Evaluation Report for Fiscal Year 2019-2020.



# Horry County HOME Consortium 2019-2020 Consolidated Annual Performance and Evaluation Report

**DRAFT** 

Horry County Community Development 1515 4th Avenue Conway, SC 29526

# Acknowledgements

The CAPER was completed by the staff of the Community Development office.

# **Members of County Council**

Johnny Gardner – Chairman Harold G. Worley – District 1 Bill Howard – District 2 Dennis DiSabato – District 3 Gary Loftus – District 4 Tyler Servant – District 5 Cam Crawford – District 6 Orton Bellamy – District 7 Johnny Vaught– District 8 W. Paul Prince – District 9 Danny Hardee – District 10 Al Allen – District 11

# **Community Development Staff**

Courtney Frappaolo, Community Development Director

Michael Dobson, Community Development Manager

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# **CR-05 - Goals and Outcomes**

# Progress the jurisdiction has made in carrying out its strategic plan and its action plan. 91.520(a)

This could be an overview that includes major initiatives and highlights that were proposed and executed throughout the program year.

The primary deliverable during the 2019-2020 program year was the development of decent, safe and affordable housing. Horry County and the City of Myrtle Beach spent \$466,928 on housing rehabilitation during this program year, completing 17 rehabs including 2 reconstructions. In addition, 4 housing rehabilitation projects are currently underway. The average cost of housing rehabilitation was \$34,948. Housing activities promote the stability of neighborhoods not only by providing safe and affordable housing opportunities, but also through eliminating blight and safety hazards within distressed targeted neighborhoods.

Horry County expanded efforts to address impediments facing homeless individuals by providing case management services to homeless individuals. Eastern Carolina Housing Organization assisted individuals from across the County with homeless case management services (\$26,129.96). A Father's Place utilized CDBG funding to provide an employability boot camp for low income single fathers, with a focus in the Racepath Community of Myrtle Beach (\$26,465.46). The program addressed topic such as appropriate work behaviors, interview skills, and resume preparation. SOS Healthcare utilized CDBG funding to continue a program to provide life skills training for individuals with Autism and other developmental disabilities (\$21,063.74). Participants received instruction in critical skills necessary to function in an independent living environment. The program assisted a total of thirty participants with life skills training. Additionally, Horry County resurfaced a portion of roadway in the Bennett Loop Community of Loris (\$172,669.85).

The Racepath Community (Myrtle Beach) was targeted as a primary redevelopment area in 2019. Horry County spent \$82,641 for engineering costs for additional planned roadway and drainage improvements along Racepath Street located in the Racepath Revitalization area. Construction has been completed for Phase I of the project. Design activities are nearly complete for Phase II of the project, which will resurface the southernmost portion of the road and extend sewer service to previously unserved residents of this portion of Racepath Street.

The City of Conway funded a public service activity during the 2019-2020 program year which served low income at risk youth aged 13-18 (\$50,718.33). The program provided educational and motivation speakers, group activities, and a safe location to spend Saturday evenings with peers. The program served approximately 207 youth. Conway is currently preparing a small business assistance program which will provide economic development assistance to establishments within the City of Conway in response to the COVID-19 pandemic.

The City of Myrtle Beach completed public facility improvements at Charlie's Place, providing business incubator spaces for low income microenterprises (amount). Charlie's Place consists of two phases. The first component I includes rehabilitation of the former motel units into business incubator units. The second part of this phase is in procurement. It will include associated infrastructure improvements including a driveway and restrooms to serve the facility. Bid submissions were opened in August 2020, with construction tentatively scheduled to begin in September 2020. Additionally, the City of Myrtle Beach completed three owner-occupied housing rehabilitations during the 2019-2020 program year.

Comparison of the proposed versus actual outcomes for each outcome measure submitted with the consolidated plan and explain, if applicable, why progress was not made toward meeting goals and objectives. 91.520(g)

Categories, priority levels, funding sources and amounts, outcomes/objectives, goal outcome indicators, units of measure, targets, actual outcomes/outputs, and percentage completed for each of the grantee's program year goals.

Goal	Category	Source / Amount	Indicator	Unit of Measure	Expected  - Strategic Plan	Actual – Strategic Plan	Percent Complete	Expected – Program Year	Actual – Program Year	Percent Complete
1A: Increase Homeownership Opportunities	Affordable Housing	HOME: \$	Homeowner Housing Added	Household Housing Unit	20	2	10.00%	4	2	50.00%
1A: Increase Homeownership Opportunities	Affordable Housing	HOME:\$	Direct Financial Assistance to Homebuyers	Households Assisted	1	0	0.00%			
1B: Increase Affordable Rental Hsg Opportunities	Affordable Housing	HOME: \$	Rental units constructed	Household Housing Unit	25	0	0.00%	4	0	0.00%
1B: Increase Affordable Rental Hsg Opportunities	Affordable Housing	HOME: \$	Rental units rehabilitated	Household Housing Unit	10	0	0.00%			
1C: Provide for Owner Occupied Hsg Rehabilitation	Affordable Housing	CDBG: \$ / HOME: \$	Homeowner Housing Rehabilitated	Household Housing Unit	105	59	56.19%	14	19	135.71%
1D: Reduce Slum & Blight in Residential Areas	Affordable Housing	CDBG: \$	Buildings Demolished	Buildings	5	0	0.00%			
1D: Reduce Slum & Blight in Residential Areas	Affordable Housing	CDBG: \$	Housing Code Enforcement/ Foreclosed Property Care	Household Housing Unit	100	0	0.00%	5	0	0.00%
2A: Expand &Improve Public Infrastructure Capacity	Non- Housing Community Developmen t	CDBG: \$	Public Facility or Infrastructure Activities other than Low/Moderat e Income Housing Benefit	Persons Assisted	2000	5033	251.65%	500	363	72.60%

Goal	Category	Source / Amount	Indicator	Unit of Measure	Expected  - Strategic Plan	Actual – Strategic Plan	Percent Complete	Expected – Program Year	Actual – Program Year	Percent Complete
2A: Expand &Improve Public Infrastructure Capacity	Non- Housing Community Developmen t	CDBG: \$	Other	Other	1	0	0.00%	1	0	0.00%
2B: Improve Access to Public Facilities	Non- Housing Community Developmen t	CDBG: \$	Public Facility or Infrastructure Activities other than Low/Moderat e Income Housing Benefit	Persons Assisted	500	5730	1,146.00%	250	0	0.00%
3A: Provide for Rapid Re-housing Programs	Homeless	HOME: \$100000 / ESG: \$92366	Tenant-based rental assistance / Rapid Rehousing	Households Assisted	200	226	100.13%	55	120	218.18%
3B: Increase & Improve Homeless Prevention Service	Homeless	ESG: \$	Homelessnes s Prevention	Persons Assisted	375	156	41.60%	35	82	234.29%
3C: Increase Availability of Overnight Shelter Bed	Homeless	CDBG: \$ / ESG: \$20000	Homeless Person Overnight Shelter	Persons Assisted	20	12	60.00%	20	12	60.00%
3C: Increase Availability of Overnight Shelter Bed	Homeless	CDBG: \$ / ESG: \$20000	Overnight/Em ergency Shelter/Transi tional Housing Beds added	Beds	1	0	0.00%			
3D: Improve Street Outreach & Supportive Services	Homeless	CDBG: \$	Public service activities other than Low/Moderat e Income Housing Benefit	Persons Assisted	1	0	0.00%			
3D: Improve Street Outreach & Supportive Services	Homeless	CDBG: \$	Homeless Person Overnight Shelter	Persons Assisted	1	0	0.00%			
4A: Provide Vital Public Services	Non- Homeless Special Needs	CDBG: \$	Public service activities other than Low/Moderat e Income Housing Benefit	Persons Assisted	200	382	191.00%	175	133	76.00%

Goal	Category	Source / Amount	Indicator	Unit of Measure	Expected  - Strategic Plan	Actual – Strategic Plan	Percent Complete	Expected – Program Year	Actual – Program Year	Percent Complete
4A: Provide Vital Public Services	Non- Homeless Special Needs	CDBG: \$	Public service activities for Low/Moderat e Income Housing Benefit	Households Assisted	250	251	100.40%	20	78	390.00%
5A: Develop Disaster Readiness & Response Programs	Non- Housing Community Developmen t	CDBG: \$	Other	Other	1	0	0.00%			
6A: Small Business Assistance	Non- Housing Community Developmen t	CDBG: \$	Businesses assisted	Businesses Assisted	4	0	0.00%	4	0	0.00%

Table 1 - Accomplishments - Program Year & Strategic Plan to Date

Assess how the jurisdiction's use of funds, particularly CDBG, addresses the priorities and specific objectives identified in the plan, giving special attention to the highest priority activities identified.

Horry County Community Development has successfully balanced a diverse array of housing and community development goals. Given the range of competing needs, the community must invest its limited public resources wisely. The highest priority identified in the Consolidated Plan is the promotion of decent, safe, and affordable housing. As a result, Community Development prioritizes the rehabilitation of housing occupied by low-to-moderate income households. In fact, Horry County spent \$466,928 in CDBG funds, as well as \$39,210 in USDA funds, on housing rehabilitation during this program year. CDBG Public Services continue to assist Horry County non-profits that aid individuals in low income areas. Of note, A Father's Place utilized CDBG funding to provide an employability "boot camps" for low income single fathers (\$26,465.46), with a focus in the target community, Racepath. Finally, adequate public facilities and improvements, including infrastructure and neighborhood revitalization, improve the living environments of residents of low-to-moderate income areas, and provide improved access to critical services. This is evidenced in public facility improvements (Charlie's Place) in the Booker T. Washington community of Myrtle Beach, as well as in roadway and drainage improvements in the Racepath community of Myrtle Beach.

# **ESG Accomplishments**

Horry County's ESG subrecipient, ECHO, utilized \$92,366.42 in ESG funds to rapidly rehouse homeless individuals, \$63,275.94 for homeless prevention activities, \$9,996.33 to emergency shelter activities, \$2,000.00 to HMIS, and \$4,729.31 to administration. ECHO served 214 persons in Horry County through ESG funding during the 2019-2020 program year. 52.8% of the homeless individuals that ECHO assisted

with ESG funding during the 2019-2020 left their delivery system by the end of this period.

During the 2019-2020 Program Year, Horry County expended \$135,901.13 in ESG-CV funds to prevent, prepare for, and respond to the Coronavirus. Activities included homelessness prevention, rapid rehousing, emergency shelter, HMIS, and administration. Accomplishment reporting for ESG-CV will be conducted in accordance with guidance in the ESG-CV notice, upon release.

## **HOME Accomplishments**

Two owner occupied rehabilitation and two homeowner new construction HOME units completed construction during the 2019-2020 program year. One of the homeowner new construction units is pending closing. Two additional homeowner new construction units are currently in progress and will be completed during the 2020-2021 program year. Two additional owner-occupied rehabilitation units are in the income-qualification and environmental review stage and will begin construction within the next few months. Additionally, three single family residential rental units just began construction and will be completed in the 2020-2021 program year.

# CR-10 - Racial and Ethnic Composition of Families Assisted

Describe the families assisted (including the racial and ethnic status of families assisted). 91.520(a)

	CDBG	HOME	ESG
White	5	1	110
Black or African American	12	3	98
Asian	0	0	0
American Indian or American Native	0	0	1
Native Hawaiian or Other Pacific Islander	0	0	0
Total	17	4	214
Hispanic	0	0	6
Not Hispanic	17	4	208

Table 2 – Table of assistance to racial and ethnic populations by source of funds

#### **Narrative**

Horry County Community Development provides assistance to a diverse group of beneficiaries that are low to moderate income. Beneficiary data for housing rehabilitation projects are measured at the household level, while beneficiary data for infrastructure projects is analyzed at the block group level. For 2019-2020, beneficiaries of home rehabilitation activities are 70.6% African American and 29.4% Caucasian. Additionally, households assisted were 35.3% very low income, 41.2% low income, and 23.5% moderate income. Total beneficiary figures for CDBG-funded projects indicated that 24.0% of beneficiaries were Caucasian and 73.3% of beneficiaries were African American. Total beneficiary figures for ESG indicated that 51.4% of beneficiaries were Caucasian, 45.8% of beneficiaries were African American, 0.0% were of Asian descent, 0.5% were of Native American descent, 0.0% were of Native Hawaiian/Pacific Islander descent, and 2.3% were of other descent.

# CR-15 - Resources and Investments 91.520(a)

# Identify the resources made available

Source of Funds	Source	Resources Made Available	Amount Expended During Program Year
CDBG	public - federal	2,053,588	1,494,677
HOME	public - federal	1,025,095	64,905
ESG	public - federal	175,368	174,141

Table 3 - Resources Made Available

## **Narrative**

Horry County Community Development expended \$1,494,676.96 in CDBG funds during the 2019-2020 program year, which encompassed multiple years of grant funding. The pace of spending was faster than previous grant years due to several factors. Of note, both jurisdictions completed major infrastructure projects which had encompassed a large component of jurisdictional funding priorities. Additionally, emphasis was placed upon timely completion of projects and expenditure monitoring.

Horry County continues to make progress in addressing its waiting list of over 200 applicants for rehabilitation assistance. In order to maximize the effectiveness of HUD funding, CDBG funds were leveraged with USDA rehabilitation funds in rural areas of Horry County. This strategy allowed for additional households to be assisted that might not otherwise have been served.

Horry County HOME Consortium spent \$59,462.56 toward the construction of two new homeownership units and the rehabilitation of two owner-occupied single family residences. One of the new homeownership units in constructed and pending closing. Two additional new homeownership units are currently under construction and will be completed in 2020-2021. Two additional owner-occupied rehabilitation units are undergoing income qualification and the environmental review process. The units will be completed in 2020-2021. The Consortium was within the 10% administration cap requirement at 6.32% for the program year.

# Identify the geographic distribution and location of investments

Target Area	Planned Percentage of Allocation	Actual Percentage of Allocation	Narrative Description
Bennett Loop - Horry County		11.6%	
Brooksville - Horry County			
Bucksport - Horry County		13.2%	
Cedar Branch - Horry County			
City of Conway - Horry County		3.4%	
City of Conway - Rebuild Conway			
Revitalization Area - Horry County			

City of Georgetown - West End			
Neighborhood - Georgetown County			
City of Myrtle Beach - Central City			
Revitalization Area - Horry County		43.0%	
City of Myrtle Beach - Horry County	25%		
Freemont - Horry County			
Goretown - Horry County			
Horry County	75%	22.2%	
Racepath - Horry County		6.6%	
Socastee - Horry County			
Town of Andrews - Georgetown County			
Town of Greeleyville - Williamsburg			
County			
Town of Kingstree - Williamsburg County			

Table 4 – Identify the geographic distribution and location of investments

#### **Narrative**

Horry County focuses on concentrated redevelopment efforts in identified local target areas. One such area, the Racepath community of Myrtle Beach, was designated as a Revitalization Area by Horry County Council in 2014. A County Revitalization Plan was developed with citizen input and through staff analysis of housing and income data, demographic trends, and more. The plan details revitalization activities for the area including housing rehabilitation, roadway improvements, code enforcement, and policing efforts. The plan also identifies funding sources including HUD grants, state funds, and local dollars. Phase II of these improvements is completing the design and environmental phase, and is anticipated to move to construction during the 2020-2021 program year. Phase II will include drainage enhancements and roadway improvements along an additional section of Racepath Street.

The following communities currently have Council-approved revitalization plans: Racepath, Bennett Loop, "Rebuild Conway" Revitalization Plan, and Central City Revitalization Plan (Myrtle Beach). Additional local target areas are expected to benefit from the revitalization plans in upcoming years. Development of a revitalization plan is anticipated for the Bucksport community of unincorporated Horry County as well. Emphasis on these target areas and their plans enables greater impact of redevelopment efforts through leveraging of diverse resources.

# Leveraging

Explain how federal funds leveraged additional resources (private, state and local funds), including a description of how matching requirements were satisfied, as well as how any publicly owned land or property located within the jurisdiction that were used to address the needs identified in the plan.

The County seeks to leverage CDBG funds with local, state, and private dollars. Federal resources are an important element for many of the County's housing, infrastructure, and neighborhood revitalization efforts. As a part of the sub-recipient application process, agencies are required to identify their leveraged funding amounts and sources.

Total leveraged funds for CDBG 2019-2020 was: \$259,710.

Types/examples of additional resources are:

- Eastern Carolina Homelessness Organization \$42,500 in salary and benefits for an additional case manager.
- A Father's Place \$178,000 in funding through the SC Center for Fathers and Families and SC DSS for additional administration and operation costs, including the balance of salary and benefits for a career coach, outreach coordinator, and intervention specialist.
- **Horry County Housing Rehabilitation** USDA rehabilitation grant provided rehab assistance for low income households in rural areas of Horry County \$39,210.

Fiscal Year Summary – HOME Match				
1. Excess match from prior Federal fiscal year	\$34,009			
2. Match contributed during current Federal fiscal year	\$87,355			
3. Total match available for current Federal fiscal year (Line 1 plus Line 2)	\$121,364			
4. Match liability for current Federal fiscal year	\$0			
5. Excess match carried over to next Federal fiscal year (Line 3 minus Line 4)	\$121,364			

Table 5 - Fiscal Year Summary - HOME Match Report

	Match Contribution for the Federal Fiscal Year							
Project No. or Other ID	Date of Contribution	Cash (non- Federal sources)	Foregone Taxes, Fees, Charges	Appraised Land/Real Property	Required Infrastructure	Site Preparation, Construction Materials, Donated Labor	Bond Financing	Total Match
IDIS #537 Habitat	7/1/19- 6/30/20					\$35,977.65		\$35,977.65
Georgetown - 703 N Merriman Rd								
IDIS #538 Habitat Georgetown - 1904 Legion St	7/1/19- 11/25/19					\$49,852.80		\$49,852.80
IDIS #544 His Hands – 3348 Liberty St	7/1/19- 10/31/19					\$725.00		\$725.00
IDIS #547 His Hands – 1516 5 <sup>th</sup> Ave	7/1/19- 11/4/19					\$800.00		\$800.00

Table 6 – Match Contribution for the Federal Fiscal Year

Program Income – Enter the program amounts for the reporting period						
Balance on hand						
at beginning of	during reporting	expended during	expended for	at end of		
reporting period	period	reporting period	TBRA	reporting period		
\$	\$	\$	\$	\$		
0	0	0	0	0		

Table 7 – Program Income

## **HOME MBE/WBE report**

Minority Business Enterprises and Women Business Enterprises – Indicate the number and dollar value of contracts for HOME projects completed during the reporting period

value of con		1		e reporting peri		144 1
	Total		•	ness Enterprises		White Non-
		Alaskan Native or American Indian	Asian or Pacific Islander	Black Non- Hispanic	Hispanic	Hispanic
Contracts						
Number	7	0	0	2	0	5
Dollar	\$52,725	\$0	\$0	\$6,650	\$0	\$51,075
Amount						
Sub-Contrac	ts					
Number	0	0	0	0	0	0
Dollar	\$0	\$0	\$0	\$0	\$0	\$0
Amount						
	Total	Women Business Enterprises	Male			
Contracts	•					
Number	7	1	6	1		
Dollar	\$52,725	\$425	\$52,300	1		
Amount						
Sub-Contrac	ts			7		
Number	0	0	0			
Dollar	\$0	\$0	\$0			
Amount						

Table 8 - Minority Business and Women Business Enterprises

**Minority Owners of Rental Property** – Indicate the number of HOME assisted rental property owners and the total amount of HOME funds in these rental properties assisted

	Total		Minority Pro	perty Owners		White Non-
		Alaskan Native or American Indian	Asian or Pacific Islander	Black Non- Hispanic	Hispanic	Hispanic
Number	0	0	0	0	0	0
Dollar	\$0	\$0	\$0	\$0	\$0	\$0
Amount						

Table 9 - Minority Owners of Rental Property

**Relocation and Real Property Acquisition** – Indicate the number of persons displaced, the cost of relocation payments, the number of parcels acquired, and the cost of acquisition

Parcels Acquired	0	\$0
Businesses Displaced	0	\$0
Nonprofit Organizations	0	\$0
Displaced		
Households Temporarily	0	\$0
Relocated not Displaced		

Households	Total	_	Minority Property Enterprises				
Displaced		Alaskan Native or American Indian	Asian or Pacific Islander	Black Non- Hispanic	Hispanic	Hispanic	
Number	0	0	0	0	0	0	
Cost	\$0	\$0	\$0	\$0	\$0	\$0	

Table 10 - Relocation and Real Property Acquisition

## CR-20 - Affordable Housing 91.520(b)

Evaluation of the jurisdiction's progress in providing affordable housing, including the number and types of families served, the number of extremely low-income, low-income, moderate-income, and middle-income persons served.

	One-Year Goal	Actual
Number of Homeless households to be		
provided affordable housing units	55	120
Number of Non-Homeless households to be		
provided affordable housing units	22	21
Number of Special-Needs households to be		
provided affordable housing units	0	0
Total	77	141

Table 11 - Number of Households

	One-Year Goal	Actual
Number of households supported through		
Rental Assistance	55	120
Number of households supported through		
The Production of New Units	8	2
Number of households supported through		
Rehab of Existing Units	14	19
Number of households supported through		
Acquisition of Existing Units	0	0
Total	77	141

Table 12 - Number of Households Supported

## Discuss the difference between goals and outcomes and problems encountered in meeting these goals.

Horry County's affordable housing approach has three components: 1) reduction and prevention of homelessness via the provision of affordable rentals (ESG); 2) prevention of homelessness and expansion of affordable housing via housing rehabilitation (CDBG); 3) production of new affordable units for special populations, including the homeless and disabled (CDBG).

In 2019-20, the seventh year of its ESG program, Horry County targeted \$167,639 on HMIS data collection, rapid re-housing, emergency shelter, and homeless prevention efforts via the provision of affordable rental units.

In 2019-2020, the second year of the HOME program, Horry County HOME Consortium spent \$59,462.56 toward the construction of two new homeownership units and the rehabilitation of two owner-occupied

single family residences. One of the new homeownership units is constructed and pending closing. Two additional new homeownership units are currently under construction and will be completed in 2020-2021. Two owner-occupied rehabilitation units are undergoing income qualification and the environmental review process. Additionally, three single family residential rental units just began construction. The units will be completed in 2020-2021.

In 2019-20, Horry County spent \$466,928 in CDBG funding, along with \$39,210 in USDA funding, on housing rehabilitation. The County and the City of Myrtle Beach completed 17 housing rehabilitation projects during the program year (4 more are currently underway across the entitlement), including 2 reconstructions. Of the 17 completed rehabilitations, eight (8) projects included the completion of essential repairs to the units, e.g., plumbing, roofing, electrical systems. Essential repair projects typically range from \$15,000-\$25,000.

The scope and complexity of County rehabilitation projects have increased over the last few program years. Projects completed have included substantial repair projects, reconstructions, and replacement of housing. In response to the need to assist the large mobile homeowner population present within the county, a mobile home repair and replacement program was implemented during the 2018-2019 program year. During 2019-2020, Horry County assisted six mobile home owners with housing repairs. Two of these projects resulted in reconstructions with stick built homes.

Horry County has maintained progress toward key objectives for housing rehabilitation. A projection of 105 rehabilitated units was proposed for the 5-year period of the Consolidated Plan. During the 2019-2020 program year, Horry County completed 17 homeowner rehabilitation units. With the addition of the 4 units currently in progress, Horry County totaled 21 rehab units, which is 6 units ahead of the Consolidated Plan goal.

Several homeowner occupied rehabilitations resulted in drastic life changing improvements in a low income household. Of note, the following repairs demonstrate the vital nature of housing rehabilitation:

#### Knickerback Rd - Loris

The assisted homeowner was an elderly woman who was raising four grandchildren. The unit contained extensive exterior deterioration and did not contain a heating, ventilation, and air conditioning system. The unit's kitchen was greatly dilapidated and was unsanitary. The electrical panel and some of the wiring within the unit was in an unsafe state and out of compliance with applicable building codes. CDBG funds were utilized to repair the exterior damage, install a functioning HVAC system and associated duct work, to provide sanitary cooking facilities, and to mitigate dangerous electrical conditions. The repairs provided a safe living environment for the elderly woman and her four grandchildren.

#### Ms. Maggie Lane - Conway

The assisted homeowner was an elderly woman living with her disabled daughter. The unit contained a collapsing access ramp and extensive deterioration of flooring. The water heater has exceeded its useful life and was in a non-functional state. CDBG funds were utilized to replace the deteriorated access ramp with a new ADA-compliant ramp, to install a new functioning energy efficient water heater, and to rehabilitate the unit's flooring to a safe and usable state. The repairs provided a safe, accessible living environment for the elderly woman and her daughter.

Over this program year, Horry County did not produce new affordable units for special populations. However, three (3) homeowner occupied units were rehabilitated to assist households with special needs, such as accessibility difficulties. The County will continue to prioritize rehabilitation of these units and conduct marketing and outreach activities to increase awareness.

#### Discuss how these outcomes will impact future annual action plans.

Over 2019-2020, Horry County HOME Consortium increased the prevalence of new affordable units through the construction of two units for homeownership in Georgetown. Two additional homeownership new construction units are currently under construction through a subrecipient agreement with Habitat for Humanity of Georgetown County. These units are expected to be completed in the 2020-2021 Program Year.

Additionally, Horry County was able to prevent the loss of 17 affordable units in the current housing stock through rehabilitation activities. This strategy has been effective in the past in assisting low income households maintain their residences. However, the need for assistance greatly exceeds the resources available for homeowner rehabilitation. In fact, over 200 applicants are currently on the Horry County Community Development homeowner rehabilitation waiting list. In order to address this growing need and to maximize the amount of resources available to assist households, Horry County leveraged CDBG with USDA rehabilitation funds in rural areas of Horry County. This partnership has allowed for additional beneficiaries to receive assistance that may not have otherwise been served during the program year. Additionally, Horry County has submitted for the upcoming USDA funding round to continue this leveraging partnership.

Include the number of extremely low-income, low-income, and moderate-income persons served by each activity where information on income by family size is required to determine the eligibility of the activity.

Number of Households Served	CDBG Actual	HOME Actual
Extremely Low-income	6	0
Low-income	7	3
Moderate-income	4	1
Total	17	4

Table 13 - Number of Households Served

### **Narrative Information**

Horry County remains committed to its Affordable Housing initiatives. Over the next program year, it will partner with Eastern Carolina Homelessness Organization (ECHO) as its ESG subrecipient to offer affordable rental opportunities to extremely low-income residents and those at-risk of homelessness.

#### CR-25 - Homeless and Other Special Needs 91.220(d, e); 91.320(d, e); 91.520(c)

Evaluate the jurisdiction's progress in meeting its specific objectives for reducing and ending homelessness through:

## Reaching out to homeless persons (especially unsheltered persons) and assessing their individual needs

Horry County is a member organization of the regional Continuum of Care (CoC), which is administered by the Eastern Carolina Homelessness Organization (ECHO). ECHO currently serves as a subrecipient of ESG funds for Horry County. Over 2019-2020, ECHO provided ESG funded services to a total of 214 homeless and at risk of homelessness individuals. ESG funding for the program year was directed toward homelessness prevention activities, rapid rehousing, emergency shelter, and HMIS administration. In all, 82 beneficiaries were served through homelessness prevention activities, 120 beneficiaries were served through rapid rehousing, and 12 beneficiaries were served through emergency shelter activities. Two case managers also provide outreach at community events, Continuum of Care meetings, and to landlords to locate and assist homeless and at risk of homelessness individuals. ECHO staff are trained in intake assessment skills and proper recording in the CoC's Coordinated Entry System. ECHO staff work to assist the needs of clients and provide referrals to other service providers as appropriate.

#### Addressing the emergency shelter and transitional housing needs of homeless persons

Horry County currently partners with Eastern Carolina Housing Organization as a subrecipient of ESG funding. ECHO directed \$192,366.42 in ESG funding toward rapid rehousing of homeless individuals. Horry County participates in the regional Continuum of Care, working with local public service agencies to implement a coordinated strategy to serve the needs of homeless individuals.

Through a subrecipient agreement with Eastern Carolina Housing Organization, individuals from across the County were provided with case management services during 2019-2020 (\$26,129.96). For the 2020-2021 Program Year, Horry County will allocate \$20,000 in CDBG funding to assist with case management for homeless individuals. ECHO will provide supportive services and benefit connections assistance, enabling recipients to receive assistance in obtaining the services that they desperately need to maintain permanent housing.

Helping low-income individuals and families avoid becoming homeless, especially extremely low-income individuals and families and those who are: likely to become homeless after being discharged from publicly funded institutions and systems of care (such as health care facilities, mental health facilities, foster care and other youth facilities, and corrections programs and institutions); and, receiving assistance from public or private agencies that address housing, health, social services, employment, education, or youth needs

Horry County Community Development partners with Eastern Carolina Homelessness Organization, A Father's Place, and SOS Healthcare to address the needs of the homeless, single fathers, and individuals with Autism and other developmental disabilities, respectively. Eastern Carolina Housing Organization assisted individuals from across the County with homeless case management services (\$26,129.96). A Father's Place utilized CDBG funding to provide an employability boot camp for low income single fathers (\$26,465.46). The program addressed topic such as appropriate work behaviors, interview skills, and resume preparation. SOS Healthcare utilized CDBG funding to continue a program to provide life skills training for individuals with Autism and other developmental disabilities (\$21,063.74). Participants received instruction in critical skills necessary to function in an independent living environment. The program assisted a total of thirty participants with life skills training.

Helping homeless persons (especially chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth) make the transition to permanent housing and independent living, including shortening the period of time that individuals and families experience homelessness, facilitating access for homeless individuals and families to affordable housing units, and preventing individuals and families who were recently homeless from becoming homeless again

ECHO's 2019-2020 ESG data indicate that 52.8% of its 2019-2020 ESG-served clients have left its delivery system. As mentioned earlier in this report, the remaining tend to be elderly, ill/disabled individuals or struggling veterans who rely on benefits such as social security or social security disability for income. These clients require more supportive services, and while they remain in the system longer, they are just as likely as those who have left in 2019-2020 to secure rental housing without subsidy. Horry County and the CoC remain committed to analyzing homelessness data, services and outcomes in order to continue to improve service delivery and shorten individuals' and households' length of stay in the homeless delivery system.

Key to the CoC's success are its partnerships with providers of critical services that target the needs of area homeless. In Horry County, these services include mental health and health care, veterans and senior services, services for the disabled, and case management.

## CR-30 - Public Housing 91.220(h); 91.320(j)

#### Actions taken to address the needs of public housing

Horry County HOME Consortium works with four Public Housing Authorities within its jurisdiction: The Housing Authority of Myrtle Beach (MBHA), the Conway Housing Authority (CHA), the Georgetown Housing Authority (GHA), and the Kingstree Housing Authority (KHA). Each housing authority administers the Section 8 Rental Assistance Program, which provides subsidies for privately owned housing for eligible applicants in the Housing Authority's Service Area. Tenants are required to pay 30% of their income toward the rent and the housing authority subsidizes the difference up to the Fair Market Rent, which is established by HUD annually. Eligibility is primarily based on income and is established by HUD and adjusted each year.

Additionally, the Myrtle Beach Housing Authority offers a Housing Choice Voucher Homeownership Program to housing voucher participants who have been receiving assistance for at least one year and who are currently enrolled in the authority's Family Self-Sufficiency Program (FSS). Program participants not enrolled in the FSS Program who wish to participate in the Homeownership Program must enroll in the FSS before they are eligible to receive a homeownership voucher if they are approved for a mortgage. Additionally, the Myrtle Beach Housing Authority administers vouchers for eligible veterans through the Veterans Affairs Supportive Housing (VASH) program. CDBG and HOME funds are not eligible to be used to improve public housing units.

Horry County and its sub-grantees work with local housing authorities to develop plans for affordable housing units, and to encourage other public and private entities to invest in affordable housing.

## Actions taken to encourage public housing residents to become more involved in management and participate in homeownership

Public housing residents are encouraged to provide input to their respective PHAs and are also invited to participate in the citizen participation process carried out by the Consortium. The Consortium encourages Public Housing residents to learn about their Fair Housing rights and provides Fair Housing materials to interested individuals. All of Consortium's public housing authorities solicit resident input during the creation of their annual plans and other long-range planning documents.

#### Actions taken to provide assistance to troubled PHAs

There are no troubled housing authorities in the Horry County HOME Consortium service area.

## CR-35 - Other Actions 91.220(j)-(k); 91.320(i)-(j)

Actions taken to remove or ameliorate the negative effects of public policies that serve as barriers to affordable housing such as land use controls, tax policies affecting land, zoning ordinances, building codes, fees and charges, growth limitations, and policies affecting the return on residential investment. 91.220 (j); 91.320 (i)

Horry County Community Development works closely with the County's Planning & Zoning and Code Enforcement Departments to ensure that low-to-moderate income residents have an opportunity to participate in the development of local priorities. Through collaboration with housing officials, developers, agencies, and housing non-profits including Community Housing Development Organizations (CHDOs), the County continues to develop mechanisms to identify and eliminate barriers to affordable housing.

#### Actions taken to address obstacles to meeting underserved needs. 91.220(k); 91.320(j)

Many households experiencing poverty are able to remain in their homes, but live in unsafe or decrepit conditions after years of deferred maintenance on their homes. The potential loss of longstanding homeowners jeopardizes neighborhood stabilization efforts and places homeowners at risk of becoming homeless. Over the last program year, the County continued a program recently implemented through changes to the Housing Rehabilitation program to meet the growing variety of rehabilitation needs throughout the County. This program consists of a mobile home repair and replacement program to serve a previously underserved population. Prior to the initiation of the program, mobile home assistance was limited to repairs on units less than 25 years old. The implementation of this program allowed for an evaluation of repair feasibility, and a subsequent determination to repair or replace the unit. Additionally, Horry County added a USDA rehabilitation grant to its funding portfolio, which allowed for additional housing repair needs to be addressed. The USDA funding was leveraged with CDBG to assist six (6) low-income households in rural areas of Horry County, allowing additional rehabilitation activities to be conducted.

Community Development's partnership with the Housing Authorities, and the CoC, has provided opportunities to identify and overcome barriers. For example, the County partners with ECHO to identify and address barriers to homelessness prevention and rapid re-housing, as part of the ESG program.

Recognizing the fundamental need for economic development in the community to serve residents' needs for employment and living wages, Horry County partners with the Myrtle Beach Regional Economic Development Corporation (MBREDC) as a key resource for development programs. The MBREDC has assisted in the creation of over 1,910 jobs since 2012 and \$1.7 billion in capital investments in the area since 2006.

#### Actions taken to reduce lead-based paint hazards. 91.220(k); 91.320(j)

To address lead-based paint hazards, Horry County Community Development ensures that all pre-1978 housing units undergoing rehabilitation, and any public facilities undergoing renovation, have a lead inspection/risk assessment before any physical work begins on the unit. If lead is present and a danger to the occupant, the presence of lead in the unit is mitigated.

Information about lead-based paint is distributed to all participants of housing rehabilitation programs across the entitlement. Horry County Community Development performs lead inspections for all housing units assisted with CDBG funds with a pre-1978 construction date. During the 2019-2020 program year, one (1) unit was identified to contain lead-based paint hazards and was remediated as a component of the owner-occupied housing rehabilitation program. The County also continues to support programs available through the SC Department of Health and Environmental Control (DHEC) to address the presence of lead in housing.

#### Actions taken to reduce the number of poverty-level families. 91.220(k); 91.320(j)

The County's anti-poverty strategy is the unifying thread that combines housing and infrastructure development, homelessness prevention and reduction efforts, and public service delivery strategies into a comprehensive plan for the reduction of poverty. The key principles of Horry County's anti-poverty strategy are evident throughout the Consolidated Plan in its prioritization of housing, homelessness prevention and reduction, and infrastructure development in key target/revitalization areas.

The County has targeted CDBG, HOME, and other resources toward the low-income target areas described in the Consolidated Plan. These resources act as a catalyst to cultivate additional public and private investment of capital and services within targeted areas. The County actively seeks compatible funding opportunities to augment project funding when feasible. A past example of this strategy includes the use of Rural Infrastructure Authority (RIA) funding to couple with CDBG entitlement funds for the construction of drainage improvements in the Racepath Community.

This approach also invites a plethora of activities and programs into target areas. Public services are provided in conjunction with target area service providers. The County works over time with residents and providers to develop the capacity of non-profit organizations to provide services. The redevelopment of infrastructure and the construction of new affordable housing units, the rehabilitation of existing housing stock, and the homelessness assistance programs that provide support for area shelters and supportive services are key elements of the County's strategy in these target/revitalization areas as well.

#### Actions taken to develop institutional structure. 91.220(k); 91.320(j)

Fundamental to the County's institutional structure for Community Development activities is the intergovernmental agreement between Horry County, the City of Myrtle Beach and the City of Conway, executed on October 1, 2008 in order to establish the entitlement. The agreement allows each jurisdiction

to maximize the amount of CDBG funding received and to proportionately allocate benefits from the funding allocation countywide. Under this agreement, Horry County assumed responsibility for program administration, monitoring, compliance, and evaluation of all CDBG programs as the lead agency. Horry County's percentage of the annual CDBG allocation was set at 54%; Myrtle Beach's percentage of the allocation was 29%; and the City of Conway's allocation was 17%. Both Myrtle Beach and Conway are considered sub-grantees. The entities meet on a regular basis to benchmark progress. In May 2019, the City of Conway declined to renew the CDBG intergovernmental agreement for the upcoming three year period. Horry County has continued to administer agreements established with the City of Conway under previous funding years. Under the new intergovernmental agreement, Horry County's percentage of the allocation is 75% while the City of Myrtle Beach's allocation is 25%.

The County also coordinates and leverages its efforts with other local, state, and federal institutions to address specific needs or to implement new programs. The County understands the importance of integration and cooperation among housing providers, community development and social service agencies, and private entities, in order to fill the gaps in its delivery system. Through active engagement with partners, the County works to ensure efficiencies in delivery of programs and services, and to avoid duplication of efforts.

One of the strengths of the current delivery system is the existing collaborative network of providers. The structure requires strong participation by local organizations and stakeholders. Horry County Community Development focuses on a data-driven approach, and evaluates feedback and ideas from multiple sources, customers and stakeholders, in order to identify needs and develop solutions.

The Horry County HOME Consortium will continue to work with local non-profits and housing organizations to facilitate the development and retention of affordable housing units. The Consortium revised its policies and procedures during the program year to reflect updates to programmatic structure. Consortium staff attended an advanced HOME and underwriting training conducted by NCDA in July 2019 to enhance the knowledge and skills of personnel. Consortium staff also participated in a HUD – administered 24 CFR 58 environmental review training in September 2019 to increase internal capacity. Staff continues to participate in HUD-provided trainings for HOME and other funding sources when possible.

# Actions taken to enhance coordination between public and private housing and social service agencies. 91.220(k); 91.320(j)

Horry County targets significant CDBG, HOME, and other resources within the low-income areas described in the Consolidated Plan. These resources spur additional public and private investment of capital and services, in order to increase the quantity and quality of affordable housing and infrastructure and to help low-to-moderate income residents in the areas to acquire needed services. The County continues to support local housing organizations, such as Habitat for Humanity, Grand Strand Housing and Community Development Corporation, and His Hands of Horry County, in providing affordable housing opportunities and housing rehabilitation. CDBG funding for housing rehabilitation projects totaled \$466,928 for this

program year. Community Development also continues to work with local lenders to identify changes or patterns in lending practices, especially those that impact low-income residents, minorities, Section 3 residents, and special populations, and their ability to become homeowners.

Identify actions taken to overcome the effects of any impediments identified in the jurisdictions analysis of impediments to fair housing choice. 91.520(a)

Horry County received approval of its plan for Affirmatively Furthering Fair Housing in November 2017, which replaced the prior Analysis of Impediments. The issues identified in the plan informed the goals that were identified in the 2018-2022 Consolidated Plan. A team comprised of Horry County Community Development staff, Conway and Myrtle Beach staff members, CoC staff, and representatives from the Housing Authorities of Myrtle Beach and Conway participated in the development of the plan. Horry County is one of approximately thirty jurisdictions with a HUD-approved AFFH plan in place.

#### **CR-40 - Monitoring 91.220 and 91.230**

Describe the standards and procedures used to monitor activities carried out in furtherance of the plan and used to ensure long-term compliance with requirements of the programs involved, including minority business outreach and the comprehensive planning requirements

In order to ensure the timely progress of projects and activities in accordance with the Consolidated Plan, the Action Plan and HUD regulations, Horry County Council adopted CDBG and ESG Monitoring Policies and Procedures on July 11, 2017. The grant monitoring process detailed in the plan enables Community Development staff to monitor all CDBG-funded activities and accomplishments against goals and objectives, and to identify specific monitoring activities for each sub-recipient based on factors including general grant experience, CDBG experience, activity type, staffing, and more. Information gained from the reviews helps County staff to identify programs, activities, and strategies that have been successful. Best practices are then shared. When corrective actions are identified, measurable action plans are developed and tracked with subrecipients. Corrective actions may also result in changes to staff policies and procedures.

The monitoring and evaluation process includes:

- Initial subrecipient workshop and training. Topics include CDBG regulations and standards for the eligible activity and national objective, plus requirements for procurement, reporting, financial systems, and federal contract provisions. Staff identifies any ongoing monitoring and training needs.
- Periodic phone contacts and emails, in order to offer guidance and check on progress.
- Formal desk review at reimbursement request. (These typically occur every 30-60 days.) The
  review checks for allowable costs, adherence to agreement, accomplishments and beneficiaries,
  timeliness/rate of spending, and compliance with policies and procedures. Horry County
  reimburses only when the agency has complied with the requirements of the contract.
- Annual on-site monitoring session. Letters are sent in advance of these sessions, with an enclosed
  monitoring checklist. After the session, a formal report is delivered to the sub-recipient and filed.
  Any corrective action plans are developed with the subrecipients and tracked. Internal monitoring
  is also conducted to determine if there is a need for amendments to the policies and procedures,
  which are implemented as appropriate.
- As required, Davis-Bacon site visits are conducted on capital improvement projects (\$2,000 or more) to ensure adherence to regulations, and to provide for Davis-Bacon wage rates and fringes to workers. County staff ensures its attendance at all pre-bid and pre-construction meetings for projects requiring Davis-Bacon, in order to inform and train.
- As required, Section 3 compliance is ensured on all capital improvement projects (\$200,000 or more). County staff attends all pre-bid and pre-construction meetings requiring Section 3 compliance, as well.

For housing rehabilitation activities, County staff monitors compliance at specific milestones, including: property verification, income verification, project estimation, procurement, construction (onsite inspections), reimbursement/draw, and closeout.

As in the prior program year, Horry County will include expenditure timeliness monitoring as a reviewed element with the City of Myrtle Beach for monitoring of the 2019-2020 Program Year. This review will include an analysis of the current level of spending, as well as a review of project status to determine progress toward spend down milestones. Horry County achieved compliance with the CDBG timeliness requirements for 2019-2020, but will continue to monitor its partner municipality to ensure that compliance is maintained.

The Horry County HOME Consortium will monitor its subrecipients and CHDOs for the 2019-2020 program year as a part of its annual monitoring process. Monitoring activities for the 2019-2020 Horry County HOME Consortium program year will focus on projects currently under construction, the two completed owner-occupied housing rehabilitation units and two completed homeownership units, as well as a review of progress completed by subrecipients during the previous program year.

#### Citizen Participation Plan 91.105(d); 91.115(d)

## Describe the efforts to provide citizens with reasonable notice and an opportunity to comment on performance reports.

For the 2019-20 CAPER, Horry County HOME Consortium will advertise a 15-day comment period (September 4<sup>th</sup> – September 18<sup>th</sup>, 2020), during which residents will be offered the opportunity to provide written comments on this CAPER. In addition, a virtual public hearing will be held on September 16<sup>th</sup>, 2020, to allow residents an opportunity to provide verbal comments as well.

The CAPER will be presented at the Horry County Council Administration Committee meeting on September 22<sup>nd</sup>, 2020, and will be presented at the regular County Council meeting on October 6<sup>th</sup>, 2020.

All residents of the Horry County HOME Consortium service area are invited to attend virtually and comment at both meetings.

## CR-45 - CDBG 91.520(c)

Specify the nature of, and reasons for, any changes in the jurisdiction's program objectives and indications of how the jurisdiction would change its programs as a result of its experiences.

There are no changes in Horry County's program objectives and goals as a result of its experiences. While Horry County continues to monitor feedback of residents as a result of its Citizen Participation Plan, no experiences or analysis has warranted a change in programs.

Over the last program year, some new developments have supported and/or expanded current programs and approaches:

• In order to expand its ability to address the growing homeowner rehabilitation waiting list, Horry County leveraged CDBG funds with USDA funding to conduct homeowner rehabilitations. Although this funding has specific eligible areas and different income restrictions than CDBG funding, Horry County was able to leverage USDA funding for components of larger rehabilitation activities. Utilization of this funding source has allowed Horry County to enhance its ability to address its growing waiting list of over 200 applicants. Horry County has submitted an application for the upcoming round of USDA funding in anticipation of expanding this partnership.

Does this Jurisdiction have any open Brownfields Economic Development Initiative (BEDI) grants?

No

[BEDI grantees] Describe accomplishments and program outcomes during the last year.

N/A

## CR-50 - HOME 91.520(d)

Include the results of on-site inspections of affordable rental housing assisted under the program to determine compliance with housing codes and other applicable regulations

Please list those projects that should have been inspected on-site this program year based upon the schedule in §92.504(d). Indicate which of these were inspected and a summary of issues that were detected during the inspection. For those that were not inspected, please indicate the reason and how you will remedy the situation.

The regulation at 24 CFR 92.504(d) requires inspection of units at project completion and annually during the affordability period for rental projects. Inspections were performed for completed units by the Consortium housing inspector. All units met required construction standards for the type of activity completed. As no rental units have been completed yet, no units were scheduled to be inspected in accordance with the requirements of affordability period compliance monitoring.

# Provide an assessment of the jurisdiction's affirmative marketing actions for HOME units. 92.351(b)

As required by HUD, Horry County HOME Consortium and its subrecipients follow the Affirmative Marketing Regulations. Printed materials designed to educate the public, owners, or potential tenants wishing to participate in the HOME Program include a statement regarding Horry County's Affirmative Marketing Plan as well as the applicable fair housing laws. All newspaper and other media announcements, as well as any printed materials, include the Equal Housing Opportunity logo, slogan, or statement. Fair Housing Posters are also displayed in the Horry County Community Development office.

Two (2) homeownership units are currently under construction through a subrecipient agreement with Habitat for Humanity of Georgetown County. Habitat for Humanity has implemented an affirmative marketing plan and complies with the applicable regulatory requirements. Habitat reaches out to those who are least likely to apply for assistance through advertisements and informational brochures available at local service organizations. All other subrecipients and CHDOs funded through HOME have implemented programmatic affirmative marketing plans as well. Currently, no funded projects trigger the regulatory requirement for project-specific affirmative marketing plans.

Refer to IDIS reports to describe the amount and use of program income for projects, including the number of projects and owner and tenant characteristics

No program income was received for the HOME Program during the 2019-2020 Program Year.

Describe other actions taken to foster and maintain affordable housing. 91.220(k) (STATES ONLY: Including the coordination of LIHTC with the development of affordable housing). 91.320(j)

During the 2019-2020 Program Year, Horry County HOME Consortium staff explored opportunities to expand its ability to foster and maintain affordable housing. The County has placed great emphasis on training and expansion of capacity. Staff participated in an Advanced HOME/Underwriting training in July 2019 in order to increase organizational capacity and to develop new strategies for increasing effective utilization of HOME funds. Consortium staff will provide technical assistance in the upcoming program year to develop construction-ready projects for HOME funding.

## CR-60 - ESG 91.520(g) (ESG Recipients only)

## ESG Supplement to the CAPER in e-snaps

### **For Paperwork Reduction Act**

#### 1. Recipient Information—All Recipients Complete

**Basic Grant Information** 

Recipient Name HORRY COUNTY
Organizational DUNS Number 093876811
EIN/TIN Number 576000365
Indentify the Field Office COLUMBIA

Identify CoC(s) in which the recipient or

subrecipient(s) will provide ESG

assistance

Myrtle Beach/Sumter City & County CoC

**ESG Contact Name** 

Prefix Ms
First Name Courtney

Middle Name

Last Name Frappaolo

**Suffix** 0

Title Community Development Director

**ESG Contact Address** 

Street Address 1 1515 Fourth Ave

Street Address 2 0

City Conway
State SC
ZIP Code -

**Phone Number** 8439157033

Extension 0 Fax Number 0

Email Address frappaoloc@horrycounty.org

**ESG Secondary Contact** 

Prefix Mr
First Name Michael
Last Name Dobson
Suffix 0

Title Community Development Manager

**Phone Number** 8439157033

Extension 0

Email Address dobson.michael@horrycounty.org

### 2. Reporting Period—All Recipients Complete

Program Year Start Date07/01/2019Program Year End Date06/30/2020

### 3a. Subrecipient Form – Complete one form for each subrecipient

**Subrecipient or Contractor Name:** Eastern Carolina Homelessness Organization

City: Myrtle Beach

State: SC

**Zip Code:** 29578, 1275

**DUNS Number:** 

Is subrecipient a victim services provider: N

Subrecipient Organization Type: Other Non-Profit Organization

**ESG Subgrant or Contract Award Amount: 172368** 

### **CR-65 - Persons Assisted**

#### 4. Persons Served

## 4a. Complete for Homelessness Prevention Activities

Number of Persons in	Total
Households	
Adults	37
Children	45
Don't Know/Refused/Other	0
Missing Information	0
Total	82

Table 16 – Household Information for Homeless Prevention Activities

## 4b. Complete for Rapid Re-Housing Activities

Number of Persons in	Total
Households	
Adults	87
Children	33
Don't Know/Refused/Other	0
Missing Information	0
Total	120

Table 17 – Household Information for Rapid Re-Housing Activities

## 4c. Complete for Shelter

Number of Persons in	Total
Households	
Adults	11
Children	1
Don't Know/Refused/Other	0
Missing Information	0
Total	12

**Table 18 – Shelter Information** 

#### 4d. Street Outreach

Number of Persons in	Total
Households	
Adults	0
Children	0
Don't Know/Refused/Other	0
Missing Information	0
Total	0

Table 19 – Household Information for Street Outreach

## 4e. Totals for all Persons Served with ESG

Number of Persons in	Total
Households	
Adults	135
Children	79
Don't Know/Refused/Other	0
Missing Information	0
Total	214

Table 20 – Household Information for Persons Served with ESG

## 5. Gender—Complete for All Activities

	Total
Male	114
Female	100
Transgender	0
Don't Know/Refused/Other	0
Missing Information	0
Total	214

Table 21 – Gender Information

## 6. Age—Complete for All Activities

	Total
Under 18	79
18-24	10
25 and over	125
Don't Know/Refused/Other	0
Missing Information	0
Total	214

Table 22 – Age Information

## 7. Special Populations Served—Complete for All Activities

## **Number of Persons in Households**

Subpopulation	Total	Total Persons Served – Prevention	Total Persons Served – RRH	Total Persons Served in Emergency Shelters
Veterans	24	2	22	0
Victims of Domestic Violence	4	1	1	2
Elderly	16	1	13	2
HIV/AIDS	0	0	0	0
Chronically Homeless	23	0	20	3
Persons with Disabilit	ies:	<u>.</u>		
Severely Mentally III	36	9	24	3
Chronic Substance Abuse	15	1	12	2
Other Disability	36	6	26	4
Total (unduplicated if possible)	87	16	62	9

Table 23 – Special Population Served

## CR-70 – ESG 91.520(g) - Assistance Provided and Outcomes

#### 10. Shelter Utilization

Number of New Units – Rehabbed	0
Number of New Units – Conversion	0
Total Number of bed - nights available	0
Total Number of bed - nights provided	0
Capacity Utilization	0.00%

Table 24 - Shelter Capacity

# 11. Project Outcomes Data measured under the performance standards developed in consultation with the CoC(s)

Shelter utilization was included as a funded component of the ESG allocation for Horry County for this year. Emergency shelter funds were utilized to provide temporary shelter through hotel and motel vouchers for 12 persons.

## **CR-75 – Expenditures**

## 11. Expenditures

## 11a. ESG Expenditures for Homelessness Prevention

	Dollar Amount of Expenditures in Program Year		
	2017	2018	2019
Expenditures for Rental Assistance	82,085	40,204	52,525
Expenditures for Housing Relocation and Stabilization Services - Financial Assistance	0	0	0
Expenditures for Housing Relocation & Stabilization Services - Services	0	0	0
Expenditures for Homeless Prevention under Emergency Shelter Grants Program	0	0	0
Subtotal Homelessness Prevention	82,085	40,204	52,525

Table 25 – ESG Expenditures for Homelessness Prevention

## 11b. ESG Expenditures for Rapid Re-Housing

	Dollar Amount of Expenditures in Program Year		
	2017	2018	2019
Expenditures for Rental Assistance	97,991	100,081	80,325
Expenditures for Housing Relocation and	0	0	0
Stabilization Services - Financial Assistance			
Expenditures for Housing Relocation &	0	0	0
Stabilization Services - Services			
Expenditures for Homeless Assistance under	0	0	0
Emergency Shelter Grants Program			
Subtotal Rapid Re-Housing	97,991	100,081	80,325

Table 26 – ESG Expenditures for Rapid Re-Housing

## 11c. ESG Expenditures for Emergency Shelter

	Dollar Amount of Expenditures in Program Year		
	2017 2018 20		
Essential Services	0	0	3,085
Operations	0	0	0
Renovation	0	0	0
Major Rehab	0	0	0
Conversion	0	0	0
Subtotal	0	0	3,085

Table 27 – ESG Expenditures for Emergency Shelter

## 11d. Other Grant Expenditures

	Dollar Amount of Expenditures in Program Year			
	2017 2018 2019			
Street Outreach	0	2,500	0	
HMIS	1,434	153	2,000	
Administration	3,043	9,497	3,795	

**Table 28 - Other Grant Expenditures** 

### 11e. Total ESG Grant Funds

Total ESG Funds Expended	2017	2018	2019
	184,553	152,435	141,730

Table 29 - Total ESG Funds Expended

#### 11f. Match Source

	2017	2018	2019
Other Non-ESG HUD Funds	0	0	0
Other Federal Funds	188,835	152,435	173,043
State Government	0	0	0
Local Government	0	0	0
Private Funds	0	0	0
Other	0	0	0
Fees	0	0	0
Program Income	0	0	0
Total Match Amount	188,835	152,435	173,043

Table 30 - Other Funds Expended on Eligible ESG Activities

## 11g. Total

Total Amount of Funds Expended on ESG Activities	2017	2018	2019	
Activities				
	373,388	304,870	314,773	

Table 31 - Total Amount of Funds Expended on ESG Activities

COUNTY OF HORRY STATE OF SOUTH CAROLINA		) COMMUNITY BENEFIT RESOLUTION R2020 )			
A RESOLUTIO	ON APPROVI	NG AN ALLO	CATION OF COL	JNCIL COMMUNITY BENEFIT FUNDS	
				in the General Fund budget for Counc ouncil member is allotted \$20,000 pe	
WHEREAS, the organizations v				public purpose with allocations made to	
WHEREAS, th	ne following al	locations have	been requested	l:	
Council	<u>Amount</u>	Organization	n & Purpose		
<u>District</u> 9	\$5,000	Loris Volunte for new rescu		ent – purchase of equipment & supplies	
from the Coun	ncil District co	mmunity benef		Council approves the above allocations the funded organizations must comply oplicable.	
AND IT IS SO RESOLVED this day of, 2020.					
		HORRY	COUNTY COU	NCIL	
		Johnny	Gardner, Chair	man	
Harold G. Worley, District 1 Bill Howard, District 2 Dennis DiSabato, District 3 Gary Loftus, District 4 Tyler Servant, District 5 Cam Crawford, District 6 Attest:		Orton Bellamy, District 7 Johnny Vaught, District 8 W. Paul Prince, District 9 Danny Hardee, District 10 Al Allen, District 11			

Patricia S. Hartley, Clerk to Council

## REQUEST FOR ALLOCATION OF COUNCIL COMMUNITY BENEFIT FUNDS

Request is made to Council District Q Date of Request $9/3/20$				
Non-Profit Organization Making Request:				
Name: <u>Jongs Vollewter Jue Department</u> (Must list the legal name of the organization that agrees to the Federal ID Number)				
1/1011 200 11 11				
Address: 4101 Walnut of Louis 29569				
Phone: Federal ID Number:				
IRS Code Section under which tax exemption was granted:				
IRS Tax Exemption Determination Letter attached?YesNo				
(If above answer is "No", attach other information that supports that the IRS has identified your organization as exempt from tax.)				
Description of the Tax Exempt Purpose of this Organization:				
Amount Requested 55000 Dated Needed				
Describe below, in specific detail, how the funds will be spent if allocated:				
Equipment & susplies for new				
Rescue truch.				
Requested By: (Printed Name)				
Position in the Organization:				
Signature:				

COUNTY OF STATE OF S		,	MMUNITY BENEFIT RESOLUTION R2020	
A RESOLUTI	ON APPROV	ING AN ALLOCATION	OF COUNCIL COMMUNITY BENEFIT FUNDS	
	•		240,000 in the General Fund budget for Counci each council member is allotted \$20,000 pe	
		re of such funds must b iate tax exempt status; a	pe for a public purpose with allocations made to and	
WHEREAS, t	he following a	allocations have been re	quested:	
Council	<u>Amount</u>	Organization & Purp	<u>oose</u>	
<u>District</u> 10	\$3,200	Loris Historical Society Archives, Libraries & Museum, Inc. – funding support for the Museum and Event Space to hold cultural items and to provide an area for community activities & special events.		
from the Cou	ncil District c	-	y County Council approves the above allocations unts and the funded organizations must comply res as applicable.	
AND IT IS SO	RESOLVED	this day of	, 2020.	
		HORRY COUN	TY COUNCIL	
	_	Johnny Gardne	er, Chairman	
Harold G. Worley, District 1 Bill Howard, District 2 Dennis DiSabato, District 3 Gary Loftus, District 4 Tyler Servant, District 5 Cam Crawford, District 6		, District 2 abato, District 3 , District 4 nt, District 5	Orton Bellamy, District 7 Johnny Vaught, District 8 W. Paul Prince, District 9 Danny Hardee, District 10 Al Allen, District 11	

Attest:

Patricia S. Hartley, Clerk to Council

## REQUEST FOR ALLOCATION OF COUNCIL COMMUNITY BENEFIT FUNDS

Request is made to Council District 10 - DUNNY HAVALL Date of Request 8-25-20
Non-Profit Organization Making Request:
Name: LOVIS HISTORICAL SOCIETY Archives, Libraries 9 Museum (Must list the legal name of the organization that agrees to the Federal ID Number)
Address: 4242 Main Strut, Lovis Sc 29569
Phone: 843-997-1234 Federal ID Number: 82-2326576
IRS Code Section under which tax exemption was granted: May 1, 2017
IRS Tax Exemption Determination Letter attached?YesNo (If above answer is "No", attach other information that supports that the IRS has identified your organization as exempt from tax.)
Description of the Tax Exempt Purpose of this Organization:
A broad variety of educational opportunities, pre-
Servation of Lons and Community Activities.
Amount Requested 3,200 Dated Needed
Describe below, in specific detail, how the funds will be spent if allocated:
We are in the process of opening the museum and a
flent space that is greatly needed in Lovis. We
will have community gatherings, history items, Art
Shows, entertainment plus many opportunities for
Community Activities. Sumunta Norris
Position in the Organization:
Signature: Sumunta NWS

-20

AN ORDINANCE APPROVING AND AUTHORIZING THE COUNTY ADMINISTRATOR TO UNDERTAKE SUCH ACTIONS AS MAY BE NECESSARY TO LIST AND SELL THE RANKIN HOUSE FOR THE BENEFIT OF CONWAY MEMORIAL LIBRARY (TMS #123-14-45-001).

**WHEREAS**, Horry County Council is empowered by Section 4-9-30(2) of the South Carolina Code of Laws "to lease, sell or otherwise dispose of real...property", and by Section 4-9-30(14) to enact ordinances for the implementation and exercise of that power; and

**WHEREAS**, by virtue of a deed dated August 3, 2020, and recorded August 4, 2020 in Deed Book 4331 at Page 2846 in the Office of the Horry County Register of Deeds, the Estate of Dorothy Sadler Rankin conveyed the Rankin House to Horry County for the benefit of the Conway Memorial Library [the "Property"]; and

**WHEREAS**, use of this residential property as an administrative or public building is not feasible due to its location, parking, design standards, and other logistical considerations; and

**WHEREAS,** Horry County Council is informed and believes that sale of the residence for private use would maximize the value of the donated property for use by the Conway Memorial Library and for the benefit of the citizens and taxpayers of Horry County.

**NOW, THEREFORE**, by the power and authority granted to the Horry County Council by the Constitution of the State of South Carolina and the powers granted to the County by the General Assembly of the State, it is ordained and enacted that:

- **1. AUTHORIZATION.** The Horry County Administrator, for and on behalf of Horry County, is hereby authorized to sell and undertake all actions related thereto, including engaging a real estate agent and paying standard commissions consistent therewith, the Property known as the Rankin House (TMS No. 123-14-45-001), subject to all existing covenants, restrictions, and easements of record, for a price in excess or appraised value, or as may be approved by future Resolution of this Council. Any such sale shall be on terms and conditions substantially similar to those contained in the sample contract attached hereto, and all proceeds shall be for the exclusive benefit of the Conway Memorial Library.
- **2. SEVERABILITY.** If any Section, Sub-section, or part of this Ordinance shall be deemed or found to be unconstitutional or otherwise invalid, or in conflict with a provision of South Carolina law, or other pre-emptive legal principle, then that Section, Sub-section, or part of this Ordinance shall be deemed ineffective, but the remaining parts of this Ordinance shall remain in full force and effect and not be effected thereby.
- **3. CONFLICT WITH PRECEDING ORDINANCES.** If a Section, Sub-section, or provision of this Ordinance shall conflict with the provisions of a Section, Sub-section, or part of a preceding Ordinance of Horry County, unless expressly so providing, then the preceding Section, Subsection, or part shall be deemed repealed and no longer in effect.
- 4. EFFECTIVE DATE. This Ordinance shall become effective on Third Reading.

## AND IT IS SO ORDAINED, ENACTED AND ORDERED. Dated this \_\_\_\_\_, 2020. HORRY COUNTY COUNCIL Johnny Gardner, Chairman Harold G. Worley, District 1 Orton Bellamy, District 7 Bill Howard, District 2 Johnny Vaught, District 8 W. Paul Prince, District 9 Dennis DiSabato, District 3 Gary Loftus, District 4 Danny Hardee, District 10 Tyler Servant, District 5 Al Allen, District 11 Cam Crawford, District 6 Attest: Patricia S. Hartley, Clerk to Council First Reading:

Second Reading: Third Reading:

## **Decision Memorandum**

Date: September 16, 2020 On behalf of: Horry County Libraries

Re: Sale of Rankin House to Benefit Conway Memorial Library

#### **ISSUE**:

As a specific bequest to the Conway Memorial Library, Mrs. Dorothy S. Rankin devised her personal residence for the benefit of the library. While recognizing the exceeding generosity of this gift, Horry County Libraries has determined that sale of the property with the proceeds going to the Conway Memorial Library represents the best practical utilization by the library.

#### **DISCUSSION**:

The Rankin home is located in a residential section within the municipal limits of the City of Conway. While the home is in generally good repair, it lacks sufficient parking, design standards, and other logistical factors that would render it feasible for use as an administrative or public building within the library system. As a result, the Horry County Library Board of Trustees voted to pursue a sale of the property, with the proceeds to specifically benefit the Conway Memorial Library.

In order to pursue a sale of the property, staff requests authority from County Council to engage a qualified real estate agent to list and market the property. Such agents work on commissions based on the sale price of the real estate, and are standard industry practice. These commissions are generally governed by contracts entered into between a purchaser or a seller and the agent that is engaged as their representative. Typically, a seller agrees to pay a commission to its agent (the Listing Agent), and the Listing Agent in turn agrees to split the commission with an agent who represents a buyer (Buyer's Agent).

Horry County generally does not utilize real estate agents as Listing Agents for property the County intends to sell, and thus does not contractually agree to pay commissions. However, the County does not generally engage in the sale of residential real property, and the retention of a qualified real estate agent would benefit the ability of the County to maximize sales price.

#### **RECOMMENDATION:**

To maximize the value of the sale of the Rankin house for benefit of the Conway Memorial Library, staff recommends that the Administrator or his or her designee be granted the authority to engage a qualified real estate agent and to pay a realty commission to agents of buyers of the real property, but only to the extent that such commission represents a fair and standard commission typically paid in the ordinary course of business.

STATE OF SOUTH CAROLINA	)		ENT TO BUY A EAL ESTATE	ND SELL	
COUNTY OF HORRY	)				
This Agreement to Buy and 2010 (the "Effe" (the "Purchaser"	ective Date") b				
	WITNES	SSETH:			
WHEREAS, the Seller is the	owner of the j	property here	einafter described	d; and	
WHEREAS, Seller has	agreed to	sell and	Purchaser has	s agreed to	buy
in Horry County, South Carolina EXHIBIT A attached hereto and in use(s):	ncorporated her	rein (the "Pr	coperty"), for the		
NOW, THEREFORE, in continto this Agreement, the mutual proseller as herein contained, and other which each acknowledges, Purchase	omises, covena er good and val	nts, agreeme luable consid	ents and obligation	ons of Purchas	ser and
1. <u>Sale/Purchase</u> . Selletogether with all improvements the hereditaments, rights and appurtena and conditions hereinafter set forth.	reon and also	together witl	h all and singula	ar the tenemer	nts and
2. <u>Purchase Price.</u> and Purchaser at Closing.			e for the Pollars (the "Purch	Property sha ase Price''), du	
3. <u>Earnest Money</u> . Upon ten per cent (1%) of the Purchase Prinattorney as escrow agent ("Escrow Agreement, the parties agree the Earnest the event the Closing fails to occur otherwise be held and applied pursuant this Agreement, the Earnest Money 4. <u>Cash at Closing</u> . The States currency by way of Federal W	ce (the "Earnes Agent") by Progress Money does not accordance agant to terms of shall be paid to the Purchase Price	st Money") slurchaser. Updeposit shall be with this Agreed the Seller as ce shall be p	hall be paid to the pon Closing in a be applied to the Agreement, the I ment. If the Purc s liquidated damaged to Seller at the	e Purchaser's of accordance with accordance with a Purchase Price Earnest Mone chaser should ages due the Subscription in the Closing in	closing ith this ce. In y shall breach seller.
funds acceptable to Seller, less the E				-	

5. <u>Inspections Prior to Closing.</u> Purchaser, its agents and representatives, shall at all times up to thirty (30) days prior to Closing, have the privilege, opportunity and right of entering upon

in this Agreement.

the Property in order to inspect and examine same and perform topographical surveys, building and equipment inspections, soil test borings, percolation tests, drainage, utility and traffic determinations and environmental audits, tests and studies and other tests needed to determine surface, sub-surface and topographic conditions and any testing necessary by Purchaser. Purchaser shall be responsible for paying any liens, costs, expenses, claims, obligations or other liabilities suffered by Seller and/or its affiliates, arising from the activities of the Purchaser, or its employees, agents, and contractors, in connection with its inspection of, and activities conducted on, the Property. Purchaser's obligations under this Section 5 shall survive the Closing and the rescission, cancellation or termination of this Agreement.

- 7. Due Diligence. Purchaser shall have until thirty (30) days prior to Closing (the "Due Diligence Period") to perform soil tests and environmental audits, permitting, zoning or such other studies and such other investigations as Purchaser may deem appropriate. In the event Purchaser in Purchaser's sole judgment and discretion shall conclude that said inspections, reviews, studies and/or investigations are not satisfactory for whatever reason, then Purchaser may terminate this Agreement by delivering written notice of such termination to Seller and Escrow Agent on or before the expiration of the Due Diligence Period. In such event, or in the event the Purchaser does not close on the Property on or prior to the Closing Date (as may be extended pursuant to Section 6), this Agreement shall be deemed terminated and Purchaser shall have no obligation to purchase the Property, and Seller shall have no further liability to Purchaser under this Agreement. Furthermore, upon such deemed termination in accordance with this Section 7, this Agreement shall be considered null and void and of no further force and effect with Purchaser and Seller having no further rights, obligations or liabilities hereunder except that the Earnest Money shall be returned to Purchaser and for Purchaser's surviving obligations under Section 5 and the surviving obligation of the Purchaser to turn over any reports, surveys, or other materials obtained or commissioned by the Purchaser in connection with its investigation of the Property to Seller within ten (10) days of such termination of the Agreement.
- 8. <u>Title to Property</u>. At the time of closing the Seller shall convey to the Purchaser, by a properly executed quitclaim deed (the "Deed"), in the form customarily used to transfer real property in the State of South Carolina, fee simple title to the Property subject to all covenants, easements and restrictions of record affecting the Property, including, but not limited to those described as follows:
  - (a) Taxes and assessments not yet due;
  - (b) Licenses and easements for utilities servicing the Property and drainage easements of record which may affect the Property;

- (c) Interests created by or limitations on use imposed by the Federal Coastal Zone Management Act or other federal law or regulations or by the South Carolina Coastal Zone Management Act of 1977, Sections 48-39-10, et seq., Code of Laws of South Carolina, 1976, as amended by the South Carolina Beach Management Act, South Carolina Code Sections 48-39-270, et seq.;
- (d) Any covenants, restrictions, conditions or easements of record affecting the Property;
- (e) Zoning laws and ordinances of the county where the Property is located and all other local, state and federal ordinances, laws, regulations, and limitations on use, as applicable.
- (g) Seller's power and authority to convey this property is subject to approval of the governing body of Seller.
- 9. <u>Seller's Representations, Warranties and Covenants</u>. In order to induce Purchaser to enter into this Agreement and to purchase the Property, in addition to the warranties, representations, covenants and undertakings contained elsewhere in this Agreement, Seller hereby makes the following representations, warranties and covenants, each of which is material and is relied upon by Purchaser:
  - (a) <u>Title</u>. Seller holds title to the Property by virtue of that Title to Real Estate dated August 3, 2020 and recorded in Deed Book 4331 at Page 2846 with the office of the Horry County Register of Deeds.
  - (b) <u>No Other Agreements</u>. No options or other contracts have been granted or entered into which are still outstanding and which give any party a right to purchase any interest in the Property or any part thereof.
  - (c) <u>FIRPTA Withholding</u>. Seller is not a "foreign person" as that term is defined in the Internal Revenue Code, Section 1445(F)(3), nor is the sale of the Property subject to any withholding requirements imposed by the Internal Revenue Code (including but not limited to, Section 1445 thereof, or any withholding requirements imposed by the tax laws of the State of South Carolina.)
  - (d) No Bankruptcy/Dissolution Event. No "Bankruptcy/Dissolution Event" (as hereinafter defined) has occurred with respect to Seller. "Bankruptcy/Dissolution Event" means the occurrence of any of the following: (a) the commencement of a case under Title 11 of the U.S. Code, as now constituted or hereafter amended, or under any other applicable federal or state bankruptcy law or other similar law; (b) the appointment of a trustee or receiver of any property interest; (c) an assignment for the benefit of creditors; (d) an attachment, execution or other judicial seizure of a substantial property interest; (e) the taking of, or failure to take, or submission to any

action indicating an inability to meet its financial obligations as they accrue; or (f) a dissolution or liquidation.

- 10. <u>Purchaser's Representations, Warranties and Covenants</u>. In order to induce Seller to enter into this Agreement and to sell the Property, in addition to the warranties, representations and undertaking contained elsewhere in this Agreement, Purchaser hereby makes the following representations, warranties and covenants, each of which is material and is relied upon by Seller:
  - (a) <u>Authority of Purchaser</u>. Purchaser has the right, power and authority to enter into this Agreement and to purchase the Property in accordance with the terms and conditions hereof. This Agreement, when executed and delivered by Purchaser, will be a valid and binding obligation of the Purchaser in accordance with its terms and will not violate any agreement, Order, decree or judgment to which Purchaser is bound or subject.
  - (b) <u>No Bankruptcy/Dissolution Event</u>. No "Bankruptcy/Dissolution Event" has occurred with respect to Purchaser.
  - 11. Settlement Costs. Settlement costs shall be allocated as follows:
    - (a) Each party shall pay its own attorney fees.
    - (b) The Seller shall pay for the preparation of the Deed, and for the cost of documentary stamps and transfer fees, if any.
    - (c) Purchaser shall pay all costs for title examinations, title insurance premiums and all costs related to its acquisition and any applicable financing of the Property and the cost of the Survey (as hereinafter defined).
    - (d) Real property taxes, to the extent applicable, and special assessments, if any, and to the extent applicable, shall be prorated as of the Closing Date with respect to the Property, based on the latest available information provided by the Assessor's Office and/or Auditors Office of the County where the Property is located. Apportionment shall be computed by the 365 day method, each day representing one 365th of the annual charge.
    - (e) To the extent the Property is or may hereafter be subject to applicable roll-back taxes pursuant to Sections 12-43-220, et seq. of the S.C. Code of Laws, the Purchaser shall be solely responsible for and shall pay any such roll-back taxes levied or to be levied against the Property or any portion thereof. The provisions of this Section shall survive closing. The provisions of this Section shall survive Closing.
    - (f) Impact fees and other charges and expenses, including but not limited to, water and sewer fees, impact fees and charges payable for police, fire safety, traffic, education and recreation, and any other charges or fees required to be paid, or work required to be performed, whether on-site or off-site, as a condition to the permitting and construction of Purchaser's intended use for the Property, to the extent applicable,

shall be incurred by, and shall be the sole responsibility of Purchaser. The provisions of this Section shall survive Closing.

- 12. <u>Survey</u>. Purchaser shall obtain at Purchaser's expense a survey (the "Survey") of the Property prepared by a surveyor registered in the State of South Carolina. The Survey shall locate all boundaries and shall disclose the acreage to the nearest one hundredth of an acre. Purchaser shall provide Seller with a copy of the Survey for Seller's review and approval prior to recording in the public records of Horry County, South Carolina, and at least thirty (30) days prior to the Closing Date.
- 13. <u>Deliveries at Closing</u>. In addition to other conditions precedent set forth elsewhere in this Agreement, Seller and Purchaser shall deliver to the other the documents and items set forth hereunder, the delivery and accuracy of which shall further condition the obligations of the party to whom such are delivered to consummate the purchase and sale hereunder contemplated.
  - (a) <u>Seller's Deliveries at Closing</u>. At Closing, Seller shall deliver the following to Purchaser:
    - (i) <u>Deed.</u> Quitclaim deed in recordable form, duly executed by the Seller conveying to Purchaser title to the Property, as depicted in the Survey referenced in Section 12 above, and as provided for in Section 8 above.
    - (ii) <u>Authority</u>. Such documents as may be reasonably necessary to establish Seller's authority to enter into this Agreement and execute the Closing documents.
    - (iii) <u>Settlement Statement</u>. A settlement statement setting forth the amounts paid by or on behalf of and/or credited to each of Purchaser and Seller pursuant to this Agreement.
    - (iv) <u>Foreign Person Affidavit</u>. An affidavit of Seller certifying that Seller is not a "foreign person" as defined in the Federal Foreign Investment in Real Property Tax Act of 1980 and in the 1984 Tax Reform Act, as amended.
  - (b) <u>Purchaser's Deliveries at Closing</u>. At each of the respective Closings set forth herein, Purchaser shall deliver the following to Seller:
    - (i) <u>Purchase Price and Other Costs</u>. The Purchase Price as set forth in above by way of cash, certified check, federal wire transfer or other immediately available funds.
    - (ii) <u>Settlement Statement</u>. A settlement statement setting forth the amounts paid by or on behalf of and/or credited to each of Purchaser and Seller pursuant to this Agreement.
- 14. <u>Default and Remedy</u>. If Purchaser has breached its covenants and agreements hereunder and has failed, refused or is unable to consummate the purchase and sale contemplated herein by the Closing Date, Seller shall be entitled as its sole remedy, to retain the Earnest Money

paid by Purchaser as and for Seller's liquidated damages for Purchaser's default. Notwithstanding the aforesaid, nothing herein shall be deemed to limit Purchaser's obligations set forth in Section 5 and Section 17 which shall survive such termination. If Seller has breached its covenants and agreements under this Agreement and has failed, refused or is unable to consummate the purchase and sale contemplated herein by the Closing Date, Purchaser, as its sole remedies, shall be entitled to either: (i) terminate this Agreement and receive a full refund of the Earnest Money or (ii) seek specific performance of this Agreement. Notwithstanding the aforesaid, if Seller is unable to convey title on the Closing Date in accordance with the terms of this Agreement, Seller shall not be required to remedy any title defects; provided, however, Purchaser, at its option, shall have the right to accept such title as Seller is able to grant or to terminate this Agreement or receive a full refund of the Earnest Money as aforesaid.

- 15. <u>"As Is"</u>. Except where otherwise expressly set forth in this Agreement to the contrary, Purchaser hereby understands and agrees that Purchaser is purchasing the Property in its "as is" condition with no warranties except as set forth herein.
- 16. <u>Notices</u>. Any notice, request, demand, instruction or other communication to be given to either party hereunder, except those required to be delivered at Closing, shall be in writing, and shall be deemed to be delivered (a) upon receipt, if delivered by facsimile and followed up by regular mail, (b) upon receipt or first refusal, if hand delivered to the front office, (c) upon receipt or first refusal, if delivered by a national overnight air courier service such as FedEx or UPS Next Day Air, or (d) upon receipt or first refusal thereof, by registered or certified mail, return receipt requested, postage prepaid, addressed as follows:

Seller:	Horry County c/o County Administrator 1301 Second Avenue Conway, SC 29526		
Purchaser:			

Any party shall have the right from time to time to change the address to which notice to it shall be sent by giving to the other party or parties at least five (5) days prior notice of the change of address.

17. <u>Assignment</u>. This Agreement may not be transferred or assigned in whole or in part by Purchaser without the prior written consent of the Seller which may be withheld or denied in its sole and absolute discretion.

#### 18. Miscellaneous.

(a) <u>Entire Agreement</u>. This Agreement and the exhibits attached hereto contain the entire agreement between the parties. No modification or amendment of this Agreement shall be of any force or effect unless made in writing and executed by both Purchaser and Seller.

- (b) <u>Counterparts</u>; <u>Execution by Facsimile</u>. This Agreement may be executed in any number of counterparts which together shall constitute the agreement of the parties. For purposes of executing this Agreement, a document signed and transmitted by facsimile machine or telecopier shall be treated as an original document. The signature of any party thereon shall be considered an original signature, and the document transmitted shall be considered to have the same binding legal effect as an original signature on an original document. At the request of either party, any facsimile or telecopy document shall be re-executed by the parties in original form. No party hereto may raise the use of a facsimile machine or telecopier or the fact that any signature was transmitted through the use of a facsimile or telecopier machine as a defense to the enforcement of this Agreement or any amendment executed in compliance with this subparagraph.
- (c) <u>Binding Effect</u>. This Agreement shall be binding upon and inure to the benefit of the parties hereto and their respective successors and assigns.
- (d) <u>Survival of Warranties</u>. Except as otherwise specifically provided herein, it is the express intention and agreement of the parties to this Agreement that all covenants, agreements, statements, representations and warranties made by Seller and Purchaser in this Agreement shall merge into the deed and other instruments executed at Closing.
- (e) <u>Waiver</u>. Failure by Purchaser or Seller to insist upon or enforce any of its rights hereunder shall not constitute a waiver thereof.
- (f) <u>Governing Law</u>. This Agreement shall be governed by and construed under the laws of the State of South Carolina.
- (g) <u>Time of Essence</u>. TIME IS OF THE ESSENCE IN THIS AGREEMENT; however, if the final date of any period which is set out in any provision of this Agreement falls on a Saturday, Sunday or legal holiday under the laws of the United States or the State of South Carolina, then, in such event, the time of such period shall be extended to the next day which is not a Saturday, Sunday or legal holiday.
- (h) <u>Invalid Provision</u>. If any provision of this Agreement is held to be illegal, invalid, or unenforceable under present or future laws, such provision shall be fully severable. This Agreement shall be construed and enforced as if such illegal, invalid or unenforceable provision had never comprised a part of this Agreement, and the remaining provisions of this Agreement shall remain in full force and effect and shall not be affected by such illegal, invalid, or unenforceable provision or by its severance from this Agreement.
- (i) <u>Paragraph Headings</u>. The paragraph headings as herein used are for convenience of reference only, and shall not be deemed to vary the content of this Agreement or the covenants, agreements, representations or warranties herein set forth or limit the provisions or scope of any paragraph.
- (j) <u>Pronouns</u>. All pronouns and any variations thereof shall be deemed to refer to the masculine, feminine, neuter, singular or plural, as the identity of the person or entity may require.

- (k) <u>Records</u>. Purchaser shall not file this Agreement or any memorandum hereof in any public records.
- (l) <u>Termination of Agreement</u>. In the event this Agreement is terminated for any reason under the terms of this Agreement, the parties shall have no further right and shall be released from all further obligation hereunder, except for any obligations that expressly state that they will survive any termination hereof all of which shall survive any such termination. If Purchaser terminates this Agreement or fails to purchase the Property for any reason, Purchaser shall return to Seller those items which Seller submitted to Purchaser for Purchaser's review.
- (m) <u>Construction</u>. As used in this Agreement, the words "herein," "hereof," and "hereunder" and other words of similar import refer to this Agreement as a whole and not to any particular article, section, paragraph or other subdivision.
- (n) <u>Schedules, Etc.</u> All exhibits and schedules annexed hereto are expressly made a part of this Agreement as though fully set forth herein, and all references to this Agreement or in any such exhibits or schedules shall refer to and include all such exhibits and schedules.
- (o) <u>Due Execution</u>. Seller and Purchaser each represents and warrants to the other that the execution and delivery of this Agreement; the sale of the Property by Seller; and the purchase of the Property by Purchaser have been duly authorized by all required actions and that the party signing this Agreement on behalf of Seller and Purchaser is duly authorized to do so.
- (p) No Agency or Joint Venture. This Agreement shall not be construed as in any way establishing a partnership, joint venture, express or implied agency, special confidential relationship or employer-employee relationship or as establishing any fiduciary obligations between Seller and Purchaser.
- Q Patriot Act Compliance. Purchaser represents that neither Purchaser nor any of Purchaser's affiliates, nor any of their respective partners, members, shareholders or other equity owners, and none of their respective employees, officers, directors, representatives or agents is, nor will they become a person or entity with whom U. S. persons or entities are restricted from doing business under regulations of the Office of Foreign Asset Control ("OFAC") of the Department of the Treasury (including those named on OFAC's Specially Designated and Blocked Persons List) or under any statute, executive order (including the September 24, 2001, Executive Order Blocking Property and Prohibiting Transactions with Persons Who Commit, Threaten to Commit, or Support Terrorism), or other governmental action and is not and will not assign this contract to, contract with or otherwise engage in any dealings or transactions or be otherwise associated with such persons or entities. Any assignee of this contract is deemed to make this representation upon acceptance of an assignment of this contract. Purchaser's primary business address is as shown in Section 16 above.

IN WITNESS WHEREOF, the parties hereby have executed this Agreement as of the date first written above.

SELLER:	
HORRY COUNTY	
By:	
Its:	
PURCHASER:	
By:	
Its:	

## **EXHIBIT A**

# Horry County Administration Committee Financial Policies Review

September 22, 2020



# Variable Revenue Characteristics

- First Year Collection
- Value Decline
- State Accommodations
- Hospitality and Accommodations Fees
- ROD Fees (Fees set by State)
- Documentary Stamps (Fees set by State)
- EMS
- Magistrate & Court Fees and Fines (Fees set by State)



# Variable Revenue Characteristics

- Building Permits (Fees cover Costs)
- Business Licenses
- Interest Earnings
- Casino Boat Fees



# **Operating Fund Analysis**

Fund	Primary Revenue	Variable Revenue	Revenue Stabilization
General Fund	<ol> <li>Property Tax</li> <li>Fees &amp; Fines</li> <li>Licenses</li> </ol>	Hospitality, ATAX Business License Fees	2%
Fire	1. Property Tax	Hospitality	2%
Stormwater	1. Stormwater Fee		2%
Recreation	<ol> <li>Property Tax</li> <li>Licenses</li> </ol>	Hospitality Business License	2%
Road Fund	1. Road Fee		0%
Waste Management	1. Property Tax	Business License	0%
Tourism & Promotion	<ol> <li>State ATAX</li> <li>Fees</li> </ol>	State ATAX Hospitality	0%, Supported by GF
Grants	1. Grants		0%, Supported by Funds
Solicitor	<ol> <li>Transfer</li> <li>State</li> </ol>	Fees	0%, Supported by GF
Public Defender	<ol> <li>Transfer</li> <li>State</li> </ol>		0%, Supported by GF

# Financial Policies Recommendation

- Adopt Reserve Requirements
  - Cash Management (18%)
  - Revenue Stabilization (2%)
  - Disaster (5%)
- General Fund
- Fire Fund
- Recreation Fund
- Waste Management Recycling Fund



# **Questions?**



STATE OF SOUTH CAROLINA	)	ORDINANCE NUMBER _	-2020
	)		
COUNTY OF HORRY	)		

AN ORDINANCE TO AMEND THE HORRY COUNTY CODE "CHAPTER 2 ADMINISTRATION; ARTICLE V. FINANCE AND FISCAL PROCEDURES" TO INCREASE THE REVENUE STABILIZATION RESERVE TO FIVE (5) PERCENT FOR CERTAIN FUNDS AND PROVIDE RESERVE REQUIREMENTS FOR THE WASTE MANAGEMENT RECYCLING FUND.

**WHEREAS**, Horry County Council enacted Ordinance 46-00 entitled "An Ordinance to establish financial policies for Horry County, South Carolina", subsequently amended by Ordinance 120-00, 184-02, 168-07, 69-10, 58-13, 23-16, 126-17; and

WHEREAS, the financial policies were incorporated into the Horry County Code as CHAPTER 2 ADMINISTRATION; ARTICLE V. FINANCE AND FISCAL PROCEDURES; and

**WHEREAS**, County Council now desires to amend said ordinance once more to increase the revenue stabilization reserve to five (5) percent for the general fund, fire fund, recreation fund, and waste management recycling fund and provide reserve requirements for the waste management recycling fund.

**NOW THEREFORE**, be it ordained by County Council of Horry County in Council, duly assembled, and by the authority of the same:

- **1.** <u>Code Amendment.</u> Section 2-70.6. Cash Management. (a) Fund balance and net position management is amended as follows:
  - (1) A cash management reserve is to be maintained in the general fund, the fire fund, the recreation fund, and the stormwater fund, and the waste management recycling fund. Since this policy is approved by county council ordinance, the council authorizes the cash management reserve which is not categorized as restricted to be classified as "committed" fund balance. The cash management reserve shall be sufficient to allow the county to avoid short-term borrowing at all times in the fiscal year. Use of the cash management reserve shall require approval by a supermajority of seventy-five (75) percent of county council through ordinance.

The cash management reserve should be maintained at eighteen (18) percent of the fund's next year budgeted expenditures and transfers out, excluding those amounts that are funded by one-time funding sources.

In the event that the cash management reserve is spent, the reserve shall be reestablished within three (3) fiscal years.

(2) A revenue stabilization fund is to be maintained in the general fund, the fire fund, recreation fund, and the stormwater fund, and the waste management recycling fund. Since this policy is approved by county council ordinance, the council authorizes the revenue stabilization reserve which is not categorized as restricted to be classified as "committed" fund balance. The revenue stabilization reserve can be spent in the event that actual revenues collected have a negative variance greater than two (2) percent of the budget revenue estimate. Use of the revenue

stabilization reserve requires approval by council resolution, but may not be used to balance a subsequent year's budget.

In the event that the fiscal stabilization reserve is spent, the following must be followed to replenish the reserve balance:

- a. Withdrawals up to twenty-five (25) percent of the reserve shall be restored within one (1) fiscal year;
- b. Withdrawals of twenty-five (25) percent of the reserve up to fifty (50) percent of the reserve shall be restored within two (2) fiscal years;
- c. Withdrawals of fifty (50) percent of the reserve up to seventy-five (75) percent of the reserve shall be restored within three (3) fiscal years;
- d. Withdrawals of seventy-five (75) percent of the reserve up to one hundred (100) percent of the reserve shall be restored within four (4) fiscal years.

Upon establishment of the cash management reserve, the county shall work to establish a revenue stabilization reserve of <u>five (5) percent in the general fund, fire fund, recreation fund, and waste management recycling fund and two (2) percent in the stormwater fund of the fund's next year budgeted expenditures and transfers out, excluding those amounts that are funded by one-time funding sources.</u>

(3) A disaster reserve is to be maintained in the general fund, the fire fund, the recreation fund, and the stormwater fund, and the waste management recycling fund. Since this policy is approved by county council ordinance, the council authorizes the revenue stabilization reserve which is not categorized as restricted to be classified as "committed" fund balance. The disaster reserve can be spent under extreme exigent circumstances when unexpected expenditures are required in excess of the budgeted expenditures in order to provide for the health, safety and/or welfare of the county. Use of the disaster reserve is most likely to occur in the event of a natural disaster such as a hurricane, earthquake, terrorism, or other extraordinary event. Use of the disaster reserve requires approval by council resolution.

In the event that the disaster reserve is spent, the following must be followed to replenish the reserve balance:

- a. Withdrawals up to twenty-five (25) percent of the reserve shall be restored within two (2) fiscal years;
- b. Withdrawals of twenty-five (25) percent of the reserve up to fifty (50) percent of the reserve shall be restored within four (4) fiscal years;
- c. Withdrawals of fifty (50) percent of the reserve up to seventy-five (75) percent of the reserve shall be restored within six (6) fiscal years;
- d. Withdrawals of seventy-five (75) percent of the reserve up to one hundred (100) percent of the reserve shall be restored within eight (8) fiscal years.

Upon establishment of the cash management reserve and the revenue stabilization reserve, the county shall work to establish a disaster reserve of five (5) percent of the fund's next year budgeted expenditures and transfers out, excluding those amounts that are funded by one-time funding sources.

- 2. <u>Severability.</u> If any section, subsection, or part of this Ordinance shall be deemed or found to conflict with a provision of South Carolina law, or other preemptive legal principle, then that section, subsection, or part of the Ordinance shall be deemed ineffective, but the remaining parts of this Ordinance shall remain in full force and effect.
- 3. <u>Conflict with Preceding Ordinances.</u> If a section, subsection, or part of the Ordinance shall conflict with the provisions of a section, subsection or part of a preceding Ordinance of Horry County, then the preceding section, subsection, or part shall be deemed repealed and no longer in effect.
- 4. Effective date. This Ordinance shall become effective July 1, 2020.

AND IT IS SO ORDAINED this	day of, 2020.
	HORRY COUNTY COUNCIL
_	Johnny Gardner, Chairman
Harold G. Worley, District 1 Bill Howard, District 2 Dennis DiSabato, District 3 Gary Loftus, District 4 Tyler Servant, District 5 Cam Crawford, District 6	Orton Bellamy, District 7 Johnny Vaught, District 8 W. Paul Prince, District 9 Danny Hardee, District 10 Al Allen, District 11
Attest:	
Patricia S. Hartley, Clerk to Council	_
Date of First Reading: Date of Second Reading: Date of Public Hearing:	

Date of Third Reading:



# County Council Memorandum

## Horry County, South Carolina

Date: September 15, 2020

From: Barry R. Spivey, Assistant County Administrator

**Division:** Administration Committee

Cleared By: Steve Gosnell, County Administrator Re: Annual Review of Financial Policy

#### **ISSUE**

The County is governed by Financial Policies found in Chapter 2, Article V of the Horry County Code of Ordinances. Best practices recommend a periodic review of the financial policies and to recommend revisions to improve the financial governance of the County.

### **BACKGROUND**

The approved policies provide the framework for staff to administer the County's finances and provide guidance on cash management, investments, budgeting, accounting, risk management, and fixed assets debt issuance. The policies were initially adopted in 2000 and last amended in January 2018 by Ordinance 126-17.

Staff is recommending two substantial changes in the Financial Policies for this year:

- 1. Waste management recycling fund This fund was not previously included in Section 2-70.6 Cash Management. In prior years, this fund enjoyed a large fund balance sufficient for cash management and future capital, which also served as a debris reserve. As collection, hauling, and disposal costs increased, natural revenue growth was not sufficient to cover recurring expenditures, which in turn used any excess fund balance. In FY2020, County Council supplemented property tax revenues with a portion of the unincorporated business license revenues. At this time, it would be appropriate include the Waste Management Recycling Fund in the Cash Management requires contained in the Financial Policies for cash flow, revenue stabilization, and disaster reserves.
- 2. Revenue stabilization reserve Calendar year 2020 has brought our community, nation, and world unprecedented challenges with the COVID-19 pandemic. We have never before endured a shutdown of our schools, professional offices, restaurants, amusements, hospitality, etc. nor experienced the severe impact on multiple revenue sources. The County had the previous vision to include a revenue stabilization component in Cash Management Policy. This has played a key stabilizing factor in these uncertain times. We would however suggest the current two (2) percent amount is not a sufficient reserve amount given the level of impacts current observed with this crisis. Any operating (general fund or special revenue fund) fund relying on variable revenue components (i.e. hospitality fees, accommodations fees, business license fees, user fees, etc) would be recommended to increase its revenue stabilization reserve from two (2) percent to five (5) percent. This recommended increase would include the general fund, fire fund, recreation fund, and waste management recycling fund. Accumulating this level of reserve may take more than one year as it is still uncertain if a portion of the revenue stabilization reserve will be needed during the FY2021 fiscal year. However, making the change currently and working to achieve this level of protection would be the recommended prudent strategy to protect the County's ability to continue service levels in possible future uncertain times.

## **RECOMMENDATION**

Staff recommends adoption of the attached Ordinance to include reserve requirements for the waste management recycling fund and increase the revenue stabilization reserve to five (5) percent for the general fund, fire fund, recreation fund, and waste management recycling fund.

COUNTY OF HORRY	)	ORDINAI	NCE	-2020
STATE OF SOUTH CAROLINA	)			
AN ORDINANCE AMENDING O SUB-SECTION (D)(1) OF SECTI				SE OF DELETING
WHEREAS, on December 6, "AMENDING AND RESTATING 01, AS AMENDED; AND OTI RESTATED ORDINANCE TO ACCOMMODATIONS FEE ORD	ORDINANCE N HER MATTERS BE KNOWN	O. 105-96, AS AMENDED RELATING THERETO,	, AND THIS	ORDINANCE 111- AMENDED AND
WHEREAS, although Section I, See component of the Ordina unincorporated Horry County) to Carolina Code of Laws, Sub-See "implement a comprehensive rethe County."	ance (i.e. 1.5% o uses identical ction (D)(1) of S	imposed county-wide a to those set forth in Sect Section 1 further restricts t	and 19 tion 6-1 the use	% imposed within 1-730 of the South of those funds to
WHEREAS, Horry County and the will be collected entered into a Se City of Myrtle Beach vs. Horry Co	ettlement Agreen	nent in Principal on Septem	nber 4,	2020 in the case of
WHEREAS, the terms of the Agr 16 to delete Sub-Section (D)(1) or restriction on the use of the Hosp	of Section I, retro	•	•	
NOW, THEREFORE, by the portion of the State of Sour Assembly of the State, the following	th Carolina and	the powers granted to the		•

1. <u>Ordinance Amendment.</u> Sub-Section (D)(1) of Section I of Ordinance 93-16 is hereby deleted, retroactive to January 1, 2017, removing such further restriction on the allowable uses of Hospitality Fee monies from that date forward.

 <u>Severability.</u> If any section, subsection, or part of this Ordinance shall be deemed or found to conflict with a provision of South Carolina law, or other preemptive legal principle, then that section, subsection, or part of the Ordinance shall be deemed ineffective, but the remaining parts of this Ordinance shall remain in full force and effect.

AND IT IS SO ORDAINED, ENACTED AND ORDERED this	dav of	, 2020.
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## HORRY COUNTY COUNCIL

Johnny	Gardner	Chairman	

Harold G. Worley, District 1 Bill Howard, District 2 Dennis DiSabato, District 3 Gary Loftus, District 4 Tyler Servant, District 5 Cam Crawford, District 6 Orton Bellamy, District 7 Johnny Vaught, District 8 W. Paul Prince, District 9 Danny Hardee, District 10 Al Allen, District 11

Attest:

Patricia S. Hartley, Clerk to Council

Date of First Reading: Date of Second Reading: Date of Public Hearing: Date of Third Reading:

## Council Member Expenses August 2020

Member	<u>Date</u>	Amount	<u>Vendor</u>	<u>Purpose</u>	Acct Balance
					Dalance
Gardner					20,805.50
Worley					27,134.81
Howard	8/07 8/18	269.25 484.44	Omni Resort Bill Howard	SCAC Annual Conference District Mileage	14,001.29
DiSabato					28,425.48
Loftus	8/07	137.43	Gary Loftus	District Mileage	9,871.90
Servant					19,495.59
Crawford	8/07	808.35	Omni Resort	SCAC Annual Conference	27,687.14
Bellamy					9,398.05
Vaught					14,183.86
Prince					11,879.90
Hardee					29,436.00
Allen					17,073.25